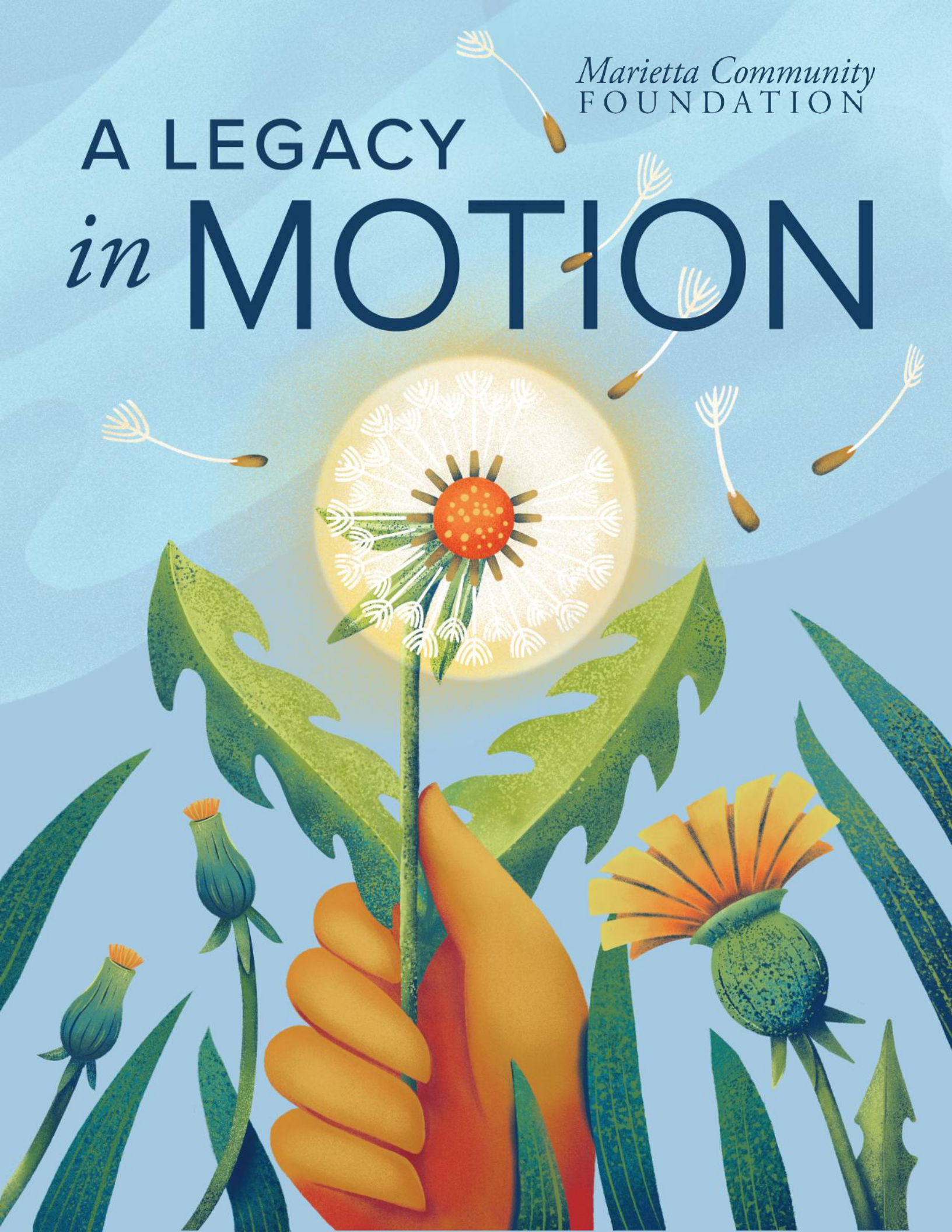


Marietta Community
FOUNDATION

A LEGACY *in* MOTION



A MESSAGE TO OUR COMMUNITY

From our President & CEO, Heather Allender, and Board Chair, Jill Witucky

Communities are not shaped by a single generation. They are shaped by people who choose to leave things better than they found them...often in ways they may never see.

That is the quiet power of philanthropy.



It asks us to think beyond ourselves, investing in possibilities we may never witness, in people we may never meet, and in a future that belongs to those who come after us. It transforms generosity into something enduring, connecting one generation's vision with the next generation's opportunity.

This year, as we reflect on our theme, a Legacy in Motion, we've found ourselves thinking that legacy is not something we leave behind someday. It is something we create every single day through the choices we make, the people we invest in, and the ways we show up for one another.

For more than 50 years, Marietta Community Foundation has had the privilege of standing at the intersection of generosity and possibility. Today, we steward more than \$79 million in charitable assets, each representing a story, a purpose, and a belief in the future of Washington County.

Yet the true measure of our work is not found in dollars granted or funds established. It is found in brighter futures, thriving neighborhoods, and the confidence that when our community faces its next challenge—or its next opportunity—we will meet it together.

To every donor, fundholder, nonprofit partner, volunteer, and community leader, thank you. Your generosity is more than a gift. It is a lasting investment in this community and in the generations who will call it home for generations to come.



Our founders believed in building something that would outlive them. Today, we have the privilege—and the responsibility—of carrying that vision forward, ensuring it continues to grow, adapt, and respond to the changing needs of our community.

