Annual Report 2025-2026

PŪRONGO-Ā-TAU

TE RŪNANGA O
TOA RANGATIRA

“Koia kei a ia te wā nāianei,
kei a ia te wā muri.
Koia kei a ia te wā muri,
kei a ia te wā mua.
Wā muri, ka oti ā mua.”

He who holds the present,
holds the past.
He who holds the past,
holds the future.
Our past is our future.

RĀRANGI UPOKO

CONTENTS

Rīpoata o te Heawahine	01
Rīpoata o te Tumu Whakarae	05
Statement of Service Performance	11
Ngāti Toa ki te Whenua	13
Ngāti Toa Rangatiratanga	15
Oranga	33
Ōhanga	57
Te Ao Tūroa	69
Whai Mana	79
Iwi Grants	87
Whakautanga Ahumoni	95



RĪPOATA O TE HEAWAHINE

LESLEY UDY

Kua tīpare anō te panipani ki te pare kawakawa ō mate i te tau kua hori. E ngā mate huhua, takoto mai i te mārire o Hawaiki hokingakore ki muri. Koutou ki a koutou, tātou ngā kanohi ora ki a tātou, e te iwi, tēnā koutou, tēnā tātou.

I didn't expect to be writing this foreword. When Callum stepped down as Chair in August, and with Board approval, I took up the role of Interim Chair, and I accepted with a strong sense of responsibility. I thank Callum for his years of outstanding leadership and the unwavering commitment he gave to our iwi. Kei taku Rangatira e Callum, e kore ngā mihi e maroke i te rā mōu i whakapau kaha mō tō tāua iwi, tēnā koe.

I was born and raised in Wairau, and Wairau Pā is where I learned what ahi kā means. My Ngāti Toa whakapapa comes through both my parents, from the Cootes and Luke whānau. I've served on this Board as the Wairau Pā Marae representative and as Chair of your Audit, Risk and Investment Committee. Much of my work has been behind the scenes, asking questions, checking the detail and making sure the Board has what it needs to make good decisions. I'm an accountant by training, so people might expect me to begin with the numbers. But the figures I care about most this year aren't in the balance sheet. They're in what reached our whānau.

RĪPOATA O TE HEAWAHINE

This year, 216 Ngāti Toa iwi members were employed across the Group. $12.7 million was spent with Ngāti Toa businesses and trades, so that money stayed in our own economy. Through Takitini and BizHub, iwi business owners received mentoring and support. Through programmes like He Kākano and New Zealand Certificate in Emergency Care, our rangatahi took their first steps into technology, health and emergency care careers.

Te Āhuru Mōwai now houses 102 whānau who whakapapa to Ngāti Toa, and 17 of our kaumātua live in the Takapūwāhia kaumātua homes. Ora Toa has 980 iwi members enrolled. Our kaumātua received more than 600 fully funded doctor's visits and close to 300 free repeat prescriptions over the year.

Not all of the numbers are comfortable to read, and I think we should say so. Our Social Supermarket supported 80 whānau and Pātaka Kai provided emergency kai to 85 whānau. Many of them came back more than once, and more than 40 percent of those households had six or more people. The cost of living is pressing hard on our people.

Our reo and tikanga remain at the centre of who we are. More than half a million dollars went to marae initiatives, Te Kete Hāpai Reo Strategy, kaumātua support and cultural activity. In April 2026 the first Ngāti Toa Kura Reo was held, which drew more than 150 tauira, a significant advancement in our reo revitalisation efforts. We also awarded 190 education grants and scholarships and 96 sports grants, backing our people to learn, compete and grow.

The year also brought milestones many of us will remember for a long time: In June 2025, we established Māhutonga, our Whānau Ora commissioning agency, a sign of the trust placed in Ngāti Toa to steward public resources and deliver for whānau. In July 2025, we began laying the foundations for Kura Toa, a new learning environment that will provide up to 200 tamariki in Porirua with a place to learn, grow and thrive.

In November 2025, we welcomed the arrival of Te Hau o Matariki, our waka hourua, reconnecting us with the moana and the voyaging traditions of our tūpuna. In October 2025, Whitireia returned to Ngāti Toa ownership for the first time since 1848. In May 2026, the Rūnanga secured Pikarere Farm (Komangarautāwhiri), a coastal property of around 740 hectares that includes urupā and other culturally significant sites, with settlement due in February 2027.

On our finances, I can report that our auditors have given a clean audit opinion. The Group's net assets, which is what belongs to the iwi after everything we owe, grew to $465 million. Much of our wealth is held in whenua and property, and some of it is funded by borrowing. My focus, and the Board's, is on kaitiakitanga: managing debt sensibly, making sure our investments earn their place, and telling you plainly where we stand.

That last point matters to me. I believe our people deserve transparency and accountability from those of us entrusted with governance, and a real voice in the direction of their iwi. Whether you live in Porirua, Wairau or Whakatū, or further away, the Rūnanga belongs to all of us.

Finally, e mihi ana ki ngā marae, our kaumātua, my fellow Board members, our Chief Executive, the Executive Leadership Team and every kaimahi across the Group. Ngā mihi also to you, our whānau, wherever you are.


NGĀTI TOA
RANGATIRA



RĪPOATA O TE TUMU WHAKARAE

HELMUT MODLIK

2025–26 was another challenging year for the Rūnanga, iwi, and wider community. Ongoing cost of living pressures, combined with continued reductions in government funding, saw the Rūnanga forced to further reduce expenditure and staffing levels to live within our means.

Despite these difficulties, the Rūnanga's response was guided, as always, by our tikanga, the example of our tūpuna who faced challenges and sacrifices in their time, and our whakatauākī: "Kia tū ai a Ngāti Toa Rangatira, hei iwi toa, hei iwi rangatira ki tēnei ao."

In addition to exacerbating economic pressures, the coalition government continued its assault on Ngāi Māori with numerous legislative changes undermining hard-won Tiriti-based rights. The Rūnanga responded in each case, with prior efforts to build trusted relationships with local and central government agencies ensuring Ngāti Toa's views were sought and heard. Hei iwi toa.

Despite the political, financial, and operational demands faced throughout the year, the dedication of our staff ensured we continued to make meaningful differences in our communities, increasing the mana and influence of Ngāti Toa in this generation.

This included the establishment of Māhutonga, our new Whānau Ora Commissioning Agency procuring and overseeing Whānau Ora services across Te Tauihu, the establishment of Kura Toa, our new Charter School for 200 tamariki in Porirua, and the launch of BizHub Porirua, a new service providing mentoring, training, and other support services to local businesses. Hei iwi rangatira.

Most notable of all during 2025 was the return of Whitireia, followed by the acquisition of Pikarere (Komangarautāwhiri) in mid–2026. When combined with the potential return of Rangituhi, still in negotiation, this generation is blessed to see Ngāti Toa once again in possession of whenua tupu lost to us since the colonial era. Kia tū ai a Ngāti Toa Rangatira.

This generation has also seen the establishment of Te Kāhui Whakarehunga, a new collective that continued to strengthen relationships between iwi across Te Upoko o Te Ika and Te Tauihu, providing a space for iwi leaders to come together on matters of shared importance.

The collective includes iwi from the top of the Horowhenua District, across the Hutt Valley and the lower North Island down to Te Tauihu.

Once again, we farewelled many loved ones during the past year. Our hearts, hands and resources were extended to our whānau pani, and despite the challenges of such times, the aroha and manaakitanga of our iwi was seen and felt. One manurere iwi member shared how her adult child, who was raised in Australia, chided her for not raising their whānau at home, saying *"This is how people should live and die, surrounded by loved ones."*

We treasure and will never forget those who've gone before us. Kua okioki te hunga aroha, kua okioki.

RĪPOATA O TE TUMU WHAKARAE

During the year, the Rūnanga continued to make progress, achieving its long-term goals. Notable operational highlights during 2025–26 were as follows.

Housing

Nineteen fully renovated townhouses rented to iwi members; delivery of 17 new social houses by Te Āhuru Mōwai with 67 more due for completion before the end of 2026; 10 transitional homes secured, enabling rapid whānau housing; prioritised access for iwi members to Kenepuru Landing whenua/whare.

Education

Kura Toa confirmation and establishment commenced; progressed planning for Kura Taiao on Kenepuru Landing; 181 education grants and 9 teaching scholarships awarded.

Health & Social

Recognition of Toa-led ROCC (Resilience to Organised Crime in Communities) programme; Full GP complement restored at Takapūwāhia; dental service opened at Wellington City Mission; Ora Toa patient satisfaction held above 90% across key measures; Four Ora Toa nurses graduated Nurse Prescribing; Dr Margaret Clark won the NZDA Outstanding Young Dentist Award 2025.

Economic

Initial phase of 25–year economic development strategy – He Kāinga Ururua including services to support individual and whānau prosperity aspirations; BizHub and BizFest Porirua, supporting local business development; Switched On Group (SOG) acquisition of PAE creating third largest facilities maintenance firm in Aotearoa; SOG/PAE secured long-term Kāinga Ora and New Zealand Defence Force contracts resulting in significant enterprise value uplift.

