



Carlos Mota Santos

Chairman & CEO of the Mota-Engil Group

Editorial

80 YEARS A LEGACY OF INSPIRATION

Celebrating 80 years means recognising a journey built on hard work, vision and courage. It is an opportunity to look back with pride, but above all, to look ahead with responsibility and ambition.

Over the past eight decades, Mota-Engil has grown, crossed borders, adapted to different realities and responded to increasingly complex challenges. Throughout this journey, we have remained true to a clear identity, grounded in strong values, a deep-rooted culture of commitment and a continuous ability to evolve.

This historic milestone is not a finishing line. Rather, it is a moment for reflection and renewal. The world we face today is more complex, more interconnected and more demanding. It calls for innovation, sustainability, rigour, and an unwavering commitment to the people and communities where we operate.

It is with this awareness that we look to the future. A future built on responsible decisions, investment in talent, a strong commitment to innovation, and a clear vision for creating long-term value. A future where growth is only meaningful when accompanied by positive impact and trust.

Above all, Mota-Engil's 80th anniversary is a celebration of the people who have shaped this journey and continue to shape it every day. They are the ones who bring our strategy to life, transform challenges into opportunities and ensure that the legacy we have built continues to evolve.

We will continue to build with the same determination that has always defined us, but with an ever broader vision, because honouring the past means preparing for the future. And the future is built today.

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01 | 80 Years of Mota-Engil

Eighty years ago, we began building with courage and ambition. Today, that same courage continues to drive our vision for the future: innovation with impact, sustainability with purpose, and people at the heart of everything we do.





01 | 80 Years of Mota-Engil

80 YEARS OF HISTORY

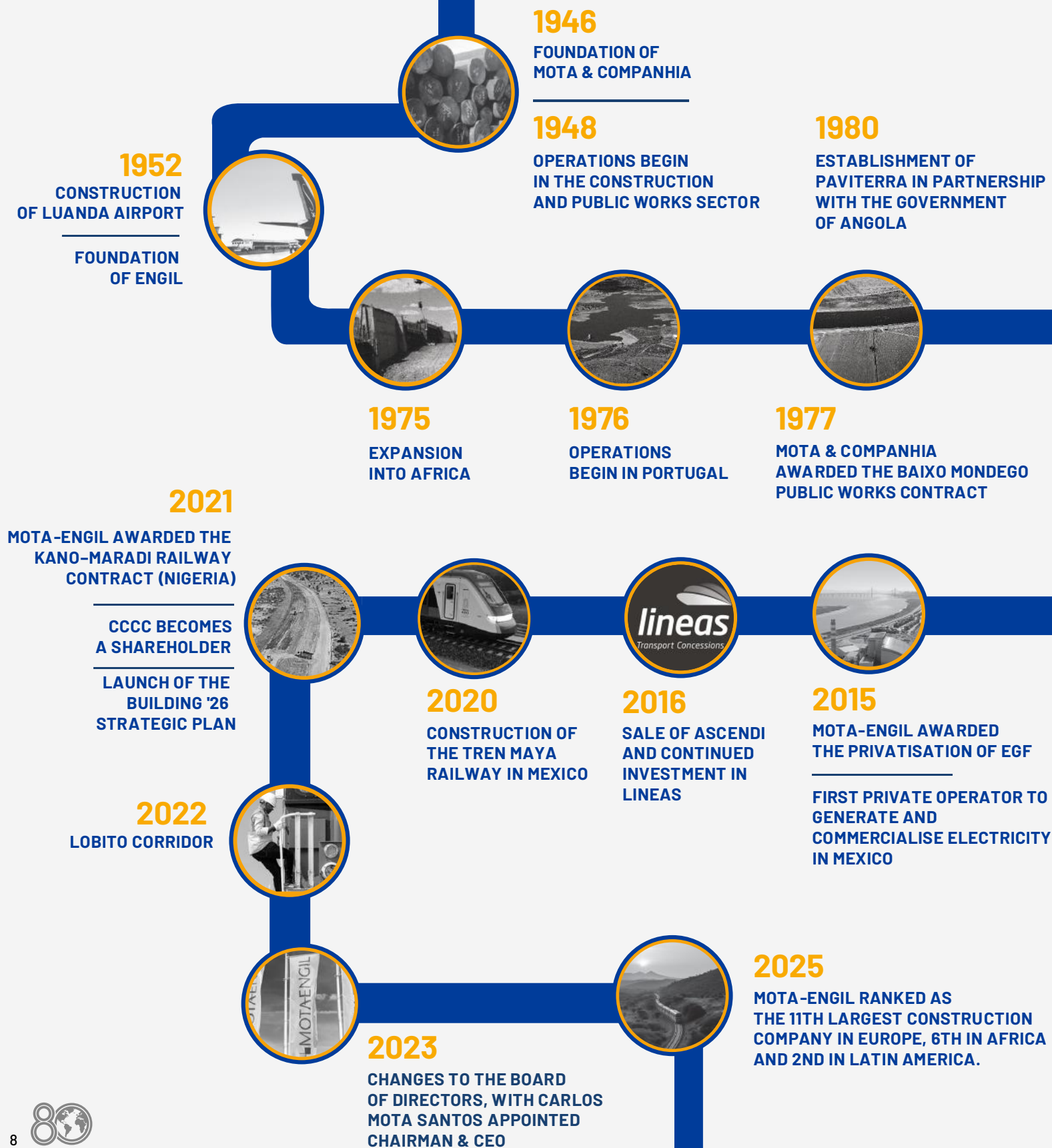
Eighty years ago, a handful of dreams came together around a shared conviction: to make things happen where others saw obstacles. Ours is a story shaped by courage, collective effort, challenges transformed into solutions, and landscapes redefined through the determination to build.