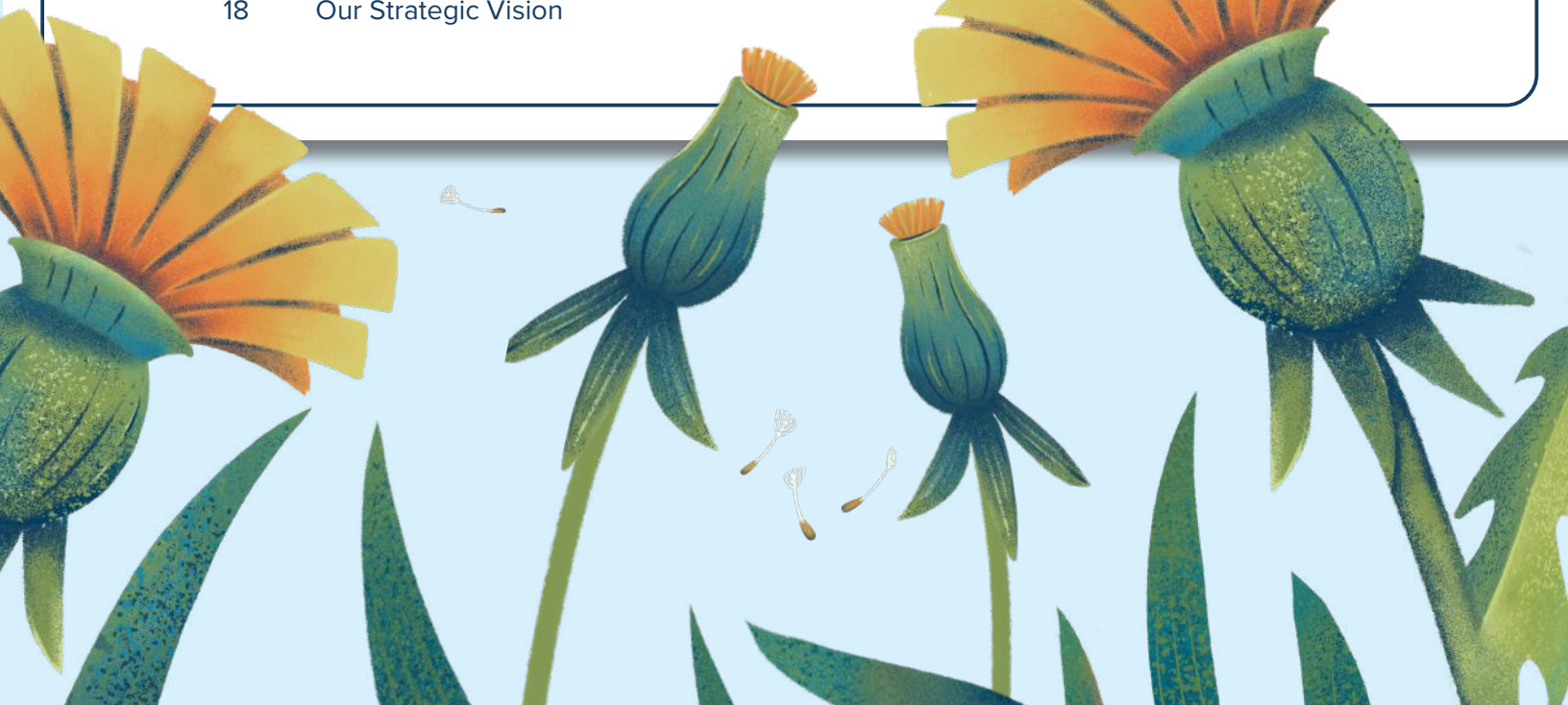
Because legacy is never meant to stand still. It is meant to move. And because of you, it does.

Heather Allender
President & CEO

Jill Witucky
Board Chair

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HEATHER ALLENDER
President & CEO



LANEY HITCHENS
Communications & Marketing Director



CHARLOTTE SWEET
Program Services Associate



REILLY TURNER
Administrative Assistant

OUR VISION

A community inspired through philanthropy.

OUR MISSION

To improve the quality of life in Washington County by investing in the community's well-being and making decisions that positively impact future generations.

OUR PROMISE

To utilize reasonable judgment, creative partnerships, diligent financial management, and strategic grantmaking to strengthen our community and connect people who care with causes that matter.

BOARD OF DIRECTORS



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Serving on the Board provided a deeper understanding of the needs within Washington County and the dedication of local nonprofits addressing those needs. The Foundation plays a vital role in supporting these organizations and in managing the resources entrusted to it by donors. As the Board moves forward, I hope the Friends of the Foundation Fund continues to receive strong support to ensure the Foundation's long-term stability and effectiveness.

- Roland Riggs, Immediate Past Board Chair



STEERING COMMITTEE

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*Emmett K. Smelser**
Teri Ann Zide

**Deceased*

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Brett Burns, Grants
Kim Harlow, Imagination Library
Michael Iaderosa, Marketing
Abby Lord, Imagination Library
David Miller, Grants
Mary Lou Moegling, Scholarship
Carol Schneeberger, Personnel
Carrie Thrash, Imagination Library
Courtney Wentz, InfluencHer
Carol Wharff, Grants
John Wharff III, Marketing





CARING CONNECTION

When Caring Connection opened its doors in the early 1990s, it was not a large organization with a staff, a building, or a long history of service. It was simply a group of local people who saw a need and decided their community deserved a better way to help.