Ahurea

Wānanga reo and mahi toi wānanga successfully held across Porirua and Te Tauihu; inaugural Ngāti Toa Kura Reo attracting more than 150 tauira; and the arrival and celebration of Te Hau o Matariki waka hourua, marking a significant milestone in cultural revitalisation.

Taiao

Growth of environmental restoration team mahi working across our rohe; Tiaki Taiao completed restoration planting of 34,000 native plants; progress of Porirua Harbour Accord with all relevant Councils led by Ngāti Toa.

Whenua

Return and celebration of 53 hectares of historic Whitireia whenua, including Owhiti Park; unconditional acquisition of 742ha Pikarere Farm (Komangarautāwhiri), coastal whenua including urupā, and other culturally significant sites; commencement of negotiations for the return of Rangituhi maunga.

Te Tauihu

Including the wānanga delivered in Te Tauihu this last year, regular whānau hui have provided great opportunity to connect and receive guidance on future opportunities in the rohe.

I would also like to acknowledge and thank my whanaunga tata, Callum Kātene, for his leadership and exemplary service of Ngāti Toa over recent years. Leading our Rūnanga Board with integrity, humility, aroha, and an unwavering commitment to the wellbeing of our people, often giving an unreasonable amount of your time, we acknowledge and thank you sincerely. Your principled guidance through challenging and prosperous times has left our iwi in a stronger position, and your generosity of spirit has been felt by everyone who has worked alongside you. The legacy you leave is one we will continue to build on for generations and on behalf of the Rūnanga and our iwi, I sincerely thank you. Your contribution will not be forgotten, and the door will always remain open to you.

I am finally pleased to advise that despite noted economic headwinds, core operating revenues for the Rūnanga increased 145% from $132.8m (FY25) to $325.9m for the year ending June 2026, with underlying operating earnings for the Rūnanga of $20.0m (FY26) vs $4.3m (FY25). Total comprehensive results of $21.2m, included a net paper gain of $7.7m on property and other assets. I'd like to acknowledge and thank all our hard-working staff who have produced such outstanding financial and operational results for Ngāti Toa in 2025-26.

Ma te Atua tātou katoa e manaaki, e tiaki ā haere nei te wā kei aku whanaunga.

Ūpane ka ūpane whiti te rā!

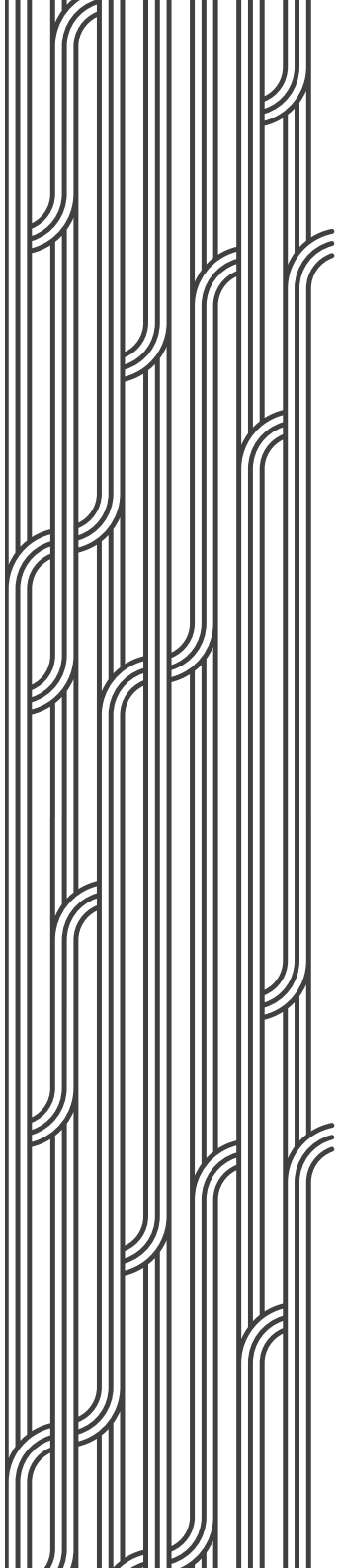


HELMUT MODLIK

RETURNING VALUE TO WHĀNAU

Our commercial base exists to serve our people. The Group's growth is measured by the strength of its balance sheet, and also by how far its benefits reach into the lives of Ngāti Toa whānau.

For the first time, this year we have brought together a Group-wide view of the outcomes delivered to iwi members across employment, housing, health, culture, education, and sport.



EMPLOYMENT & INCOME

216

Ngāti Toa iwi members employed across the Rūnanga Group

$18.26M
earned in salary and wages (approx.)

PROCUREMENT

69%

of Rūnanga spend, $36.2 million, went to iwi-registered, Māori-owned or Pasifika-owned businesses

33%
share in FY2025 ($7.8M)

$12.7M
directly with Ngāti Toa businesses, trades and suppliers

HOUSING

102

Te Āhuru Mōwai homes occupied by whānau who whakapapa to Ngāti Toa

16
View Road whare tenanted to Ngāti Toa whānau

5
whānau homes upgraded through the Te Tumu Paeroa Housing Repairs Programme

EDUCATION & SPORT

190

Education Grants and Scholarships, providing $195,400 of support

96
Sports Grants, a further $118,615

BUSINESS CAPABILITY

296

businesses supported by BizHub, 29% of them Māori-owned

6
iwi businesses registered with Takitini

HEALTH

980

enrolled Ngāti Toa iwi members served by Ora Toa

17,891
total enrolled population at Ora Toa

CULTURE & IDENTITY

$532,542

invested in marae initiatives, Te Kete Hāpai Reo Strategy, kaumātua support and cultural activity

147
iwi members across four Wānanga Reo

90
Ngāti Toa iwi members attended Kura Reo

142
Toi classes delivered

12
Toi Wānanga delivered

DEVELOPMENT

KENEPURU LANDING

created work and procurement opportunities for iwi member trades

Every dollar earned across the portfolio helps make these outcomes possible. As the Group moves from building its asset base to optimising it, our aim is to widen and deepen these benefits for whānau in the years ahead.

STATEMENT OF SERVICE PERFORMANCE

Te Rūnanga o Toa Rangatira was established in 1990. It is the mandated iwi authority for Ngāti Toa Rangatira, and the administrative body of iwi estates and assets.

Te Rūnanga o Toa Rangatira manages political and public interests on behalf of Ngāti Toa Rangatira including Tiriti claims and settlements, commercial and customary fisheries, health services (including primary mental health and residential care services), social services, central and local government relationships, and resource and environmental management. It is also responsible for commercial interests including property assets. Te Rūnanga o Toa Rangatira Incorporated is a non-profit incorporated society with charitable status.

The rohe of Ngāti Toa extends from the Whangaehu River south along the ranges to Turakirae. It then crosses Raukawa Moana (Cook Strait) to Wairau and Whakatū. This is encapsulated in the tribal pepeha: Mai i Miria te Kakara ki Whitireia, whakawhiti te moana Raukawa, ki Wairau, ki Whakatū.

Moemoeā

Our vision is that Ngāti Toa is a strong, vibrant and influential iwi, firmly grounded in our cultural identity and leading change to enable whānau wellbeing and prosperity.

Whāinga

Our mission is to empower our whānau, reclaiming our own iwi self-determination, revitalising our environment through leadership, innovation, connectedness and exercising our rangatiratanga.

Our purpose is to enhance the mana, wellbeing and prosperity of Ngāti Toa Rangatira iwi, hapū and whānau. We do this by empowering our whānau, reclaiming our iwi self-determination, revitalising our environment; through leadership, innovation, connectedness and exercising our rangatiratanga.

NGĀTI TOA RANGATIRATANGA

Revitalising and strengthening our identity as whānau, hapū, iwi:

- Whānau are confident in their reo, tikanga, kawa & identity
- Vibrant marae uphold our kawa & serve our varied needs
- Whānau who are strongly grounded in our history and whakapapa
- Ngāti Toa Rangatira culture and success is celebrated



ORANGA

Advancing the health and wellbeing of Ngāti Toa whānau through:

- Improved health
- Increased educational and vocational achievement
- Sustainable employment
- Healthy and affordable housing



ŌHANGA

Growing a sustainable economic base by:

- A culture of self-determination, resilience and growth
- Robust and ethical investments aligned to the aspirations of the iwi
- Working collaboratively to grow the Ngāti Toa Rangatira economy
- Protecting and growing our economic base to provide ongoing opportunities for whānau wellbeing and growth



TE AO TŪROA

Nurturing a resilient environment to sustain future generations through:

- Reclaimed mātauranga relevant to our natural resources
- Empowered leaders and co-managers of our natural environment
- Our commitment to environmental sustainability
- Our ability to adapt to the impacts of climate change



WHAI MANA

Building a strong organisation founded on leadership & connection by:

- Sound governance and management structures support growth & prosperity
- Development and leadership opportunities for our tamariki and rangatahi
- Platforms for the efficient communication and connection of our people
- Strategic partnerships that benefit our organisation's regional, national and international interests

NGĀTI TOA KI TE WHENUA

Since Te Rūnanga o Toa Rangatira formed in 1990, our register has grown from a list into a living picture of who we are. Every whakapapa verified, every address updated, every new pēpi added — it all builds toward something bigger than a number. It tells us where our whānau are choosing to raise their kids, which regions are growing, and how far Ngāti Toa now reaches beyond Te Whanganui-a-Tara and Porirua.