From our first steps in Portugal to our presence across multiple continents, our journey reflects an enduring ability to embrace change without ever losing sight of who we are. Every project, every road, every bridge, and every community we have touched bears the mark of an ambition that continues to drive us forward.



**BUT THESE 80
YEARS ARE MORE
THAN A TRIBUTE
TO THE PAST, THEY
ARE AN INVITATION
TO THE FUTURE.**

The world ahead of us is more complex, more demanding and more interconnected than ever before. That is why we look to the years ahead with the same spirit that has brought us this far, but with new tools, new partnerships and an even broader vision. Innovation, sustainability, diversity and responsibility are more than just words; they are the principles that guide us, connect our teams and create lasting impact wherever we operate.



1990
EXPANSION
ACROSS AFRICA



1995
ESTABLISHMENT
OF SUMA



1996
EXPANSION INTO
CENTRAL EUROPE



1998

CONSTRUCTION OF THE
VASCO DA GAMA BRIDGE
CONSTRUCTION OF THE
LISBON OCEANARIUM



EXPANSION INTO
LATIN AMERICA

1987

MOTA & COMPANHIA
LISTED ON THE
STOCK EXCHANGE



2007

ENTRY INTO THE
MEXICAN MARKET



2000

FORMATION OF THE
MOTA-ENGIL GROUP



2014

CONSTRUCTION
OF THE NACALA
CORRIDOR



2008

ESTABLISHMENT
OF ASCENDI



2005

INCLUDED IN THE PSI-20,
THE PORTUGUESE STOCK
MARKET'S MAIN INDEX

2012

ENTRY INTO BRAZIL'S
CONSTRUCTION SECTOR



2010

ESTABLISHMENT
OF MOTA-ENGIL
ANGOLA



2009

CONSTRUCTION OF THE
ARMANDO GUEBUZA BRIDGE



ESTABLISHMENT OF THE MANUEL
ANTÓNIO DA MOTA FOUNDATION

REDEVELOPMENT
OF LUANDA BAY



01 | Corporate event

80 YEARS CORPORATE EVENT

Celebrating 80 years is also about looking ahead. On 2 July, at the Convento do Beato in Lisbon, around 500 guests gathered to celebrate a journey shaped by ambition, growth and impact.

The event was attended by His Excellency the President of the Portuguese Republic, António José Seguro, His Excellency the President of the Portuguese Parliament, Dr José Pedro Aguiar-Branco, several representatives of the Portuguese Government, and featured a keynote address by Dr Mario Draghi, former Prime Minister of Italy and former President of the European Central Bank.

A moment that brought together legacy and vision, reaffirming Mota-Engil's commitment to the future and to the challenges that still lie ahead.







01 | Arraial Mota-Engil

CELEBRATING THE HISTORY WE'VE BUILT TOGETHER

Because great stories are also built through life's simplest moments, the 80th Anniversary Summer Festival brought employees together for a day of celebration, connection and shared experiences.

In a relaxed and welcoming atmosphere, the event celebrated what lies at the heart of Mota-Engil: its people, the strength of collective spirit and the pride of being part of a journey with a remarkable history, celebrating a legacy of inspiration that continues to unite generations and shape the future of the Group.





Testimonial

PEOPLE WHO INSPIRE THE FUTURE

Luís Madureira shares the perspective of someone who has experienced Mota-Engil from within, highlighting unity and vision as the pillars that have sustained the Group throughout its journey.

A unity built on teamwork, trust and a shared vision that brings together people, generations and geographies.

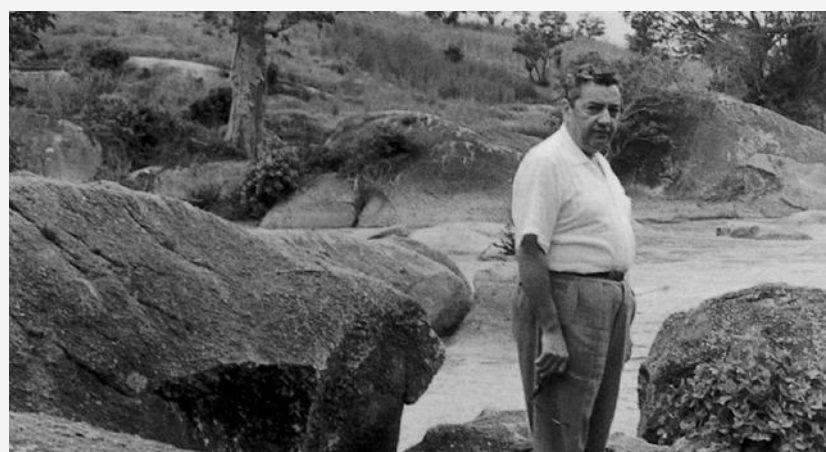
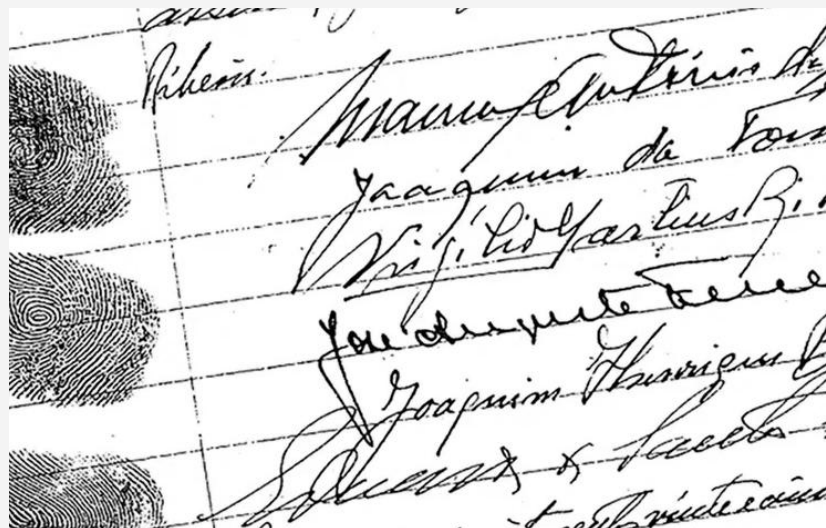