The idea began in 1991, when several local churches came together after recognizing that more and more residents were seeking assistance. At the time, churches each had their own outreach programs, with volunteers reviewing requests and determining how they could help. But as the need grew, so did the realization that there needed to be a more coordinated approach.

Caring Connection was created to bring those efforts together and provide one place where individuals could turn for help.

From the beginning, volunteers have been at the heart of that mission. Jim Tilley began volunteering in 1992, shortly after Caring Connection was formed. What started as a few hours a week grew into decades of service, eventually leading him to serve as associate director and later director. In 2006, Jennifer Clark joined the organization as a volunteer, beginning what would become 20 years of service in 2026.

That same commitment to neighbors helping neighbors is what connected Caring Connection with Marietta Community Foundation from the very beginning.

In 1992, Caring Connection became the first organization to receive support through the Foundation's Community Impact Cycle to obtain its 501(c)(3) status. At the time, that investment helped provide the foundation needed for the organization to officially grow and continue serving the community.

"Without that support, we would not be able to exist today," shared Jim.

More than 30 years later, the partnership continues in new ways. Today, Caring Connection is a trusted partner in Marietta Community Foundation's Hardship & Disaster Relief Program, helping ensure that assistance reaches local individuals and families facing unexpected challenges.

"The Foundation has been a blessing to us," shared Jim. "Their support has allowed us to do more and help more people in our community."

For Marietta Community Foundation, supporting organizations like Caring Connection is at the heart of its mission. By investing in nonprofits throughout Washington County and building partnerships that last, the Foundation helps strengthen the network of organizations that care for our neighbors every day.

More than three decades later, Caring Connection is still doing what it set out to do in 1991: connecting people with hope when they need it most.





Learn more
about our
grant
programs!

www.mcfohio.org/grants

YOUR CONTRIBUTIONS IN ACTION

Community Impact & Simple Solution Grants: \$404,591

Unrestricted grant dollars supporting local nonprofits in addressing our region's most critical needs and opportunities.

Field of Interest Funds: \$85,141

Designated funds for specific areas of interest, enabling the Foundation to support grantmaking within those fields.

Hardship & Disaster Relief: \$32,889

Short-term aid for individuals facing financial hardship due to emergencies or natural disasters, and support for local children's extracurricular activities or essential needs.

Dolly Parton's Imagination Library: \$21,198

Promoting a love of reading and preparing Washington County children for kindergarten by mailing a book to their home each month until their fifth birthday.

Agency and Designated Funds: \$1,819,248

Agency funds created by nonprofit, educational, or religious organizations, and Designated Funds set up by donors to benefit specific nonprofits.

Donor Advised Funds: \$733,764

Allowing individuals, families, and businesses to be actively involved in their philanthropy and the grantmaking process.

Scholarships: \$455,632

Investing in the education of tomorrow's leaders through individual student scholarships.

TOTAL AWARDED:

\$3.55M

FRIENDS OF THE FOUNDATION

The generosity of our Friends of the Foundation makes it possible for Marietta Community Foundation to put more resources toward the causes that matter most. Gifts to our administrative fund help sustain the people, programs, and services behind the Foundation, ensuring we can serve donors, strengthen nonprofits, and create lasting impact throughout Washington County.

**Deceased
+ Charter Members*

Platinum \$250,000

Kay Callihan +
Tom Love +
Dr. James and *Marilyn* Mills* +
Anonymous

Gold \$150,000

Anonymous

Silver \$75,000

*Karl Reuther** and Dr. Gayle Galan
*Janice Stollar**

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Dale and Jean Leeper
Beth Lepore
Charles and Lynn Lowe
Loyal Order of Moose #1823
Doug and Becky Mallett

McCarthy Family
Judith McCauley
Evelyn Morin
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Dr. Charles and Jan Pickering
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Doug Robinson
Ryan and Katarina Robinson
M. Ann Sanford
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Dr. Mark and Lise Sibicky
Janice Simms
Dennis and *Susan** Sipe
Carol Steinhagen
Charles Sulerzyski and Lisa Lindsay
Syensqo Marietta
Tri-State Roofing & Sheet
Metal Company
Bill Thompson Youth Birding Trust
Darryl and Cynthia Ting
The Alfred E. Tonti Trust
Louis and Donna Urschel Jr.
David and Sarah Vandenberg
Lynn Vermaaten
Gloria Vuksic
Jim and Jane Watson
David and Marcy Wesel
Tag and Dee Wetz
John and Carol Wharff
*Frank Williams**
Kevin and Jill Witucky



Interested in
a Starter
Fund?
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BRETT & BROOKE HOWER

For Brett and Brooke Hower, generosity has always been part of the example they were shown.

Brooke grew up in the Mid-Ohio Valley, where she watched her grandparents, Jim and Jane Watson, live out what it means to invest in the people and places around them. Brett came to the area from Lancaster, Pennsylvania, after attending college locally, and was similarly shaped by the example his parents set through their own generosity and philanthropy.