Demographics

Age Group	Total
Pēpi: 0 – 4yrs	173
Kōhungahunga: 5 – 9yrs	431
Kōpuapua: 10 – 12yrs	374
Taiohi: 13 – 17yrs	780
Rangatahi: 18 – 24yrs	1,406
Pakeke: 25 – 44yrs	3,506
Taikura: 45 – 64yrs	2,432
Kaumātua: 65 +	1,062
Unknown: No DOB	264
Grand Total	**10,428**

IWI REGISTERED BY GEOGRAPHIC REGION

	FY2026	FY2025
Aotearoa	7,453	6,949
Australia	965	900
United States	67	73
Canada	21	21
United Kingdom	9	9
Ireland	6	6
France	9	11
Not specified	1,898	1,983
Total	10,428	9,952

Our iwi locally

Area	Total	%
Auckland	459	4.40%
Bay of Plenty Region	381	3.65%
Canterbury Region	265	2.54%
Chatham Islands	9	0.09%
Gisborne Region	55	0.53%
Hawke's Bay Region	245	2.35%
Manawatū-Whanganui Region	546	5.24%
Marlborough Region	222	2.13%
Nelson-Tasman	395	3.79%
Northland Region	94	0.90%
Otago Region	92	0.88%
Southland	31	0.30%
Taranaki Region	299	2.87%
Waikato Region	860	8.25%
Wairarapa	21	0.20%
Wellington Region	3,471	33.29%
West Coast Region	8	0.08%
Grand Total	7,453	71.47%





NGĀTI TOA RANGATIRATANGA

Our Culture & Identity

Revitalising and strengthening our identity as whānau, hapū and iwi. Our identity is revitalised through our whānau who are confident in their reo, tikanga, kawa and identity.

We have vibrant marae that uphold our kawa and are able to serve our varied and changing needs, through this we thrive. Our whānau are strongly grounded in our history and whakapapa, and we continue to celebrate Ngāti Toa Rangatira culture and success.



SSP ANNUAL INVESTMENT

$5.1M FY2026

$5.6M FY2025

Please note the amounts shown for FY2025 have been updated to reflect updated allocation methodology used for FY2026



TE OHU REO

IWI BENEFITS – REO STRATEGY

$300,000	$300,000
FY2026	FY2025

Ko tōku waka whakairo, ko tōku waka reo! Tōku waka reo, tōku Kura-waka-i-mua!

Over the past year Te Ohu Reo have delivered a total of five wānanga in Porirua and Te Tauihu.

The wānanga series covered a range of kaupapa with a focus on the principles of the Te Reo Manawataki strategy, Whakapapa, Kaupapa Māori, Pakanga & Taiao.

This year saw the completion of our three-year Kurawaka-i-mua project in partnership with Te Mātāwai. The three-year project aimed at increasing the awareness of te reo Māori as a taonga tuku iho, developing individual and whānau language plans, reviving mōteatea and providing opportunity for whānau to develop their understanding and skill in whaikōrero and karanga.

Kurawaka-i-mua concluded in June 2026 with engagement from more than 700 individuals and whānau of Ngāti Toa and the wider Porirua community over the three-year journey. A highlight to note through this kaupapa was the Kōpara initiative delivered by Ihaia and Wairere Ropata. Kōpara saw the recording and digital distribution of six Ngāti Toa original compositions which are available on all streaming platforms.

WĀNANGA REO RUN BY REGION

Porirua	4 FY2026	5 FY2025
Te Tauihu	1 FY2026	2 FY2025

Number of whānau with Hei Oranga language plans

Through the Hei Oranga Mahere Reo initiative we engaged with whānau and individuals creating a total of 63 individual and 53 whānau language plans.

We extend our acknowledgements to Te Kapa Haka o Ngāti Toa Rangatira and Te Kapa Haka o Parehounuku for attending our wānanga reo at Hongoeka marae to engage with us and co-create language plans for them and their whānau.

A common theme emerging from whānau kōrero was the importance of kapa haka as a way to connect with their marae, hapū and whakapapa, while also providing an opportunity to begin or continue their te reo Māori learning journey.

Participation in reo programmes

We had a significant number of whānau participating in weekly language classes through our partnership with Te Ataarangi over the 2025-2026 Financial Year. In particular, we would like to acknowledge Tane Landon-Lane and Tammy Solomon for their effort and continual growth in the reo space.





Te Kura Reo o Toa Rangatira

The first Ngāti Toa Kura Reo delivered by the Rūnanga in partnership with Te Mātāwai was held at Whitireia Polytech with activities also delivered at Takapūwāhia Marae. A full immersion “pop-up school” that provided workshops to participants on different language features, language acquisition pathways and methods, grammar and translations.

This kaupapa drew more than 150 tauira, 90 of whom, whakapapa to Ngāti Toa. We are deeply grateful to the kaiako who made such an amazing and special kura reo possible. We acknowledge Heketū Blake of Ngāi Tūhoe, Korohere Ngāpō of Hauraki whānui, Trist Reweti of Ngāti Raukawa ki te tonga and Ngāti Toa, Kahu Ropata of Ngāti Toa, Piripi Walker of Ngāti Raukawa ki te tonga and Hēni Jacob of Ngāti Raukawa ki te tonga.

We also acknowledge all of the tauira for their profound love of te reo Māori, shown through their work ethic throughout the duration of the kura reo. Koia kei a koutou mō te whakatinana i te kōrero ‘Me mate ururoa, kei mate wheke’.

Learner Spotlight: Tane Landon-Lane

For Tane Landon-Lane, Te Ataarangi has been more than a language programme. It has been a journey of confidence, connection, and commitment to future generations. While he had studied te reo Māori at various stages of his life, Te Ataarangi gave him the opportunity to move beyond written learning and begin using the language in everyday conversations.

Through the programme, Tane has embraced speaking te reo Māori more openly at home, with his tamariki, and in his wider community. What began as a personal goal has become a whānau journey, inspiring those around him to engage with te reo and helping to create a safe, language-rich environment for his whānau, tamariki and future mokopuna.

Tane describes Te Ataarangi as a supportive and uplifting space that encouraged him to step past whakamā, embrace mistakes, and grow in confidence. His aspiration is simple but powerful: to hear te reo Māori spoken naturally by his tamariki and future mokopuna, ensuring the language continues to thrive for generations to come.

Ko tēnei te au o mihi e pari atu ana ki a koe, e Tane. Mōu e aro kaha nei ki te whakawhanake i tō reo Māori, otirā tō māia ki te whakarauora i te reo Māori o tō whānau hei oranga mō ngā uri whakaheke. E Tane, koia kei a koe!

PARTICIPATION IN REO PROGRAMMES

	FY2026	FY2025
In-person	92	66

Opening of Mutumutu ki Mukukai: Freshwater to Saltwater

The Mutumutu ki Mukukai: Freshwater to Saltwater exhibition opened at Pātaka Art + Museum in December 2025.

The exhibition explores the theme of our “Connected Waterways” - recognising the moana, awa, repo, estuaries, and tidal edges that have shaped the identity, movement, and survival of Ngāti Toa throughout generations.

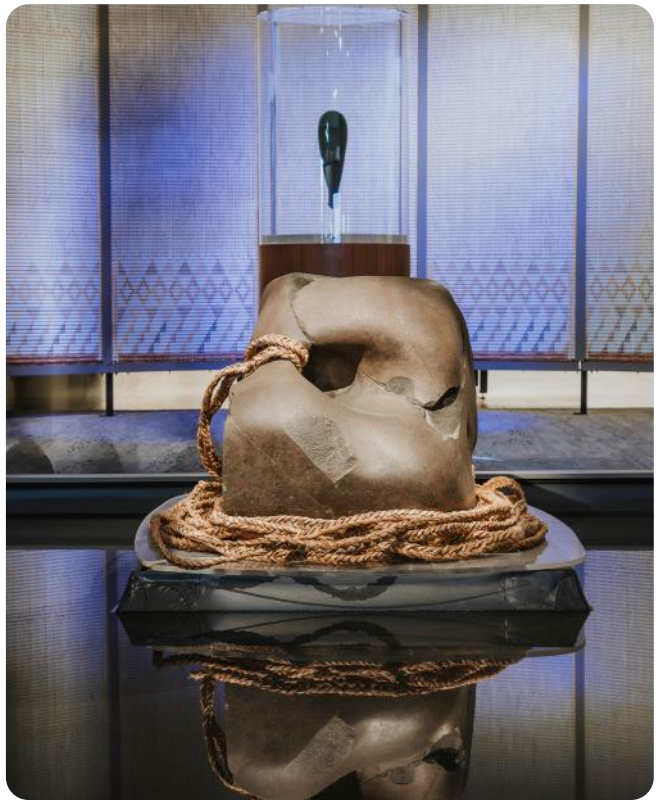
The exhibition opened with many whānau gathered in awe, and a huge sense of pride at seeing the exhibition come to life. Seeing our iwi, whānau, and kaumātua gathered together to celebrate the exhibition made the occasion especially meaningful. For Te Rauparaha Horomona (Raha), it marked his first experience co-curating an exhibition and came shortly after completing his Master of Museum and Heritage Practice. To see months of research, collaboration, and planning come together in a space that celebrates our stories was incredibly rewarding for him.