Luís Madureira

Secretary to the Group's Founder,
Manuel António da Mota

Reflecting on Eng. Manuel António da Mota, he recalls a principle that profoundly shaped the company's culture: valuing people who take ownership, show initiative and lead by example.

This way of working, demanding, approachable and deeply human, continues to define Mota-Engil's identity.



FOCUS 2030

02 | Focus 2030

A STRATEGY FOR DISCIPLINED GROWTH

FOCUS 2030 sets out Mota-Engil's vision for the Group's next phase of growth, built around three strategic priorities: growth, diversification and financial discipline.

The plan reinforces the Group's ambition to strengthen its position in its core markets, expand into new business platforms and ensure rigorous capital allocation focused on creating sustainable long-term value.

With clear targets through to 2030, including increasing revenue to approximately €9 billion, improving margins and strengthening cash generation, FOCUS 2030 reflects a strategy centred on portfolio quality, operational excellence and a stronger balance sheet.

Built on key enablers such as innovation, people, technology, sustainability and disciplined execution, FOCUS 2030 strengthens the Group's ability to respond to future challenges while delivering solid, consistent growth.



Key highlights from Mota-Engil's first Capital Markets Day, where the FOCUS 2030 Strategic Plan was unveiled, setting out the Group's objectives for the next management cycle.

2026–2030 Strategic plan



PEOPLE WHO INSPIRE THE FUTURE



Marta Neves shares a perspective shaped by experience and close connection, highlighting the human side that defines Mota-Engil. In a single word, she describes the Group as warm, an environment where, despite its multinational scale, there is a strong sense of family and belonging.

Reflecting on her journey, she emphasises the importance of being part of an organisation that challenges and empowers its people, enabling them to grow and achieve what once seemed beyond reach.

As a final message, she extends an invitation: get to know the Group from within, understand the scale of its ambition, and challenge yourself to become part of this journey.



Latin America

Brazil
Colombia
Mexico
Panama
Peru
Uruguay

03 | Where we are, where we build

3 CONTINENTS, 23 COUNTRIES

We operate across multiple countries and continents, working in diverse environments, cultures and realities. This international presence reflects the Group's ability to adapt, collaborate locally and deliver impactful projects while respecting the unique characteristics of each territory, its communities and its specific challenges.

Our global footprint is supported by local teams, shared expertise and a common culture that transcends borders. Wherever we operate, we build with the same commitment, excellence and purpose.

Europe

Spain
Portugal

Africa

Angola
Cameroon
Côte d'Ivoire
Democratic Republic of the Congo
Ethiopia
Guinea-Conakry
Kenya
Malawi
Mozambique
Nigeria
Rwanda
Senegal
South Africa
Uganda
Zimbabwe

PEOPLE WHO INSPIRE THE FUTURE

Pedro Pereira

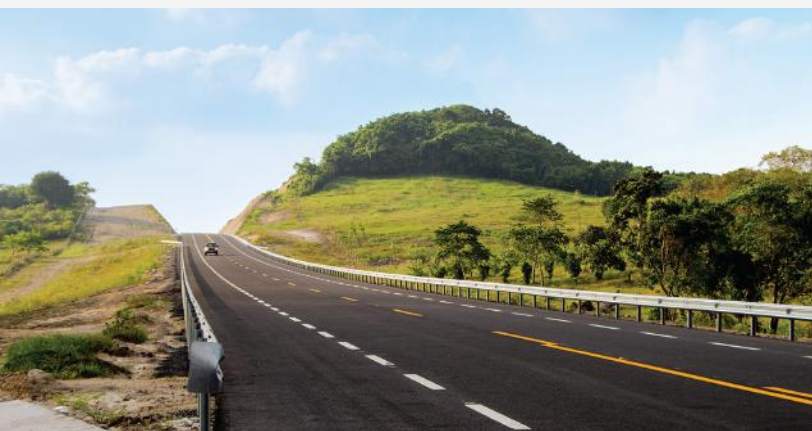
CEO of Mota-Engil Nigeria

Pedro Pereira shares a journey spanning more than two decades with the Group, which began as an intern at Mota & Companhia and was shaped on the ground, where he learned the importance of hands-on experience and continuous learning.