After meeting at First Baptist Church of Williamstown in 2017 and marrying in November 2025, they began thinking about what that legacy of generosity would look like in their own family.

“We started asking ourselves, what are the causes we really want to support, and what is the best vehicle to do that in a way that is intentional and has the greatest impact?” Brett said.

The answer, they discovered, was Marietta Community Foundation.

Brett and Brooke were familiar with the Foundation, but as they learned more, they saw an opportunity to simplify the way they gave... bringing their charitable giving together in one place while allowing those resources to grow and be distributed to the causes they care about.

“I realized it answered a lot of those questions for us,” Brett said. “It gave us a way to organize our giving, invest it and grow it, and ultimately be more intentional about where it goes.”

There was just one challenge. With young children and the financial responsibilities that come with this stage of life, setting aside the Foundation’s traditional \$2,500 minimum upfront did not feel like the right decision. Brett reached out to the Foundation with questions, and through those conversations, discovered a new way to begin: the Starter Fund.

The Howers became the first donors to establish a Starter Fund at Marietta Community Foundation. Designed for individuals and families who want to begin their philanthropic journey before they are ready to meet the Foundation’s traditional \$2,500 minimum, Starter Funds allow donors to start with as little as \$1,000—or \$500 with monthly payments—and build toward the minimum over time.

“We knew we wanted to give, but we didn’t know if a fund was something that made sense for us yet,” Brett said. “Once we realized there was a way to start smaller and build over time, it just made sense. We didn’t have to wait.”

That ability to start now is exactly what the Howers hope other families will see in their story.

“We are a teacher and an HR professional. We are pretty normal people who have just decided that giving is important to us,” Brett said. “We want people to know that the Foundation can be a vehicle for them, too. You don’t have to be at a certain financial status in your life to start thinking about philanthropy.”

Q&A WITH DANIELLE BRUNI



Q: What is the biggest misconception you hear about planned giving?

"That it only matters if you are donating large sums of money. Every dollar can make an impact, and some ways of giving are more tax efficient than others. You can easily route hundreds of dollars more to a charity instead of taxes by using a Qualified Charitable Distribution."

Q: What types of assets can someone leave to charity besides cash?

"Stocks, bonds, real estate, art and vehicles are all possibilities. There are different tax implications for each of these, so it is important to consider those when making a gift. Stock gifts, for example, can help with capital gains".

Q: What inspired you to become passionate about helping people plan for the future?

"I come from a blue-collar family with a very basic understanding of finance. The majority of people don't know what they don't know, and that truly puts you at a disadvantage in so many ways. I am passionate about helping people understand their finances and how to get their money to work for them. When people are confident and making wise decisions, it gives them the freedom to go beyond meeting their own needs and start impacting others."

Q: Can planned giving actually provide tax benefits?

"Yes! U.S. tax law allows you to reduce your taxable income and route Required Minimum Distributions (RMDs) directly to charities of your choice."

Q: What is one piece of financial advice that applies to almost everyone?

"Don't wing it! Your finances are the foundation of so much of your life. Take the time to strategize and make sure you are making the most of what you have. When you strategize, connect with an expert. With the constant changes in tax law and the financial industry, there is so much you don't know that you don't know."

Q: Why do you encourage clients to think about the causes they want to support after their lifetime?

"If you are in a position to outlive your money, it is powerful to ensure your fingerprints are on the impact it leaves. You can direct it in ways that are important to you and align with your values. Take a little bit of time now to make sure your plan reflects who you are."



DANIELLE BRUNI

Associate Financial Advisor
Raymond James Financial Services



1788 LEGACY SOCIETY

Ryan & Heather Allender

*Frank & Virginia Amrine**

Anonymous (2)

*Norman & Gertrude Baker**

Jeff & Judy Bergen

Bret & Cari Bicoy

Ron & Melissa Bishop

John & Pamela Bostic

Susan E. Boyer

Jerry and Jennylou Brock

Jennifer E. Brooker

Janet V. Chase & Theresa

A. Fitzgerald

*F. Leonard & Helen G. Christy**

Jack & Barb Conlon

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David & Trina Cummings

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Eric & Lynn Erb

William A. & Prudence A. Fields

Stuart & Kimberly Goldsberry

*John F. Greacen**

Jack & Mary Jane Haessly

*Charles & Patty Hall**

Christopher W. Hall

Larry & *Nancy** Hall

Carole Wylie Hancock

Judith Heinrich

*Lila Hill**

Ron & Louise Holmes

Michael B. & Joyce B. Iaderosa

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*Adriaan Janssens & Carol Christy**

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Jeremiah & Lyndsey Kuhn

*Karl & Karen Kumpf**

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*Susan Marsch**

Virginia Mayle

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*Janice Stollar**

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Steve & Inez Vekich*

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Edgar & Suzanne Walters*

*Kean A. Weaver**

*Joseph H. & Luada E. Wesel**

John & Carol Wharff

Kevin & Jill Witucky

Terra Riffe Yoak

*Sandra Young**

*Sylvia Young**

Teri Ann Zide

*Deceased**

A legacy is more than what you leave behind.
It's what you set in motion...

The members of the 1788 Legacy Society have made a promise to the future of Washington County by including Marietta Community Foundation in their estate plans. Their generosity will continue supporting the people, places and possibilities that make this community special, long after they are gone.