The exhibition also carries a strong sense of responsibility. As the successor to Whiti Te Rā, which first opened at Te Papa in 2014 before moving to Pātaka in 2017 and remaining on display until the end of 2024, expectations were high. Whiti Te Rā established a significant Ngāti Toa presence at Pātaka, and it was important to ensure our stories continued to have a place within the museum. Mutumutu ki Mukukai was created to carry that legacy forward while sharing new narratives centred on the waterways that connect our people and places.

Over the past year, feedback from Pātaka Education and Front of House teams has been overwhelmingly positive. It is encouraging to hear that the exhibition is achieving what the team set out to do - sharing the stories of our waterways through the voices, experiences, and mātauranga of Ngāti Toa.

One of the most rewarding outcomes for Raha has been the strong engagement from local kura and rangatahi. The exhibition provides an opportunity for young people to understand our waterways not simply as geographic features, but as living connections to whakapapa, the voices of our tūpuna, and enduring systems of knowledge. These stories help reinforce that our identity is deeply connected to the landscapes and waters that continue to sustain us.

As a three-year exhibition, Mutumutu ki Mukukai was designed to evolve over time. Regular six-month updates are planned to refresh photographs, projected imagery, and selected taonga, ensuring there are new stories and experiences for returning visitors. The first of these updates is now in place, with further additions and rotations planned throughout the life of the exhibition.





Toi Wānanga Delivery

The Toi programme continues to demonstrate strong growth, engagement and demand, with a total of 142 classes and 12 wānanga delivered during the 2025/26 reporting period. Delivery included Tāniko, Whakairo, Tukutuku and Whatu Kākahu, providing meaningful opportunities for tauira to strengthen cultural knowledge, develop practical skills, and engage in kaupapa Māori learning environments.

Participation in both Tāniko and Whakairo remained consistently strong throughout the year. To support increasing demand, a new dedicated Whakairo workshop was established during the January–March 2026 quarter. The new space has enabled programme growth and enhanced learning opportunities for participants. Whakairo classes have remained at full capacity, supported by healthy waitlists, demonstrating ongoing interest in this kaupapa. Tāniko delivery was expanded from one class per week to two classes per week, and discussions have begun regarding the introduction of additional Whakairo classes.

Whatu Kākahu wānanga continued to be delivered successfully across Pōneke, Porirua and Te Tauihu, providing regional access to specialist learning opportunities and supporting the transmission of mātauranga Māori and traditional weaving practices.

A significant highlight during the year was the introduction of the first Rangatahi Pounamu Wānanga, delivered with the support of Te Wānanga o Raukawa Trust. The wānanga provided rangatahi with an opportunity to connect with pounamu, tikanga and toi Māori in a culturally grounded environment. The positive response from participants has reinforced the value of this initiative, with further Rangatahi Pounamu Wānanga planned for the future.

We acknowledge and thank our funding partners for their continued support of the Toi programme. In particular, we recognise Wellington City Council – Aho Hononga, the Wellington City Fund, Rātā Foundation, and Te Wānanga o Raukawa Trust. Their investment has enabled the delivery and growth of programmes that strengthen cultural capability, revitalise traditional Māori arts, and provide accessible learning opportunities for whānau and communities throughout the rohe.

Overall, the programme continues to make a significant contribution to the preservation, practice and advancement of toi Māori while fostering cultural connection, intergenerational knowledge sharing, and stronger community engagement.









TOI WĀNANGA RUN

FY2026	FY2025
12	15

TOI CLASSES RUN

FY2026	FY2025
142	124

Whatu Kākahu Wānanga

Nā Āwhina Gray

Kei Manakau mātou e noho ana, pātata ana ki tō mātou marae o Ngāti Wehiwehi, kei te taketake o Tararua pae maunga. Ka toro atu te kāwai o tō mātou kuia ki a Ngāti Toa Rangatira me Kai Tahu.

Ko Āwhina Gray tōku ingoa, ko Katuku Gray-Barnes taku tamāhine.

I vividly remember seeing the Whatu Kākahu series announcement in the pānui sent out by the Rūnanga. Applications to attend were strictly on a 'first in, first serve' basis and spaces were limited. The criteria were very clear – Ngāti Toa whakapapa, and no individual weavers. This was a whānau affair! I thought *"What an awesome kaupapa".*

It struck me that it was a beautiful thing for my daughter and I to do together. A taonga tuku iho that both of us could learn together in a creative space, and in the company of other wāhine who were whānau.

The opportunity to participate in the kaupapa came with so many benefits. Yes, we learned about whatu kākahu. We learned the names, techniques, stitches, and tikanga of whatu. We learned about traditional and contemporary materials, patterns, and processes. We learned some of the names of the kākahu housed in the vaults at Te Papa, awestruck by their beauty, the intricateness of the patterns, the fineness of the muka, and the mastery of the wāhine who wove them. We learned to recognise missteps in our weaving and how to fix them. We learned about tension in our weaving. We learned each step of the creation process through the careful and patient tutelage of our tutors, Elaine Bevan and Tracy Patete, who were so generous with their knowledge and skills. We learned that having a sharp pair of scissors was akin to having a lifejacket on in the middle of the moana.



We also learned how to work alongside each other, my daughter and I. I took my cue from her – she was new to whatu, but by far the better weaver. We learned to appreciate the hubbub of wāhine voices and laughter, the conversations and connections between mothers and daughters, kuia and mokopuna, nieces and aunties. We learned to just 'be', and it was beautiful.

'Pouhine' is the name of our kākahu, named for the pattern woven into it. As the name denotes, it is female, the counterpart to 'Poutama'. It's on a tukutuku panel in our whare tipuna, 'Wheke' at our marae in Rāpaki, a place where we gathered for the first time in 2025 as uri of Peneta Nohoa, our Kai Tahu tipuna, and Ria Te Uira, our Ngāti Toa tipuna kuia.

E kore rawa e mimiti te puna o mihi ki ngā mātanga, ki a Elaine rāua ko Tracy, nō mātou tonu te waimarie. He mihi hoki tēnei ki ngā ringa raupā o te rōpū, ki a Jaz rāua ko Ash, nā rāua te mahi whakariterite i kawe. E haere tonu ana ngā mihi ki ngā wāhine katoa o te whānau i tui ai, i whatu ai te muka tangata i waenganui i a mātou kia pakari, kia ora. Nei rā te mihi nui.

PUNA REO PLACEMENTS

Total enrolled Tamariki	**44** FY2026	**47** FY2025
% that are Ngāti Toa	**89%** FY2026	**79%** FY2025

Te Puna Reo o Ngāti Toa

As an iwi-centric Puna Reo, our tamariki are immersed in their Ngāti Toatanga every day.

It is our collective responsibility to ensure this identity, history, and cultural connection is made explicit in all aspects of teaching and learning. By intentionally embedding Ngāti Toa narratives, values, language, and tikanga into daily practice, we strengthen our mokopuna's sense of belonging, identity, and cultural pride.

Wā Whāriki continues to be a central and highly valued part of our daily programme. This remains the primary time for whakawhanaungatanga and for tamariki to engage with Te Reo Ōkawa (formal language), including karakia, mōteatea, mihimihi, pepeha, and kauwhau. Importantly, all karakia and mōteatea used within Puna Reo are specific to Ngāti Toa Rangatira, ensuring our tamariki are grounded in the unique cultural and linguistic heritage of the iwi.

Te Puna Reo's future direction aligns with three key strategic priorities:

1. Quality Education – Upholding High Standards of Learning Outcomes

Individual Education Programmes (IEPs) have been developed for every child within the Puna. These plans are informed through strong partnership with parents and whānau, alongside each child's unique interests, strengths, and developmental needs.

Our teaching approach currently reflects a blended learning model, where child-led interests form the foundation of learning experiences, supported by intentional kaupapa based teaching. A strong example of this has been the growing influence of kapa haka across the iwi. In response, our mokopuna not only learned and will perform a Matariki bracket for this year's iwi Matariki celebrations, but also proudly

participated in their own Kākahu Auaha fashion showcase, demonstrating creativity, confidence, and cultural expression.

2. Te Reo Māori Immersion – Progressing Toward Full Immersion Delivery

Te Puna Reo has placed significant emphasis on strengthening kaiako reo capability as we transition from approximately 80% immersion toward full 100% Te Reo Māori immersion.

First, a major milestone this year was staff participation in the Ngāti Toa Kura Reo. All staff attended and engaged positively throughout the full four-day wānanga. This professional learning opportunity significantly contributed to strengthening staff confidence, capability, and commitment to immersion practice.

The continued development of fluent and confident kaiako remains essential to achieving our long-term vision of full language immersion.