Looking back on his career, he highlights defining projects, including the challenge he

took on in 2014 on the Cameroon border, a demanding project in a remote location with significant logistical complexity, where, despite the constraints, the team successfully delivered.

For Pedro Pereira, one idea captures the essence of this journey: more important than being the best is giving your best every single day. It is this daily commitment that turns challenges into completed projects.





THE PILLARS THAT SHAPE OUR FUTURE



Mota-Engil's strategy is built on five fundamental pillars that guide the way we operate, make decisions and act across every market and context in which we are present.



THE ROOTS THAT DEFINE US

Mota-Engil's culture is the living expression of the values that guide the way we collaborate and build every day. It is what unites us through a shared sense of purpose, commitment and responsibility towards our people, our clients, the communities we serve and the future we are helping to shape.

With roots dating back to 1946, the Group has grown from a family-owned business into a global organisation. Throughout this journey, marked by challenges and achievements, it has strengthened the principles that continue

to define its identity: ambition, commitment, hard work and integrity.

Today, this culture comes to life through our people, who embody it every day with their expertise, dedication and strong sense of responsibility.

Culture is passed on through everyday actions, through the trust built over time and through the transfer of knowledge and experience from one generation to the next. That is why we foster environments where safety, respect and well-being are priorities, and where diversity and inclusion are recognised as essential drivers of growth.



**THE GROUP'S
PURPOSE**

TALENT IS THE FOUNDATION OF EVERYTHING WE BUILD

The future of Mota-Engil is built through its people, and attracting talent is only the first step. Our true commitment lies in developing our people, creating opportunities and preparing teams to meet increasingly complex challenges across different markets and environments.

Throughout this journey, our investment in continuous learning and knowledge sharing

has strengthened technical expertise, leadership capabilities and personal development, supporting our people from the very beginning of their careers through to positions of greater responsibility.

It is within this context that we are entering a new chapter in the way we invest in and empower our people.





04 | Talent

PEOPLE 2030 LEAD TO 2030

In line with the FOCUS 2030 Strategic Plan, People 2030 – Lead to 2030 marks a new chapter in the way we develop, engage and empower our people for the years ahead.

Recognising people as one of the key enablers of FOCUS 2030, the programme reflects a clear commitment to fostering an integrated, collaborative culture

equipped to meet the transformation challenges that lie ahead.

By consistently investing in talent development, Mota-Engil strengthens its ability to execute, innovate and adapt, ensuring that the right people are prepared to continue building the future of the Group.



A NON-NEGOTIABLE PRIORITY

Everything begins with one simple principle: no one gets left behind. Caring for people is a daily commitment to protecting life, preventing risks and ensuring that safety guides the way we work in every environment.

At Mota-Engil, safety transcends borders, structures and cultures. It is a shared value that brings our teams together across every project, every country and every single day.

There is one moment each year when this commitment becomes even more meaningful, a moment to pause with purpose, reflect, share.

The Global Safety Stand Down brings together teams around the world in a collective demonstration of responsibility and leadership. On 17 July, the Group once again paused simultaneously across all its operations to reaffirm a shared commitment: the safety of every single person.

It is the expression of a culture that is lived every day in the field, embraced by everyone and led by example. A culture that strives to ensure every person returns home not only safely, but in better condition than when they left.

Because caring for people is an act of leadership, and true leadership begins with care.







04 | Safety

BUILDING WELL ALWAYS STARTS BY PROTECTING THOSE WHO BUILD

On World Day for Safety and Health at Work, we invited everyone to pause and reflect both individually and collectively, on the importance of every action we take. Because safety is, above all, a shared culture of care and responsibility, placing people's wellbeing at the heart of everything we do.

WHAT IS YOUR ROLE IN WORKPLACE HEALTH AND SAFETY?

INNOVATION IS THE ONLY WAY TO KEEP GROWING

Innovation is one of the key enablers of Focus 2030, playing a central role in how the Mota-Engil Group anticipates challenges, strengthens its competitiveness and prepares for the future.

