

Omega Red Group

Omega Red Group is well positioned to benefit from the continued strengthening of regulatory, compliance, and insurance requirements across its customer base. The business has established a strong and trusted market position, underpinned by an uncompromising commitment to safety and the consistent delivery of high quality solutions across lightning protection, power earthing, and height safety.

With approximately 253 directly employed specialists and a national footprint spanning Bristol, Edinburgh, London, Manchester, and Nottingham, Omega combines genuine UK wide coverage with the agility and responsiveness of local delivery. This structure enables the Group to support a diverse and resilient customer portfolio across Utilities, Energy, Infrastructure, Rail, Mission Critical & Facilities Management.



Strategy and Performance

During the year, Omega has continued to make strong progress against its strategic roadmap, with a clear focus on harmonising processes, enhancing scalability, and improving customer experience. Ongoing investment in systems and platforms will further simplify customer engagement, create greater transparency, and support the expansion of service accessibility.

Key strategic priorities include:

- Streamlining service delivery through a unified and intuitive customer interface.
- Developing tailored service propositions aligned to specific customer and sector needs.
- Integrating communication channels to provide seamless enquiry handling, updates, and support.
- Maintaining the agility to introduce new services in response to evolving regulation and compliance demands.

The division has delivered another year of safe, profitable growth, supported by significant contract wins and a strong forward order book extending well into the next financial year. A deliberate and disciplined approach to sector exposure, including limited reliance on the general construction market has helped mitigate volatility and support predictable performance.



Supporting the Energy Transition

Omega continues to play a meaningful role in the UK's transition to a low carbon economy, leveraging its technical leadership in high voltage electrical earthing to support major national infrastructure and renewable energy projects.

Notable contributions include:

- **Hornsea Offshore Wind Farm** – continuing a strong partnership with Ørsted on this record breaking North Sea project, reinforcing Omega's role in the UK's renewable energy future.
- **Hinkley Point C** – Omega is a key delivery partner for EDF's flagship nuclear power project, which will provide zero-carbon electricity to approximately six million homes, this is reoccurring revenue of new installs of power earthing and lightning protection during the build phase.

Supporting Mission Critical - Data Centres/ MOD/HMP Prisons

- **HMP Glasgow / Northumbrian and Lancaster** wins have come through clients wishing to focus on quality, expertise and safety for larger contracts
- **Hyperscale Data Centre project in London**, highlighting a strategic focus on high growth sectors that are inherently complex in design, delivery, and operation

Across the full project lifecycle, customers consistently experience clarity, confidence, and certainty, projects are delivered on time, within budget, and to specification. This is driven by Omega's proven technical expertise, collaborative delivery model, strong project governance, and highly experienced leadership teams.

As a result, Omega is widely recognised as a safe, reliable, and trusted delivery partner. During the year, the business further strengthened its commitment to industry leadership with the launch of the "Grounded in Safety podcast", Anchored, Connected, Protected.

The platform was developed to inform, educate, and inspire professionals operating across power earthing, lightning protection, and height safety services, covering the full asset lifecycle from design and installation through to asset management, repair, and maintenance.



Outlook

Omega's sustained success is founded on its commitment to exceptional customer service and the creation of long term shareholder value. The Group continues to prioritise relationships with customers who share its values, a focus on quality, technical excellence, and a safety first mindset. This alignment has naturally strengthened Omega's reputation as a partner of choice, built on trust, shared standards, and long term collaboration.

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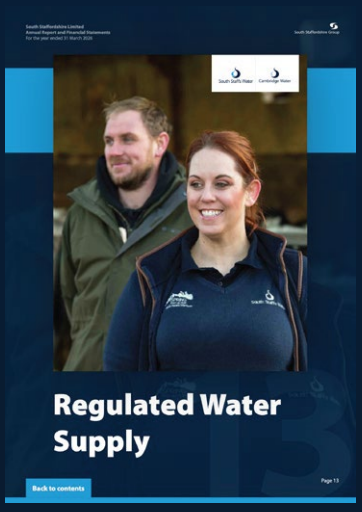

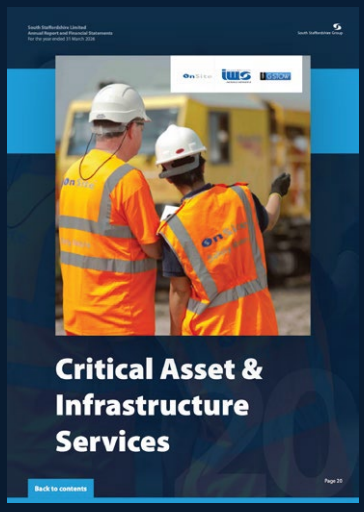

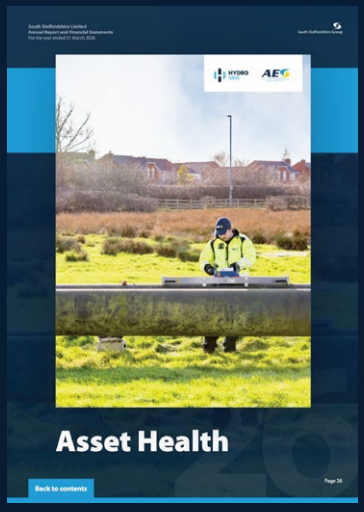

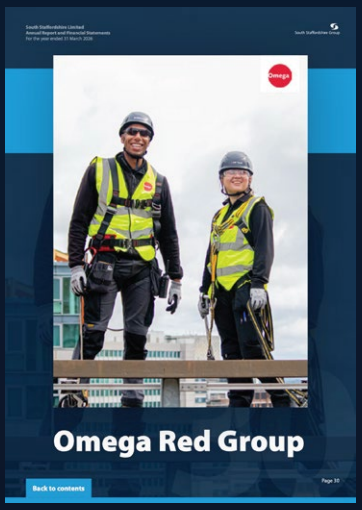

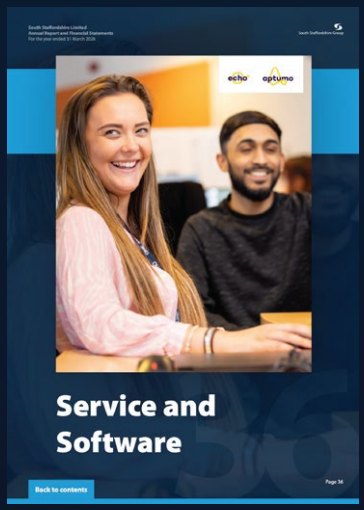





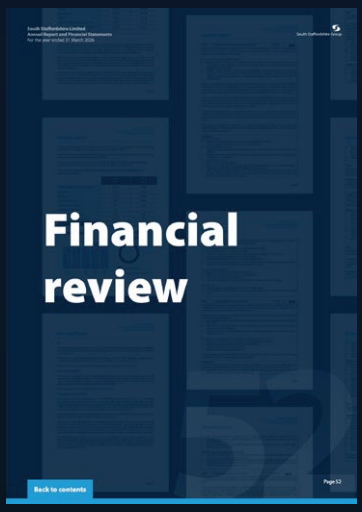

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