3. Financial Viability – Establishing Sustainable Long-Term Operations

Ensuring the long-term sustainability of Te Puna Reo remains a priority. Work is underway to strengthen the business model and funding framework to support stable and resilient operations into the future.

This includes developing sustainable funding pathways that enable investment in workforce capability, programme delivery, infrastructure, and whānau engagement while preserving the integrity of our kaupapa.

PUNA REO TAMARIKI THAT GO ON TO KURA MĀORI

89%	100%
CY2025	CY2024

Key Focus Areas for 2026–27

The following priorities will guide the continued development and long-term sustainability of Te Puna Reo o Ngāti Toa over the next year:

- Strengthen the revitalisation and sustainability of te reo Māori for current and future generations.
- Build stronger whānau engagement and a shared understanding of their role in children's learning and language development.
- Enhance teaching practices and curriculum delivery to support high-quality learning outcomes for tamariki.
- Improve management systems, operational effectiveness, and health and safety practices.
- Develop a sustainable service model and workforce structure that supports long-term stability.
- Work towards a 100% qualified, reo-speaking kaiako workforce through supported training, mentoring, and professional development pathways.

These priorities will be supported by a comprehensive Te Reo Māori Language Revitalisation Strategy, embedding te reo Māori across teaching, learning, leadership, administration, and governance.

Overall, Te Puna Reo o Ngāti Toa remains committed to building a sustainable, high-quality, iwi-led learning environment that strengthens te reo Māori, cultural identity, and whānau connections. Through continued investment in kaimahi capability, educational excellence, and operational improvements, the puna aims to ensure our mokopuna thrive as confident speakers of te reo Māori and proud uri of Ngāti Toa Rangatira.





William Fermanis Education Grant



Ko William Tiwai Fermanis ahau, nō Tītahi Bay, Porirua. My parents are Michael and Raelinda Fermanis. I whakapapa to the Hemi whānau through my mum.

I am studying towards a Bachelor of Engineering with Honours, majoring in Software Engineering at Te Herenga Waka, Victoria University of Wellington.

I initially planned to study Civil Engineering at Waikato University, but through a change of direction, I found myself studying Software Engineering at Victoria, a field I have really enjoyed.

My goal is to be part of teams that develop technological solutions that make people's lives easier.

Receiving the Ngāti Toa Rangatira education grant has given me more time to focus on my studies without the financial pressure. More importantly, it has been a tangible reminder of the support I have from my iwi, no matter what direction I take.

I'm grateful for the opportunity to pursue my studies with the backing of my iwi and whānau.

IWI BENEFITS – EDUCATION GRANTS

181 FY2026	**156** FY2025
$106,900 FY2026	**$96,155** FY2025

Jamie Grey Teaching Scholarship



My name is Jamie Grey, and I live in Ōtautahi with my wife Moana, our four tamariki. I am currently nearing the end of my first year studying towards a Bachelor of Education (Primary).

I chose the path of becoming a kaiako for several reasons. Seeing the positive difference caring and responsive kaiako made for my own tamariki gave me a new appreciation for the impact teachers can have. Before studying, I worked in civil construction, where I enjoyed training and mentoring others, as well as having a laugh. Although I loved getting stuck in, my body was also starting to hint that construction probably wasn't a suitable forever career for me.

My experiences with my own whānau have shaped the kaiako I hope to become. I want to connect with tamariki and create a space where they feel comfortable, accepted and that they belong.

My aspiration is to become knowledgeable and competent in te reo Māori and tikanga Māori so I can contribute to the revitalisation and normalisation of our culture, language and customs within education and the communities where I live and work. Most importantly, I want to be a kaiako tamariki can rely on to feel safe, heard and able to be themselves.

This teaching scholarship has made a genuine difference to my first year. It helped purchase a laptop, course books and stationery, cover university parking, and buy suitable clothing for placement — previously my wardrobe mainly consisted of stubbies and t-shirts or work boots and hi-vis overalls.

I am deeply grateful for Ngāti Toa's investment in my journey. The kōrero with Ria, my mentor, has also been extremely valuable. My first professional placement at my local primary school further reinforced that this career path was the right decision for me.

Paora Wineera Teaching Scholarship



I am in my second year of study towards Poutuārongo Kaiwhakaako – Te Rangakura at Te Wānanga o Raukawa, studying towards my Bachelor of Teaching.

As a kaiāwhina, I enjoyed being around the tamariki. I felt a strong calling back to Te Ao Māori and a desire to help our tamariki and support the kaupapa.

Through Te Wānanga o Raukawa, I have grown in my understanding of my whakapapa, iwi, hapū and tuakiritanga. It's where we strengthen our reo and learn about our iwi and hapū.

I have been a kaiāwhina at Tauhara Primary School for three years. It has been awesome watching our tamariki grow from not knowing much about their reo or tuakiritanga to being confident in knowing who they are and where they belong. I want to create that sense of belonging, identity and confidence for our tamariki.

My aspiration is to put my whānau first and foremost. Kia kaha te tū o te kāinga, ka kaha ngā ara katoa.

My first goal is to complete my Kaiako degree and become an effective kaiako, making Te Ao Māori normal and natural for our tamariki, whānau and community.

The Toa Teaching Scholarship has made a difference, helping with fuel, accommodation, kai and resources for study. It has taken financial pressure off while I balance mahi, study and whānau.

I am extremely grateful for the support. It has helped me continue my teaching degree while being there for my whānau.

Te Kete Hāpai

Supporting the health and wellbeing of our kaumātua remained a cornerstone of our mahi throughout the year

More than 50 kaumātua received assistance with their dental, hearing and eyesight needs.

To help ensure whānau homes remained warm and healthy throughout winter, more than 75 households across Porirua, Hongoeka and Te Tauihu received firewood. This practical support helped ease financial pressures while ensuring whānau could keep their homes warm during the colder months.

Te Kete Hāpai once again proudly supported the annual Etū Summer Whānau Picnic at Waikanae. The event brought whānau together to enjoy a day of kai, connection and whanaungatanga, strengthening relationships and celebrating our community.

Te Kete Hāpai also supported the Trustees of Tapū te Iwi and Tapū Tai urupā to undertake important work to protect and preserve our urupā. This included confirming boundary lines, identifying unmarked burial sites, and digitising burial records. This work helps safeguard our wāhi tapu, honours our tūpuna, and strengthens our role as kaitiaki for future generations.

We also supported our marae with funding for essential upgrades and improvements, including systems, repairs and maintenance, and fencing. This investment helps keep our marae safe, well-maintained and welcoming spaces for whānau and the wider community.





IWI BENEFITS – MARAE GRANTS

FY2026	FY2025
$170,041	$60,723

IWI BENEFITS – KAUMĀTUA

FY2026	FY2025
$58,784	$25,596

IWI BENEFITS – OTHER

FY2026	FY2025
$5,615	$48,628





Hongoeka Marae Urupā Access Road Upgrade Project

Project Overview

This project involved the upgrade and improvement of the access roadway leading to the urupā. The existing track was in a condition that generally required a four-wheel-drive vehicle to safely navigate, particularly during periods of poor weather. This limited accessibility for whānau wishing to visit the urupā.

Hongoeka Marae proactively identified this as a priority and sought funding from a range of sources, including Te Kete Hāpai. The project was successfully completed, significantly improving access and safety for all users.

Project Outcomes

The works included upgrading the roadway surface and improving overall vehicle access to the urupā. Photographs taken throughout the project demonstrate the progression of works from the initial state of the track through to completion.

As a result of the upgrade:

- The roadway has been substantially improved and stabilised.
- Vehicle access has been enhanced for all users.
- The track is now accessible to standard passenger vehicles, rather than being limited to four-wheel-drive vehicles.
- Whānau can visit the urupā more safely and with greater ease throughout the year.
- The upgraded access supports the ongoing care, maintenance, and use of this important wāhi tapu.

Acknowledgement

The successful completion of this project was made possible through Te Kete Hāpai funding. This financial support enabled the necessary improvements to be undertaken, delivering a lasting benefit to the whānau and ensuring improved access to the urupā for current and future generations.

Hongoeka Marae – Māori Climate Platform Funding project (Wai-e Rua Project)

Funded by the Ministry for the Environment (now the Ministry for Cities, Environment, Regions and Transport) through the Te Kete Hāpai Fund, the Wai-e Rua Project aims to support flood mitigation around Hongoeka Marae, reducing flood risks and strengthening the long-term resilience of the marae and surrounding environment.

The project is currently in its early stages, with preliminary planning and preparatory work underway. Resource consent applications and associated approvals have been lodged with Porirua City Council (PCC) and Greater Wellington Regional Council (GWRC) and remain under consideration. Physical works will begin once the necessary approvals have been secured.

Te Kete Hāpai funding has been instrumental in progressing this kaupapa, laying the groundwork for future flood mitigation works that will help protect Hongoeka Marae and support the wellbeing of its whānau and wider community.