You can be part of that story, too.

Including MCF in your estate plans is a meaningful way to make your values part of the community's future. We would be honored to help you explore what your legacy could make possible.



Scan here
to fill out our
Statement of
Donor Intent.

MEMORIAL & HONORARY GIFTS

Honorary and memorial gifts are a meaningful way to turn remembrance into action, allowing the values, passions, and love of someone special to continue making a difference in our community. Whether given in memory of someone who shaped your life or in honor of someone who inspires you today, each gift carries their story forward and creates an impact that can continue for generations to come.

HONORARY

Dave & Arlene Archer
Elliott Boys
Joseph Bucey
Janet Bucey
Eric & Lynn Erb
Sally Evans
Margaret Fredericks
Jessica Huffman
Tom Love
Heather Malcomb
Marilyn Meeks
Carol S. Wharff
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Geraldine Pouzide*

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Althea Southwick*
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Donna Allison*
Mrs. Brenda Anderson*
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Jon F. Bergen*
Richard & Roma Bergen*
Patty Black*
Charles & Opal Bole*
Mark Bradley*



Scan here
to read the
extended story!

NANCY HALL

There was almost always a car in the driveway at Larry and Nancy Hall's home in Devola. Friends stopped by, family gathered, someone came for dinner, and somehow there was always room for one more. Their daughter, Charla Farley, called it a "revolving welcoming door." Nancy had a way of bringing people together, but more than that, she had a way of making people feel like they belonged.

That was true wherever she went. Nancy maintained friendships from every chapter of her life and loved bringing those friends into the lives of her family. "She was very relationship-driven," son, Chris Hall, said. "She maintained contact with all of her friends, always wanted her family to meet her friends and always wanted to tell stories. That is what the community benefited from her the most."

Making people feel seen was simply part of who Nancy was. "Your parents, when they're talking to you, make you feel like you are the only person on the planet...she always did that," son, Adam Hall, said.

As a licensed social worker for the State of Ohio, caring for people was more than a profession; her family believes it was a calling. Later, she and Larry worked side by side at Baker & Baker Jewelers for three decades, eventually welcoming Charla into the business. "She was the roots," Charla said.

Nancy's generosity extended well beyond her work. A member of St. Luke's Lutheran Church, the Zonta Club of the Mid-Ohio Valley and the Marietta Welfare League, she never seemed interested in recognition. She simply showed

up; hosting Zonta gatherings, welcoming church members into her home and turning birthdays and holidays into reasons to gather. "Anything she had, she wanted to share," Chris said. "That was her love language."

At the center of it all was her family. Nancy and Larry celebrated 50 years of marriage, and their children describe a relationship built on deep love and respect. "She was my everything," Larry said. Nancy talked to all three of her children every day and adored her grandchildren, who called her Nina. She made sure they knew they mattered, whether she had five hours to spend with them or only five minutes.

Even after being diagnosed with pancreatic cancer and initially given six months to live, Nancy fought for a full year without complaint. She and her family chose to keep celebrating; a Derby party, a croquet party, any excuse to laugh together. "There were plenty of reasons not to play croquet during that season of life, but we did anyway... that is who she was," Adam said.

Even now, Charla says they can hardly go 48 hours in a public place without someone mentioning Nancy or Larry. There is always a story, a memory, someone who was touched by their lives.

For Adam, those memories hold both grief and gratitude. "I had the actual best mother on the planet for 45 years," he said. "I can only do that because of who she was. I'm sitting in such a deep state of gratitude."

Perhaps that is Nancy's greatest legacy: she remembered, invited, encouraged and showed up. She made room for people, and in doing so, made them feel at home. As she always said, "Live life the Hall way."



THE ROBINSON FAMILY

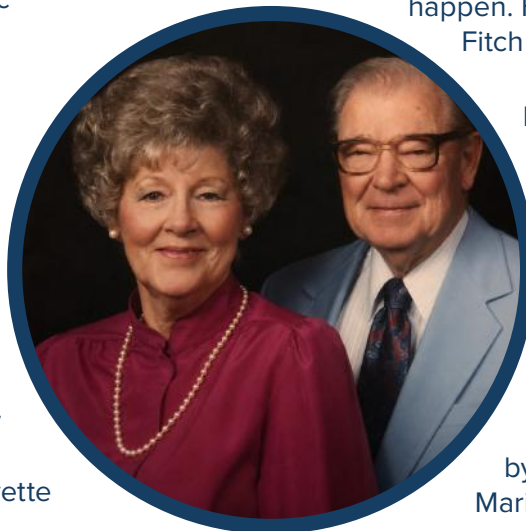
There are certain families whose history becomes intertwined with the history of a community. For the Robinson family, that legacy began with Harry J. Robinson.

Harry: An Idea Worth Chasing

Harry came home to Marietta after serving as a navigator on B-29 bombers in the United States Air Force and enrolled at Marietta College. He graduated magna cum laude and as co-valedictorian of the Class of 1948, then built a career in public accounting, establishing his own firm, "Robinson, Caltrider & Tenney". In the 1970s, the firm moved into the Riverview building across from the Lafayette Hotel. Through his work there, Harry became the CPA for S. Durward Hoag, the hotel's owner at the time, and the two came to know one another well. In 1973, Harry purchased the Lafayette Hotel.