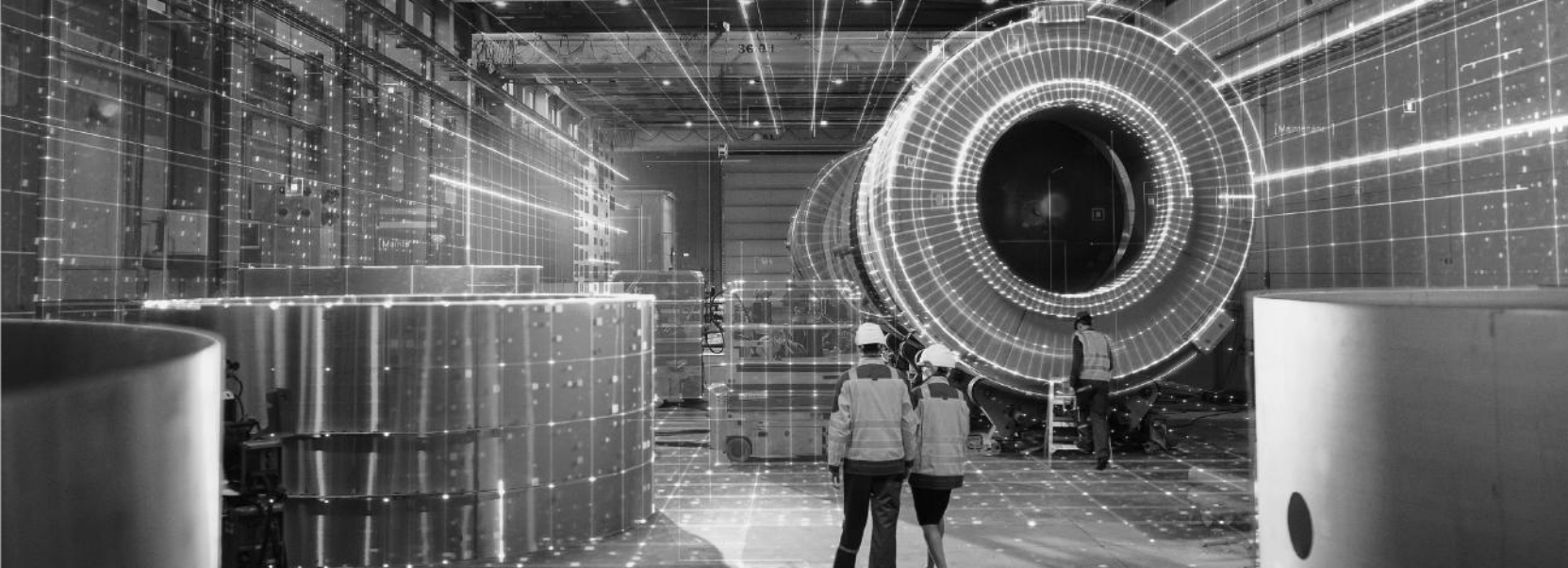
It is a strategic capability that guides decision-making, drives investment and transforms vision into tangible impact across the markets where we operate.

Innovation comes to life through an integrated approach that brings together diverse perspectives from our

teams, partners, universities and start-ups, creating an ecosystem where ideas evolve into practical solutions. By fostering collaboration, we generate meaningful impact across construction, infrastructure, sustainability and the communities we serve.

Because innovation does not belong to a single department, it belongs to those who take action, challenge the status quo and build the future.

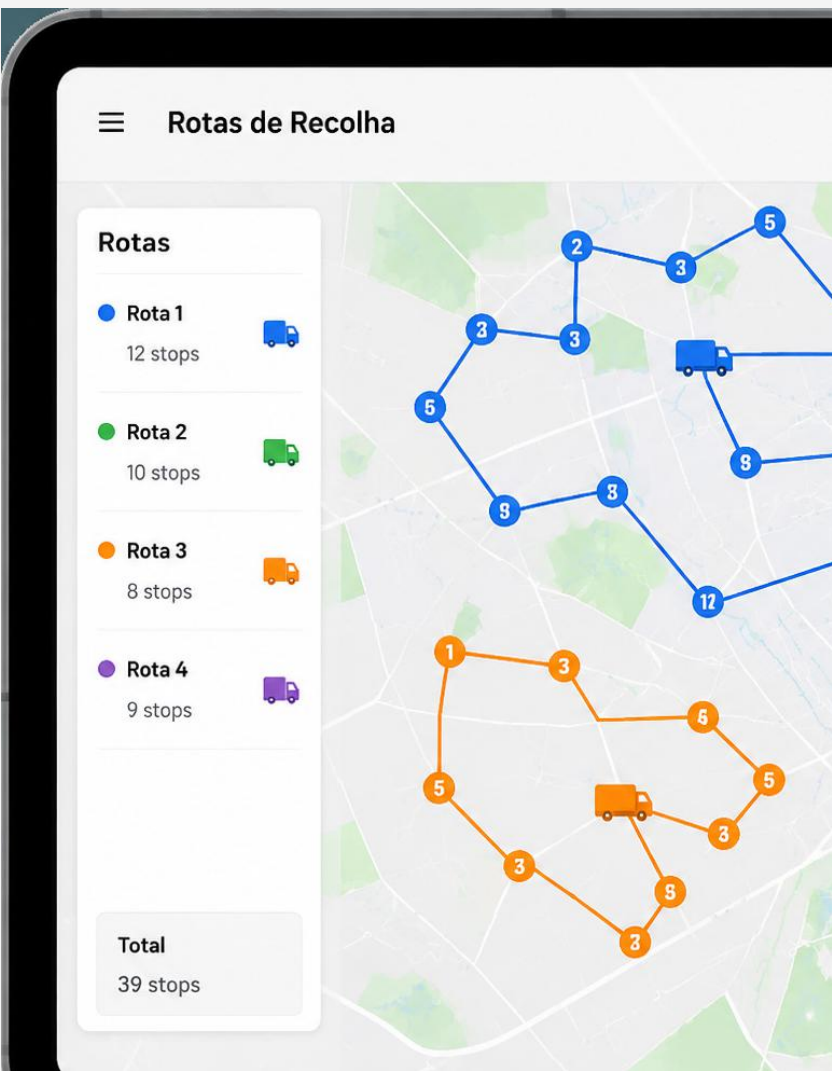




The role of innovation and how it is embedded in the Group's overall strategy.



04 | Innovation



Intelligent Collection Route Optimisation

The Intelligent Collection Route Optimisation project uses machine learning to improve operational efficiency, reduce resource consumption and optimise operations.

This initiative demonstrates how innovation, when applied with purpose, can increase efficiency and productivity, reduce environmental impact, and support smarter, more sustainable decision-making.