Te Heke Mai-Raro

NGĀTI TOA SPORTS GRANTS



IWI BENEFITS – SPORTS GRANTS

96 FY2026	**110** FY2025
$118,615 FY2026	**$113,711** FY2025

Toa Waka Ama

TOA Waka Ama is more than a sports club. It is a whānau united by the kaupapa of waka, proudly carrying the mana of Ngāti Toa while inspiring the generations who will continue to paddle into the future.

Through waka ama, whānau are reconnecting to each other, to Te Awarua o Porirua, Te Moana o Raukawa, and to the traditions of our tūpuna. The club has created a place where tamariki, rangatahi, whānau and community can paddle together, learn together and proudly represent Ngāti Toa.

The 2026 season has been the most successful in the club's recent history. More than 70 paddlers proudly represented Toa at the National Waka Ama Championships, with the club fielding 11 crews across multiple age divisions. While these achievements reflect the club's growing competitive strength, the greatest success has been rebuilding a culture of kotahitanga, bringing whānau back together and creating an environment where every paddler feels valued, supported and connected.

Since its foundation in 2002, Toa Waka Ama has become much more than a sports club. It is developing future coaches, leaders and role models while creating opportunities for whānau to embrace healthy lifestyles, strengthen cultural identity and build lifelong friendships. Every training, regatta, fundraiser and working bee is underpinned by the values of manaakitanga, whanaungatanga and service to others.

The club is also helping shape the future of the wider Ngāti Toa waka movement. Through pathways into waka hourua, waka education and leadership development, Toa Waka Ama is inspiring the next generation to carry forward the mātauranga, tikanga and voyaging traditions of our ancestors. For many, waka ama has become the first step towards a lifelong journey on the moana.

At the recent Wellington Sports Awards, Toa Waka Ama, celebrated not only an outstanding season, but the people who have made it possible. The paddlers, coaches, managers, parents, grandparents, committee members, volunteers, officials, supporters and sponsors who have given their time, energy and aroha to help the club thrive.

A special mihi to the late Steve Kenny, past and present committee members, coaches, managers, whānau and paddlers who have been a part of the club since the beginning.

Yvanni Gibson Sports Grant

Yvanni Gibson (Ngāti Toa, Ngāti Kahungunu ki Wairoa, Ngāpuhi and Ngāti Anautoa ki Rarotonga) is an exceptional dual-sport athlete who continues to excel at the highest levels of both softball and cricket.

At just 17 years of age, Yvanni made her international debut for the New Zealand White Sox, a remarkable achievement that reflects her talent, dedication, and hard work.

She was named Sportswoman of the Year at Tawa College and was also recognised at the Hutt Valley Sports Awards.

In cricket, Yvanni represents Tawa College and North City Cricket Club and has earned selection for the Wellington Under-17 and Under-19 representative teams. She played a key role in helping Tawa College retain both the Wellington Cup and the New Zealand Secondary Schools National Championship title.

In softball, Yvanni was part of the unbeaten Hutt Valley Under-17 and Under-19 teams that claimed national championship titles. She was selected in the Tournament Teams for both the Under-17 and Under-19 National Championships and was named the Most Valuable Player of the Under-19 National Tournament.

She also finished as the Top Batter of the Under-19 National Tournament with an outstanding batting average of .667.

Yvanni's outstanding achievements across two sports, both nationally and internationally, make her a truly deserving recipient of this recognition. Congratulations, Yvanni Gibson.









Gia Bishop Sports Grant

Gia Bishop, daughter of Randall and Serah Bishop, and mokopuna of Raylene and Fred Bishop, is a Year 10 student at Mana College whose talent, humility and determination are establishing her as one of Porirua's rising young athletes.

Gia has excelled across a range of sports, including athletics, basketball, flag, Kī-o-Rahi, netball and rugby at club, regional and national level, while continuing to achieve academically.

Coming from a highly talented sporting whānau, Gia has loved sport from an early age. For her, it's about staying fit, challenging herself, meeting new people and building lifelong friendships.

A naturally gifted athlete with an exceptional work ethic, she says, "I don't like the feeling of losing, so I use it as motivation to work even harder."

In 2026, Gia earned selection for the New Zealand Secondary Schools Kī-o-Rahi team, a milestone recognised by Mana College with the prestigious Green Tie. She also received the Highly Commended Junior Sport Award at the Partners Porirua Youth Awards earlier this year.

Despite her success, Gia remains humble, crediting her parents, wider whānau, teachers and coaches for their unwavering support. She is especially grateful for the fundraising efforts of her whānau, including catering at Takapūwāhia Marae, and sports grants from Te Rūnanga o Toa Rangatira that help make representative opportunities possible.

Gia dreams of representing New Zealand internationally and hopes to pursue basketball, netball and volleyball at the highest level, supported by the values and strength of her whānau.



SPORTS HIGHLIGHT

Jordan Ngatai Sports Highlight

A Porirua boy at heart

Stories like Jordan Ngatai's don't come along every day.

Born in Paddington, Sydney, on 7 March 1993, Jordan was raised in Porirua and has strong connections to his Ngāti Toa Rangatira whānau. He attended Mana College, where his basketball journey began before taking him from local courts in Porirua to professional basketball in Aotearoa and overseas.

Standing at 196cm, Jordan has built an impressive career as a professional basketball player and Tall Black.

His professional career began with the Wellington Saints in the New Zealand NBL in 2012. After returning to the Saints in 2014 and helping them to an NBL championship, he joined the New Zealand Breakers in the Australian NBL, where he spent six seasons.

Over the years, Jordan has played for the Manawatū Jets, Taranaki Mountainairs, Wellington Saints, Otago Nuggets and Hawke's Bay Hawks, as well as the Cairns Taipans in Australia. He has also played overseas in Finland, Austria and Japan.

His New Zealand career includes five NZNBL championships – with the Wellington Saints in 2014, 2017, 2019 and 2025, and the Otago Nuggets in 2020. He was also named in the NZNBL All-Star Five in 2020.

Jordan's international career with the Tall Blacks began in 2013 at the FIBA Oceania Championships. He represented New Zealand at the 2017 FIBA Asia Cup and was part of the Tall Blacks team that won bronze at the 2018 Commonwealth Games on the Gold Coast. He was also selected for the 2019 FIBA

Basketball World Cup, along with the 2023 World Cup squad and subsequent Tall Blacks campaigns.

In 2026, Jordan continued his international career, playing professionally in Japan before returning to the New Zealand NBL with Tauranga Whai, where he was recently recognised for reaching the milestone of 200 NBL games.

But behind the championships, international appearances and years of professional basketball is a Porirua boy who has never lost sight of where he comes from.

Jordan's biggest supporter has always been his mum, Sarah Ngatai. Their whānau whakapapa links back to the Ropata whānau and his grandparents, Uncle Otaki Ropata and Nanny Moeroa Parai, who lived for many years on Nohorua Street, across from Takapūwāhia Marae.

Those memories of whānau, home and growing up in Porirua remain an important part of Jordan's story.

Jordan and his partner Paige are parents to Pia, and Jordan is uncle to Kyra, Mahalia, Manaia and Jordan Jnr, with his wider whānau continuing to play an important part in his life.

From shooting hoops with his cousins and friends at Chapel Ball or playing for Toa around Porirua, to pulling on the black singlet for the Tall Blacks, Jordan's journey is one of dedication, hard work and whānau support.

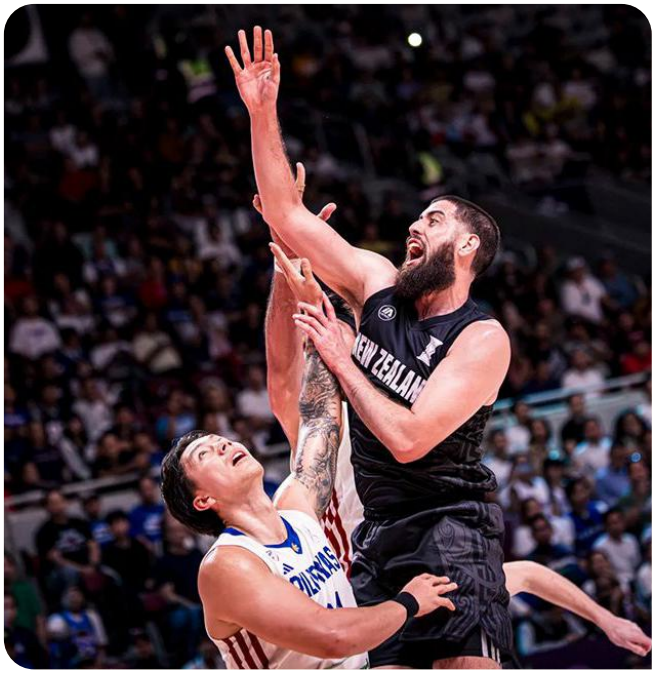
In November he will be playing his 100th game for the Tall Blacks in Malaysia.

His career has taken him around Aotearoa and the world, but his connection to home remains strong.

No matter where basketball takes him, Jordan will always be a Porirua boy at heart.











TE HAU O MATARIKI

Reconnecting Ngāti Toa with the moana

Te Rūnanga o Toa Rangatira has realised a long-held iwi ambition with the acquisition of the waka hourua, Te Hau o Matariki, reconnecting Ngāti Toa whānau and future generations with the moana.