Harry's years at the Lafayette were about much more than owning a hotel. He invested in the building and helped give it new life as a gathering place in downtown Marietta. He built the ballroom, which became a popular destination for community events and hosted a dance club he started that drew roughly 100 couples. The Lafayette became another place where Harry could bring people together and turn an idea into something that would become part of Marietta's story.

That was Harry. His work was never confined to an office or a business. He was involved in Rotary and Lions Club, supported youth sports and community projects, and seemed to have a standing appointment anywhere in town.



"There was always something going on," his son, Doug Robinson, recalled. "He was involved in everything."

In the mid-1970s, one of those involvements would become part of Marietta's identity. Harry served on the Marietta Bicentennial Commission, and during family trips to Charleston, West Virginia, he and his wife, Mae, took their sons, Jeff and Doug, and daughter-in-law, Diane, to the city's sternwheel festivals. Harry came home convinced Marietta could do the same, and he set out to make it happen. He began working with Captain Gene Fitch and others to turn the idea into reality.

In 1976, just one week after Charleston's festival, Marietta held its first Ohio River Sternwheel Festival.

Harry helped get the festival off the ground, even covering the cost of the fireworks through the Lafayette for the first two years while community fundraising efforts took hold. What began as an idea sparked by a family trip soon became one of Marietta's signature traditions.

Harry had a knack for seeing what Marietta could become and, perhaps more importantly, a willingness to roll up his sleeves and help make it happen.

Doug: Finding His Own Way

Doug grew up watching his father say yes to one community opportunity after another. He saw firsthand the time, relationships and genuine care that went into being part of a place and helping it thrive.

After graduating from Marietta High School, where he was a standout point guard, Doug served in the Navy, and eventually returned home to join his father in the accounting business.

It was during those years that Karen Osborne encouraged Doug to join Marietta Community

Foundation's Board of Directors. He decided to take her advice, beginning what would become a nine-year commitment to the Foundation.



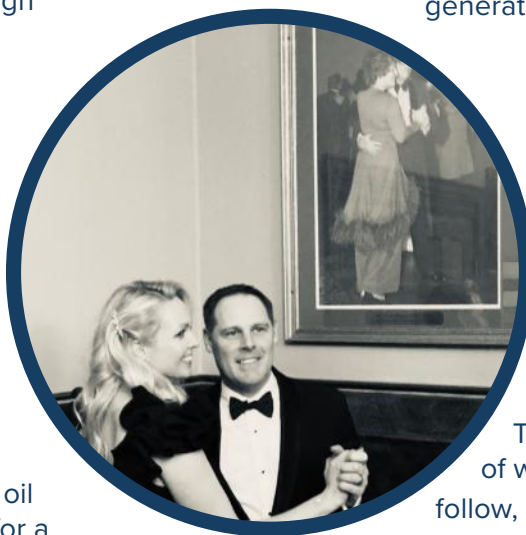
Looking back, Doug considers it one of the best decisions he made. "I had one of the best times of my life on the Foundation Board," Doug said. "I got to work with a lot of really good people, and I got to watch the Foundation grow."

The experience gave Doug a place to bring his own perspective and strengths to the work of building a stronger community. And just as Doug had spent years watching Harry invest in the community, his own children were watching him too.

Ryan: Carrying It Forward

Ryan was born in 1976, the same year his grandfather helped bring the first Sternwheel Festival to Marietta. He grew up in Devola before his family moved downtown and graduated from Marietta High School, where he played basketball and soccer. His career eventually took him across the country and around the world, from sailing on oil tankers to working in energy investment banking in New York and Texas.

One of his private equity clients was the financial sponsor of HG Energy, a private Parkersburg-based oil and gas company looking for a CFO. Ryan saw the chance to bring his energy finance experience back to the region, joining the company as CFO in 2017 and eventually becoming a part owner. As HG Energy grew and ultimately sold in 2026, its impact grew



with it, creating jobs and supporting a network of local businesses and service providers.

Coming home also gave Ryan the opportunity to invest in the community that had shaped his family. In 2019, he approached Marietta Community Foundation about becoming involved, eventually joining its Board of Directors and taking on a leadership role that felt like a natural continuation of the example set by generations before him.

"My grandfather and father were very influential to me," Ryan said. "They always reiterated that I should remember where I was from and that I should give back to my community."

Since then, Ryan and his wife, Katarina, have supported the Foundation in ways that reflect both their family's legacy and their belief in the power of philanthropy. They established the Harry and Mae Robinson Charitable Fund in honor of Ryan's grandparents, supporting the Friends of the Foundation Fund, Community Impact Fund and Simple Solutions grants. Most recently, they served as the anchor donor for the Jerry Brock Field Lighting Project, helping expand opportunities for local youth soccer on a field named after Ryan's former high school soccer coach.

For Ryan and Katarina, investing in the Foundation is an investment in the community's ability to create meaningful impact today and for generations to come.

What Gets Passed Down

Doug watched Harry invest his time, relationships and energy in Marietta. Ryan watched both his grandfather and father do the same. Along the way, each found their own way to contribute to the place they called home.