Importing and Exporting 3D Model Data for the Monterrey Metro

This project automates the transfer of data between the BIM model and Excel, ensuring an integrated, real-time flow of information. The solution improves project control, supports the auditing of cost estimates, and increases operational efficiency, with a direct impact on decision-making and cost management.



Mota-Engil BIM Viewer

A digital platform that enables real-time monitoring of project progress in a 3D environment, providing detailed, centralised information. By integrating data, images and construction history, it enhances efficiency, collaboration and on-site decision-making.

BUILDING TODAY WITH RESPONSIBILITY FOR TOMORROW

Every decision leaves a lasting mark on our environment, our communities and our future.

At Mota-Engil, sustainability is more than a commitment—it is a way of thinking, making decisions and taking action. It is reflected in the integration of responsible practices across our entire value chain, promoting the efficient use of resources, protecting the environment, supporting our people and communities, and creating sustainable long-term value.

Focus 2030 reinforces this vision by positioning sustainability as one of the central pillars of the Group's strategy.

With clear objectives set through to 2030, the plan guides our actions towards responsible growth, creating value for our people, stakeholders, communities and the planet.

Because building the future means acting responsibly, starting today.

OUR COMMITMENT



Diversity, Equity and Inclusion

≥30% women in management positions



Working Conditions, Health, Safety and Employment

≤10% voluntary employee turnover rate

≥80% employee satisfaction

≤5 LTIFR at Group level

≤1.5 LTIFR in the Engineering & Construction business

100% of projects subject to internal audits and strategic subcontractor audits



Economic, Social and Cultural Rights of Communities

≥80% local talent in management positions



Resource Efficiency and Circular Solutions

800 GWh of renewable energy generation across the Energy business



Decarbonisation and Climate Resilience

Scope 1 and 2: Greenhouse gas emissions reduction aligned with the 1.5°C pathway and the Nationally Determined Contributions (NDCs)
Scope 3: Greenhouse gas emissions reduction aligned with the NDCs



Biodiversity, Ecosystem Integrity and Natural Capital

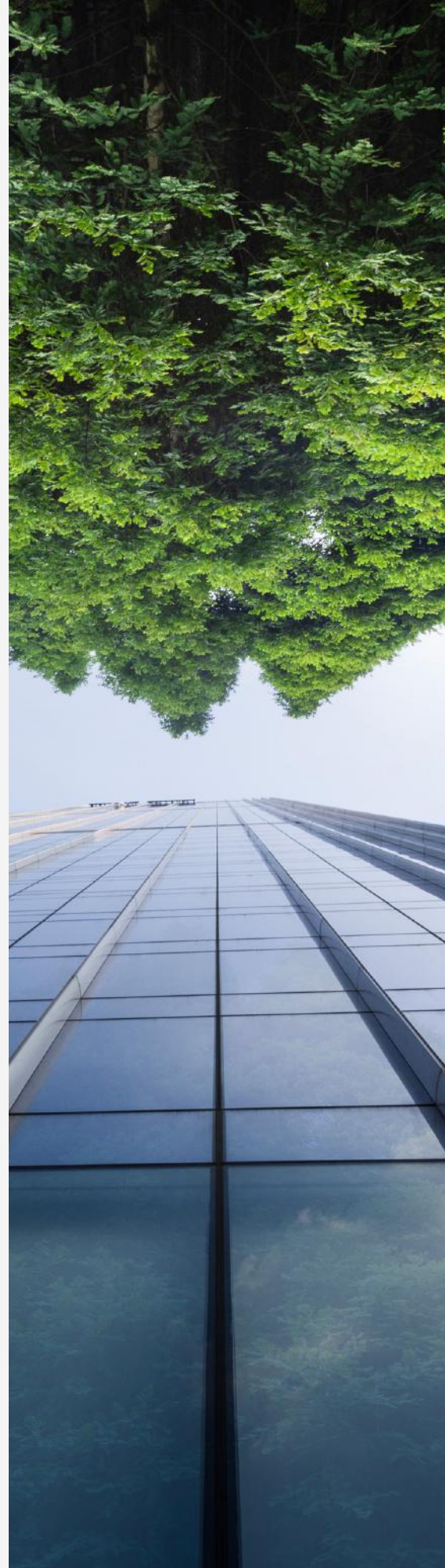
180,000 hectares under conservation and forest restoration



Corporate Governance, Culture & Legacy, Transparency and Accountability

≥95% of employees in critical roles trained in anti-corruption and anti-bribery

≥80% of employees using digital tools trained or made aware of digital risks





04 | Sustainability

FROM COMMITMENT TO ACTION



Sustainability Champion 2025

In 2025, the Kano–Maradi Railway Project was recognised as the Sustainability Champion, in recognition of its strong engagement with local communities and its initiatives in social responsibility, gender equality and biodiversity protection.

AGRECO: circular innovation for construction

MEXT: Mota-Engil Next and Valorsul unveiled AGRECO, a sustainable artificial aggregate produced from slag generated through the energy recovery of municipal waste. Developed as an alternative to natural aggregates, this innovative material represents an important contribution to the circular economy and to the more efficient use of natural resources.

By combining innovation, sustainability and engineering, this solution reinforces the Group's commitment to developing construction materials with a lower environmental impact.



Run/Walk for the environment

On 5 June, World Environment Day, Mota-Engil employees came together at Parque Oriental in Porto and Jamor Park in Lisbon. Bringing colleagues from across the Group's companies in Portugal together, the initiative pledged to plant five new trees for every five kilometres completed by each participant.