The waka was acquired following two years of work by the Rūnanga. Formerly known as Okeanos Palau, the waka was built in 2019 as part of a fleet developed by the Okeanos Foundation for the Sea in partnership with Pacific voyaging societies. Its journey to Ngāti Toa carries with it a wider legacy of Pacific voyaging, ocean health and connection between people and the sea. Before coming to Aotearoa, the waka was based in Palau, Micronesia.

The waka was blessed and named in Whangārei by an ope of Ngāti Toa iwi members, with support from Ngāti Wai, Ngāti Hine, Tokanui Trust and their rangatahi Kura Waka. She was named Te Hau o Matariki, drawing from the Ngāti Toa waiata Tērā ia ngā tai o Honipaka, composed by Te Rauparaha. The phrase Te Hau o Matariki is part of this important Ngāti Toa waiata and connects the waka's name to the journeys and history of the iwi.

In November 2025, Te Hau o Matariki began her journey south from Whangārei to her new home in Porirua. After a two-week voyage, she entered Porirua Harbour on 23 November, accompanied by a large fleet of waka ama and other vessels. She was welcomed at Ngāti Toa Domain with haka pōwhiri from local kura and Rarotongan drumming, followed by a formal pōwhiri supported by Ngāti Toa kaumātua and iwi members.

Te Hau o Matariki represents more than the acquisition of a waka. She provides a platform for traditional navigation, mātauranga Māori, whānau engagement and learning, while creating opportunities for Ngāti Toa to strengthen its connection with Kapiti, Mana and Raukawa Moana, including links across to Te Tauihu. The waka will also support opportunities for cultural tourism and initiatives that create benefits for whānau and the wider community.

The arrival of Te Hau o Matariki marks an important step in reclaiming and strengthening Ngāti Toa relationship with the moana. Through her, the iwi can pass knowledge between generations, provide opportunities for rangatahi to learn traditional navigation and voyaging, and create new pathways for whānau to experience their moana through a Ngāti Toa lens.

Te Hau o Matariki is both a vessel and a symbol of the iwi journey — reconnecting our people to the moana, honouring the voyaging traditions of our tūpuna and carrying that knowledge forward for generations to come.





ORANGA

Our Wellbeing

Advancing the health and wellbeing of all Ngāti Toa Rangatira whānau.

Our whānau flourish through improved health and vocational achievement. Our whānau enjoy optimum health and wellbeing through quality care services.

Please note the amounts shown for FY2025 have been updated to reflect updated allocation methodology used for FY2026



SSP ANNUAL INVESTMENT

$96.0M FY2026

$66.5M FY2025



Waitangirua Clinic Opening

The refurbished Ora Toa Waitangirua Medical Centre opened on 1 December 2025, marking an important investment in the health and wellbeing of the local community.

The redeveloped centre reflects the ongoing commitment of Ora Toa as a mana whenua Primary Health Organisation improving access to quality, affordable healthcare across the rohe.

Designed as a comprehensive community health hub, the upgraded facility brings services closer to whānau and creates more seamless pathways to care. Expanded clinical spaces, improved patient facilities, and increased capacity for community programmes enable Ora Toa to deliver more responsive, preventative, and whānau-centred services in an environment where people feel welcomed, supported, and culturally safe.

The redevelopment strengthens our ability to meet the growing needs of the community while supporting the wider vision of Te Rūnanga o Toa Rangatira to uplift the wellbeing of the diverse multicultural community.

Some of the significant changes and improvements we've seen as a result of the redeveloped centre include a dedicated women's health clinic room, providing a safe and comfortable environment for consultations and procedures. We've been able to also run more community health programmes and after-hours clinics, with diabetes clinic, from the site. Ora Toa's Porirua clinic is now based at Waitangirua. Since opening we've had a 27% increase in consultations, an 82.5% increase in Diabetes Annual Review, a 34% increase in Prescribing, and a 20% increase in breast screening. Having a bigger, more fit-for-purpose health centre has provided us more flexibility to better meet the health needs of our hapori.

As Acting Director – Ora Toa Health at the time, Josaine Ngātai noted, *"For Ngāti Toa, improving accessibility is not just about bricks and mortar; it's about upholding our responsibilities as mana whenua and continuing to invest in the wellbeing and future of all communities in our rohe."*







New Clinical Lead with a Focus on Equity

Appointed Clinical Lead this year, Dr Hohepa Cumming (Ngāti Toa Rangatira, Ngāti Raukawa ki te Tonga, Te Āti Haunui-a-Pāpārangi) is focused on improving wellbeing and advancing equitable health outcomes through accessible, affordable and culturally grounded care. His priorities include looking beyond traditional primary healthcare and strengthening the capability of kaimahi.

Dr Hohepa was raised in Turanganui-a-Kiwa (Gisborne), went through Kohanga reo then Kura reo rua before completing high school and graduated from the University of Auckland Medical School. He was awarded the ProCare Annual Prize for General Practice in 2014 and is a board member of Te Ora (Te Ohu Rata o Aotearoa), the national association of Māori medical doctors.

The prospect of one day being able to better serve his people is what he says propelled him through medical school, a drive that is also reflected in the range of centres and before joining Ora Toa – from regional hospitals like Rotorua and Te Oranganui in Whanganui, to large city hospitals like Mangere.

He says working in higher needs areas has taught him aspects of holistic care that medical school hadn't prepared him for, and the realities of supporting whānau through life challenges felt by lower income and socio-economic deprivation is something you learn on the job.

"It hits you hard when you see it firsthand – the realities behind health inequity statistics, particularly the impact of housing, income and systemic barriers on whānau wellbeing. You can feel a bit helpless at times, but for me it's about advocacy, doing the best we can clinically and rebuilding trust through whanaungatanga."

Since arriving in Te Whanganui-a-Tara, Dr Hohepa has worked at the Takapūwāhia, Waitangirua and Pōneke clinics, so has built rapport and connections with kaimahi and whānau – relationships, he says, that are needed to make the improvement shifts he wants to see.

Reconnecting with whānau at Takapūwāhia has added a layer of meaning to his work as he explores his Ngāti Toa Rangatira roots. Some of his patients come to appointments recollecting stories of times with his koro, which has made the role even more rewarding.

"Some knew my koro and they tell me stories about him. It has made getting to know the community, the whānau I'm caring for and my patients, that more special."

Ultimately, Dr Hohepa's vision for the communities Ora Toa serves is for their own mana motuhake, to take their health seriously and practise routine checkups in order to take a handle of their health for themselves.

"The vision is to have a healthy community who are having long and healthy lives. We don't accept the gap in life expectancy between Māori and Pacific whānau, and non-Māori. We have to make changes to see this vision through, and I'm here to do something about it. And if that means spending longer than the allocated 20-minute appointment to do whakawhanaungatanga with every whānau member present at the appointment, then that's the way it is."

A Vision for Workforce Improvements

Demand for the suite of services offered by Ora Toa remains strong across all practices and there is continuation of efforts to provide seamless pathways for patients through the services, as and when needed.

In striving to remain committed to maintaining a safe clinical-to-patient ratio, Ora Toa has attempted to address workforce constraints in a tenable way without compromising low ratios.

Health Improvement Practitioners (HIP) ensure patients know how to access appropriate support to improve their overall wellbeing – these kaimahi are either registered nurses, social workers or counsellors, among other specialised healthcare work. Throughout FY26, Ora Toa navigated ongoing recruitment challenges, with an average of approximately two full-time equivalent (FTE) vacancies impacting clinic capacity and the ability to meet patient demand. Encouragingly, recent success in recruiting additional Health Improvement Practitioners (HIP) has strengthened workforce capacity, with consultation numbers expected to increase in the coming year, improving access to care and support for whānau.

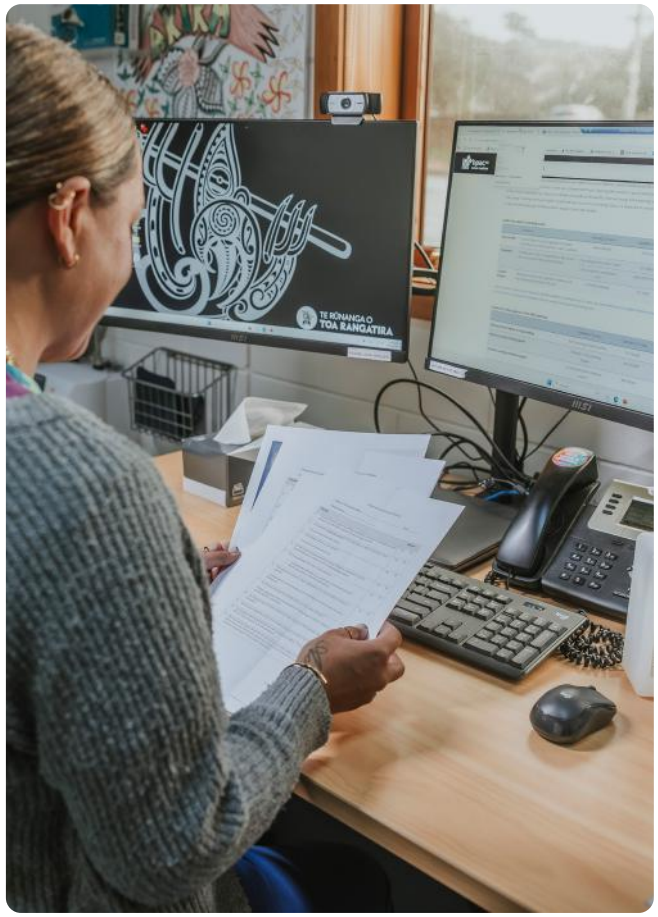
Recruitment continues to be a key organisational priority, with ongoing efforts to strengthen staffing levels across all medical centres, including The 502 Rangatahi Ora. The addition of new clinical staff, including part-time practitioners, and developing the skill level of current kaimahi to free up doctors' time, are just some of the ways Dr Hohepa hopes to alleviate the pressure on the medical centres.