That may be the clearest measure of what Harry started: not a formula to follow, but an example to build on. And for the Robinsons, their legacy is still in motion.

FINANCIALS & RESULTS

Marietta Community
FOUNDATION



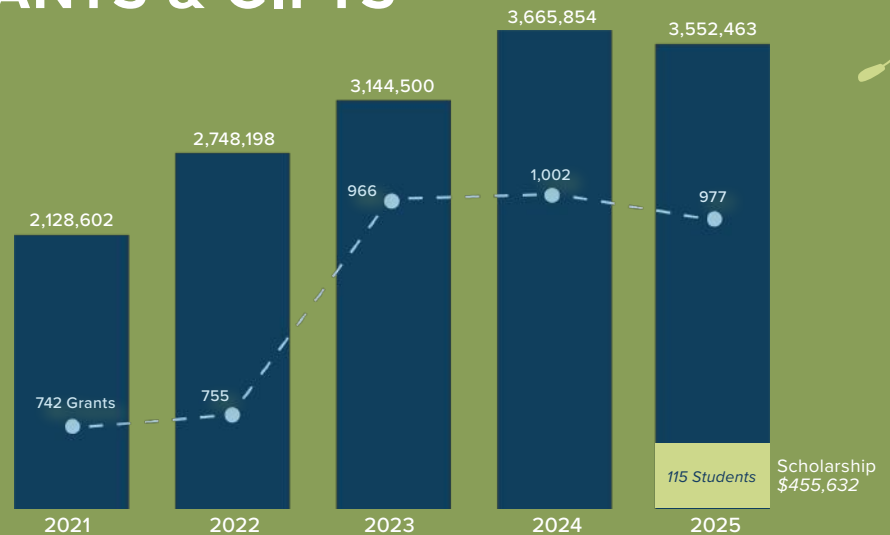
Scan here to
read the full
report!