Together, we will plant 470 trees.

PEOPLE WHO INSPIRE THE FUTURE



Manuela Mota shares a perspective deeply rooted in the origins and values that have shaped Mota-Engil's identity over the decades. As the founder's daughter, she recalls defining moments in the history of both the family and the Group, highlighting the principles that continue to guide its journey.

Throughout her testimony, she emphasises the importance of listening, valuing people and

recognising the contribution of everyone who helps build Mota-Engil every day. Gratitude, closeness and respect for others emerge as central values in a culture that places people at the heart of everything it does.

Looking to the future, she reinforces the importance of preserving this legacy of trust, commitment and humanity, while continuing to build a Group where people truly make a difference.



05 | Tribute

António Mota believed that building was about far more than creating infrastructure. It was about creating opportunities, connecting people, opening new paths and leaving a positive impact on both the places where we work and the lives of those who live there.

A visionary entrepreneur with a deeply human approach, he transformed a company into a global Group without ever losing sight of the values that mattered most: hard work, integrity, closeness and respect for people. He led by example, combining a clear vision with a rare ability to anticipate the future, while always remaining firmly grounded in reality.

His legacy lives on in the teams that continue to build with the same spirit of commitment, in the projects that span countries and generations, and in the culture

of responsibility that defines Mota-Engil. More than a visionary, he was a builder of opportunities and new paths, for the company, for its people and for the country.

Remembering António Mota is recognising that the future is built with vision, courage and humanity. It is this legacy that continues to inspire every step we take.



**SOME STORIES NEVER END.
THEY CONTINUE TO INSPIRE.**

**A TRIBUTE TO
ENG. ANTÓNIO MOTA**





OUR BUSINESS UNITS

Engineering & Construction

Concessions

Natural Resources

Circularity

Diversified Portfolio

As part of Focus 2030, Mota-Engil is evolving into a more agile, focused organisation, better equipped to respond to the challenges of the future. The new structure strengthens the link between strategy and execution, fostering greater clarity of responsibilities and enhanced decision-making.

Organised into five business areas, the

Group promotes collaboration across diverse capabilities, creating synergies that strengthen its ability to deliver sustainable value.

This evolution marks an important step in recognising the central role of our people and empowering them to make decisions, take action and deliver results.



PEOPLE WHO INSPIRE THE FUTURE

Carlos Mota Santos

Chairman & CEO of
the Mota-Engil Group

Building the future means believing that every challenge represents an opportunity to grow. It is with this vision that Carlos Mota Santos reflects on Mota-Engil's 80-year journey, a path defined by ambition and an unwavering determination to face adversity head-on.

Throughout his testimony, he outlines the strategic vision for the years ahead, built around the new Strategic Plan and the ambition to create an increasingly strong, innovative and diverse organisation. He emphasises that

Mota-Engil is more than a multinational company, it is a supranational one: a Group defined not by a single nationality, but by all those that have shaped its history. This vision is also reflected in its commitment to leading by example and to increasing the representation of women in leadership positions.

In his closing message, he reaffirms that Mota-Engil's future will continue to be guided by a spirit of unity, a commitment to innovation and the courage to make the right decisions, while preserving the identity that has made the Group a benchmark for the past eight decades.





GROUP NEWS



BETWEEN ACHIEVEMENTS AND PROJECTS

Kano–Maradi

Connecting Countries

In the heart of West Africa, Mota-Engil is turning a vision of connectivity into reality through the Kano–Maradi Railway Corridor, a strategic rail link that will connect the city of Kano in Nigeria to Maradi in the Republic of Niger, spanning hundreds of kilometres.

This landmark project includes earthworks, structures, track installation and supporting infrastructure, reflecting steady progress towards more efficient mobility, the first railway connection between the two countries, and lasting economic impact across the region.

It is a clear example of how the Engineering & Construction business contributes to connecting people, strengthening economies and building a better future for the communities where it operates.

Escolín Fertiliser Plant

Located in the energy hub of Veracruz, the Escolín Fertiliser Plant is one of Mexico's most significant industrial projects. Developed for *Petróleos Mexicanos* (PEMEX), it represents a major contribution to the country's industrial revitalisation and the strengthening of its domestic fertiliser production.



With an investment of USD 1.325 billion, the project includes state-of-the-art urea and ammonia production facilities, combining advanced engineering solutions, BIM methodologies and modular construction systems to ensure high standards of efficiency, safety and innovation.

Sustainability and positive regional impact are also at the heart of the project, through job creation, economic development and the implementation of responsible environmental practices in the Poza Rica region.

This project further reinforces Mota-Engil's capability to deliver complex, innovative solutions in one of Latin America's most strategic markets.

Southern International Corridor Railway Line

Connecting Portugal to Europe

The Southern International Corridor Railway Line is one of the cornerstone projects in the modernisation of Portugal's national railway network. It strengthens the connection between southern Portugal and the rest of Europe while promoting more efficient freight transport.

The project includes the construction and upgrading of key railway infrastructure, including new rail sections, bridges and other engineering structures, earthworks, and associated systems. These works will enhance the capacity, safety and interoperability of both the Portuguese and Iberian rail networks.

It forms part of a broader investment programme currently underway across the corridor, designed

to provide a direct rail connection between Portugal's main ports, particularly Sines, and the Spanish border, reducing transport times and improving the country's logistics competitiveness.