From our 2025 Financial Report

GRANTS & GIFTS

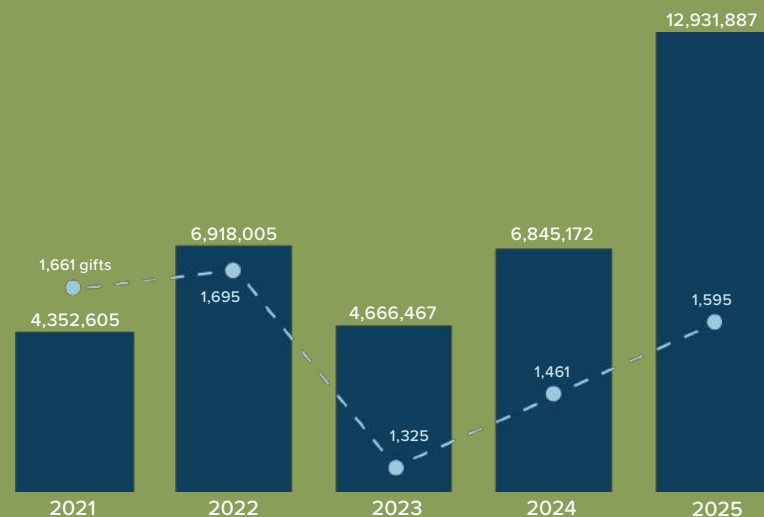
\$37
MILLION

GRANTS FROM THE FOUNDATION



\$61
MILLION

GIFTS TO THE FOUNDATION

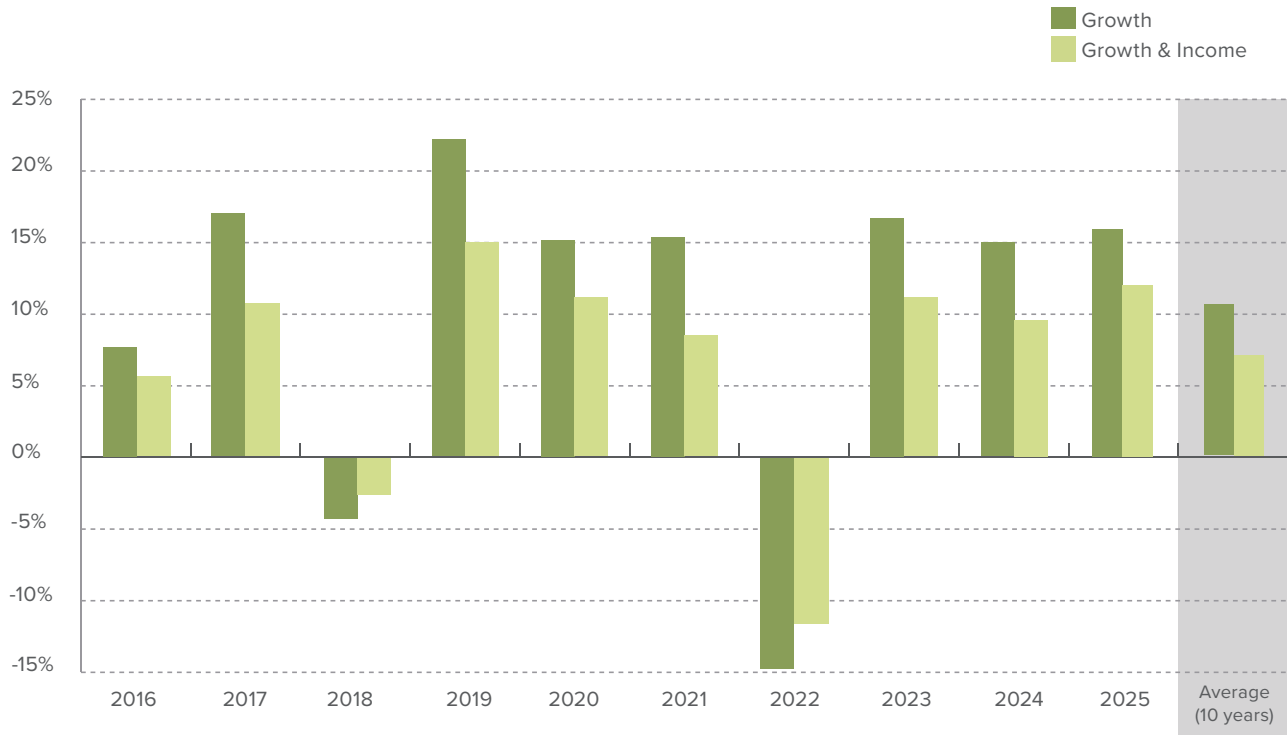


Since the 2022 downturn, the generosity of our donors and strong investment growth have propelled the Foundation's total assets to nearly **\$80 million**. Yet, only about **17%** of these assets are unrestricted. While restricted funds do incredible work across the community, it is the **unrestricted dollars** that allow us to act where needs are most urgent, seize emerging opportunities, and respond with agility. Strengthening this flexibility will be central to our vision, ensuring the Foundation can create meaningful, lasting impact for generations to come.



Ryan Robinson
Board of Directors, Treasurer

INVESTMENT GROWTH



ASSET COMPARISON

	2025	2024
Investments	\$79,230,941	\$62,160,311
Cash	\$369,837	\$53,512
Equipment	\$7,245	\$2,460
Less Accumulated Depreciation	(\$805)	(\$2,460)
TOTAL ASSETS	\$79,607,218	\$62,213,823

LIABILITIES AND NET ASSET COMPARISON

	2025	2024
Agency Funds (Liabilities)	\$17,236,887	\$12,461,194
Without Donor Restrictions	\$13,610,539	\$12,513,262
With Donor Restrictions	\$48,759,792	\$37,239,367
TOTAL LIABILITIES & ASSETS	\$79,607,218	\$62,213,823

AT A GLANCE

\$864
AVERAGE
GIFT

670
DONORS

411
FUNDS

OUR STRATEGIC VISION

In 2025, we began the work of creating a strategic framework to guide Marietta Community Foundation through the next three years of growth. We knew the process needed to be about more than setting goals.

It needed to be an honest look at where we are, where our community is headed, and how MCF can best serve Washington County for generations to come.

With the guidance of Ethos Leadership, we took a thoughtful, collaborative approach to the process. We listened, reflected, challenged assumptions, and looked at MCF from both the inside and out. Community perspectives helped us better understand the opportunities and challenges facing Washington County, while our board and staff explored our strengths, our gaps, the changing philanthropic landscape, and the opportunities ahead.

Through visioning sessions and strategic discussions, we asked important questions about what MCF should be known for, where we can have the greatest impact, and what we need to strengthen within the Foundation to get there. We looked at our history and the role we have played in this community, while also recognizing that the needs of Washington County and the expectations of the philanthropic sector continue to evolve.

That process led us to an important realization: our greatest opportunity is not simply to do more, but to connect more intentionally.

As a community foundation, MCF is uniquely positioned to connect people, ideas, and resources. We can bring the right people to the table, help move good ideas toward action, and steward resources with a long-term view. Our next chapter will build on that role while expanding our capacity to lead, innovate, and respond to the needs of our community.

This framework is not a destination. It is a roadmap for what comes next, grounded in what we have learned, shaped by the people who make this community strong, and designed to help MCF continue moving forward with purpose.

Heather Allender
President & CEO



CONNECTING PEOPLE & PURPOSE

We will bring people and organizations together to build stronger partnerships, create shared opportunities, and move our community forward.

- We will strengthen relationships among donors, nonprofits, community leaders, and partners around shared community priorities.
- We will create opportunities for organizations and leaders to convene, exchange ideas, and work together on solutions.
- We will use our role as a community foundation to connect resources with the people and causes that can make the greatest impact.

CATALYZING INNOVATION

We will invest in ideas, partnerships, and solutions that address the challenges and opportunities shaping Washington County's future.

- We will use data and community insight to identify priority housing needs and opportunities for action.
- We will support innovative approaches to strengthen housing opportunities and stability throughout Washington County.
- We will use our role as a community foundation to connect resources with housing and other long-standing community challenges.

STEWARDED TRUST & IMPACT

We will strengthen the systems, resources, and leadership that allow MCF to deliver meaningful, sustainable impact for generations to come.

- We will strengthen relationships among donors, nonprofits, community leaders, and partners around shared community priorities.
- We will invest in technology and streamlined processes that strengthen our service to donors, fundholders, nonprofits, and community partners.
- We will use our role as a community foundation to connect resources with sustainability and responsible growth.



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