As such, the project plays a pivotal role in strengthening international rail connectivity and positioning Portugal as a more efficient and sustainable logistics hub within Europe.





Edgar Cardoso Bridge

Restoring an engineering icon

In Figueira da Foz, Mota-Engil is playing a leading role in the rehabilitation of the Edgar Cardoso Bridge, an iconic structure spanning the River Mondego and a landmark of Portuguese engineering.

Carried out between 2022 and 2026, the project includes the complete replacement of the bridge's stay cable system, together with an extensive programme of conservation and

modernisation works to enhance the structure's safety, resilience and long-term durability.

This project reflects the preservation and enhancement of a key national infrastructure asset, ensuring the continuity of a vital regional transport link while reaffirming the Engineering & Construction business's commitment to the renewal and sustainable management of existing infrastructure.

Lisbon Drainage Tunnels

The Lisbon Drainage Tunnels project is one of the most significant underground infrastructure developments currently underway in the Portuguese capital. As part of Lisbon's Master Drainage Plan, the project involves the construction of two tunnels stretching several kilometres, designed to cope with extreme rainfall events and significantly reduce the risk of flooding in the city's most vulnerable areas.

Using advanced engineering solutions and state-of-the-art underground excavation technology, including tunnel boring machines (TBMs) for the construction of large-diameter tunnels, the project represents a major contribution to making Lisbon more resilient, sustainable and better prepared to face the challenges of climate change.



M-ODU: Matadouro, Outro Destino Urbano Another Urban Destination

Restoring the past, shaping the Future

In the eastern part of the city of Porto, Mota-Engil is transforming the former Campanhã Industrial Slaughterhouse into M-ODU, a new urban destination that brings together heritage, innovation and contemporary vitality.

The project combines the rehabilitation of existing structures with the construction of new buildings,

creating a multifunctional complex comprising offices, cultural spaces, museums, galleries and restaurants.

Built on a sustainable urban regeneration model, M-ODU will play a key role in the revitalisation of eastern Porto, establishing itself as a new landmark for the city and demonstrating how the past can be preserved while shaping the future.



High-Speed rail

High-Speed rail contract signed

The development of the new Lisbon–Porto High-Speed Rail Line reached a major milestone with the signing of the concession agreement and financing for the Porto–Oiã section, which forms part of the project's first phase.



Delivered by the AVAN Norte consortium, this section includes the construction of 71 kilometres of new railway infrastructure, a new station at Santo Ovídio, the modernisation of Campanhã Station, and a new bridge over the River Douro.

Regarded as one of Portugal's largest infrastructure investments in recent decades, the project will strengthen sustainable mobility, improve connectivity between the country's main regions, and bring Portugal closer to the future European high-speed rail network.

Mota-Engil's involvement in this landmark project reflects the Group's expertise and proven capability in delivering transformative infrastructure that drives economic growth and regional development.

Visit the project **website**





GROUP AWARDS



Global Innovator

Mota-Engil was recognised as one of the organisations featured in the 2026 Global Innovators Awards, an international distinction presented by BuiltWorlds to companies driving transformation across the industry through innovation and technology.

This recognition reinforces the Group's growing international profile and acknowledges the work carried out through MEXT: Mota-Engil Next, further consolidating innovation as one of the strategic pillars of its evolution.

The award places Mota-Engil among the organisations actively shaping the digital and sustainable transformation of the industry, strengthening its presence in the world's leading innovation ecosystems and forums.



Best Legal Department in Portugal (Construction)

Mota-Engil Capital was honoured at the Leaders League Iberian Summit & Awards 2026, receiving the award for Best Legal Department in Portugal in the Construction category.

This recognition highlights the excellence, professionalism and commitment of the Group's legal teams, reflecting their valuable contribution to the successful delivery of Mota-Engil's business activities and projects.

During the event, Mota-Engil also took part in the panel discussion "Mastering Modern Deals: M&A in Iberia and Abroad", where it shared its perspective on emerging trends in mergers and acquisitions, with a particular focus on electric mobility, concessions, and infrastructure operation and maintenance.

The award recognises not only the technical expertise of the legal teams, but also their ability to support the Group's continued growth in an increasingly international and competitive environment.



National Sustainability Award

Mota-Engil Environment & Energy was recognised at the National Sustainability Awards, receiving two first prizes and one honourable mention.

In the Environment category, Valorsul won First Prize for Digital Transformation in Sustainability with its Sorting Centre Digitalisation Project, and also received an Honourable Mention in the Decarbonisation category for its Carbon Capture Project at the Energy Recovery Facility.

In the Energy category, Mota-Engil Energy's Integrated Biomethane Production Project was awarded First Prize in the Decarbonisation category, recognising its contribution to the energy transition and the reduction of greenhouse gas emissions.

These distinctions reflect the Group's ongoing commitment to innovation, sustainability and the development of solutions that create a lasting positive impact for the future.



We were present at *Vila do Biometano*

Inaugurated on 6 June at the National Agriculture Fair, the Biometano Village brought together organisations and projects dedicated to the energy transition and the circular economy. Among the highlights were Mota-Engil Environment & Energy's solutions for producing biomethane from municipal waste.

By the end of 2026, the company expects to have five waste recovery facilities in operation, representing a total investment of €25 million.





ANOS
MOTAENGIL

SINERGIA

Our legacy inspires and commits us
to build a better world.