"There are just not enough doctors - nationally and worldwide - for patients who have more complex needs today than they had 15 – 20 years ago. So we have to adapt and move with the times and adjust our processes. One thing I'm keen on in terms of medical centres is having everybody working at the top of their scope – and that's training up our kaimahi to do more," says Dr Hohepa.

Ora Toa continues to invest in the professional growth and development of its kaimahi through flexible working arrangements that support further education and career advancement. At the beginning of 2026, five nurses across three Ora Toa sites were undertaking the Nurse Practitioner (NP) programme, reflecting a strong commitment to building clinical expertise, strengthening workforce capability, and enhancing the quality of care provided to whānau.

Alongside increasing appointment availability and improving access to care, Dr Hohepa emphasises the importance of retaining clinical staff so whānau can experience continuity of care. Seeing the same doctor means patients do not have to re-explain their health needs and circumstances at every appointment – a consistency known to improve outcomes and support future growth in patient enrolments.





ORA TOA ENROLMENTS

17,891 patients in FY2026	**980** are Ngāti Toa
18,536 patients in FY2025	**996** are Ngāti Toa



MEDICAL CENTRE CONSULTS

	FY2026	FY2025
GP consultations	34,088	36,488
Nurse consultations	14,150	15,851
Health Practitioner consultations	409	1,344

Te Ārai Awa Immunisations

Reaching whānau, rebuilding trust, and lifting immunisation rates

As winter sets in and bouts of sickness ransack households, we're reminded of the importance of vaccinations. Te Ārai Awa – the Ora Toa Outreach Immunisation Service, is seeing the results of years of dedicated mahi, with immunisation rates across the region steadily rising.

Recent 2026 data show coverage has increased by five percent, reaching around 83 percent. This is a promising shift that reflects the team's relentless commitment to protecting pēpi and whānau.

For Team Leader Rachel Kini, the progress is encouraging, but hard-won. Establishing trust with some whānau takes time, particularly where concerns and fears have historically been sidelined or ignored.

"We've had to rebuild a lot of trust," she says. *"There's still some hesitancy out there. It takes time, effort, and persistence to connect with whānau and have those conversations."*

For more than 20 years, Te Ārai Awa has focused on reaching those who can be hardest to connect with, including whānau without a GP, those who have missed appointments, or those facing barriers to accessing healthcare. The approach is simple: go to where whānau are, because kanohi ki te kanohi connections are crucial.

"We'll try calling a few times," Rachel explains. *"But sometimes phone numbers are outdated, or people don't answer calls from unknown numbers, so that's when we go out and knock on doors."*

The team has grown from just two kaimahi six years ago to seven today. This growth has enabled Te Ārai Awa to operate a dual model, with one team remaining in-clinic while two other teams head out into the community, connecting directly with whānau in their homes and local spaces.

"Any small act that helps us feel less imposing makes a difference," Rachel says. *"Even something as simple as using pen and paper instead of a tablet can help whānau feel more comfortable about their information."*

The team's cultural diversity is another key strength. Kaimahi can communicate fluently in multiple languages – including te reo Māori, Tokelauan, Samoan and Niuean, helping Te Ārai Awa connect with and support Porirua's diverse communities. "We have a beautiful mix of staff that reflects our community, and that really helps. We are the community," says Rachel.

Events like the 2025 measles scare highlighted just how important that trust is. As concern spread, Te Ārai Awa saw a surge in people seeking immunisations, particularly the MMR vaccine.

"People didn't want to risk bringing measles home to their pēpi," Rachel says. *"We had adults coming in to get booster shots and that event really showed how quickly things can change."*

Today, the focus is on continuing the momentum with clear, simple messaging.

"We don't need to overcomplicate it," Rachel adds. *"For us it's about having genuine conversations with whānau to help them understand the risks that illnesses like measles, whooping cough and influenza can pose on young tamariki. Immunisation is one of the best tools to keep pēpi healthy, especially in the winter months. Our job is to make sure whānau have the support they need to make informed choices."*

Te Ārai Awa remains a vital frontline service to ensure whānau are informed, protected, and connected to healthcare when it matters most.



VACCINATIONS DELIVERED

	FY2026	FY2025
Covid	33	285
Child	2,875	2,759
Flu	1,436	1,739
Other	1,386	2,114
Total	5,730	6,897







Dental Services

Improving Oral Health, Restoring Confidence.

At Ora Toa Dental, oral health is about much more than teeth. It is about supporting the overall wellbeing of whānau, improving quality of life, and ensuring people can participate fully in the moments that matter most.

Serving Porirua and surrounding communities, the team provides accessible, whānau-centred dental care to a population facing significant barriers to oral health services. The service is also a leader in growing and supporting the Māori dental workforce, with four of its six dentists identifying as Māori. This is believed to be the highest number of Māori dentists working within a community oral healthcare clinic in Aotearoa.

In a profession where Māori comprise just a small proportion of the national workforce, Ora Toa has become a place where clinicians can practise their profession within a kaupapa Māori environment, while expressing their Māoritanga and serving their communities.

Working closely with other Ora Toa clinicians and community partners, the dental team takes a collaborative approach to care, recognising that oral health is deeply connected to wider health outcomes. An area where this connection is particularly evident is diabetes care.

In 2025, Ora Toa Dentist Margaret Clark and her team designed a culturally grounded referral pathway for people living with diabetes, creating a te ao Māori framework that incorporates wānanga and early intervention. The work was later published as a case study in the New Zealand Medical Journal, highlighting an innovative approach to addressing oral health inequities among Māori and Pacific communities. The team is hoping to get funding to implement this framework in the coming years.

"People with diabetes are at much greater risk of oral health problems, but often by the time they reach us, the damage is already severe. If we can connect with people earlier, when they are first diagnosed, we can help them maintain their oral health and avoid unnecessary deterioration." says Margaret.

The impact of this work extends beyond clinical outcomes. For many patients, restoring oral health means restoring confidence, and connection.

"Many of the people we see have been battling their condition for years. They're often in pain, and some avoid social gatherings because they're embarrassed about their teeth or worried about eating in public. Food is such an important part of every culture. When we're able to help someone smile again, enjoy meals with their whānau and feel confident in themselves, that's pretty incredible. It's an amazing part of the job to get to help improve someone's quality of life."

This commitment to seeing the person, not just their teeth, continues to guide the work of Ora Toa Dental as it delivers responsive, culturally grounded care to the communities it serves.



DENTAL CONSULTS

3,161	3,025
FY2026	FY2025

Power of Hā

Reclaiming the Strength Within Every Breath.

Members of the Ora Toa ABC Smoking Cessation Team, also known as Te Ara Tīmata, hosted their inaugural 'Power of Hā' wānanga, bringing together 19 participants – 12 rangatahi aged 12 – 24 years, and others consisting of pakeke and kaumātua, for an evening of learning, reflection and practical tools to support healthier lives. The programme was developed in collaboration with Arian Tearikiau Matehaere, an experienced facilitator passionate about strengthening wellbeing through kaupapa Māori approaches.

The need for initiatives such as 'Power of Hā' has never been greater. While smoking rates in Aotearoa have fallen significantly over the past decade, vaping rates continue to rise. According to the latest New Zealand Health Survey, 11.7 percent of New Zealanders aged 15 years and over vape daily which equates to more than 500,000 people nationwide. Māori continue to experience disproportionately higher rates of both smoking and vaping compared with the overall population.

Against this backdrop, the wānanga aimed to go beyond traditional smoking cessation messaging by equipping participants with knowledge, practical tools, deeper understanding and reclaiming mana through breath.

The evening combined information about the health impacts of smoking and vaping with guided breathwork exercises and reflection. Participants explored common misconceptions surrounding vaping, examined the marketing tactics that have contributed to its normalisation, and learned about the physiological effects of nicotine dependence.

Leading the educational component was Tuaraki Peita, Best Start to Life ABC Facilitator, who introduced participants to "Lui" – a preserved lung specimen donated to Ora Toa by the Otago Medical School. Once belonging to a long-term smoker, the specimen provided a powerful visual reminder of the damage tobacco can cause. Discussions also explored the chemicals used in vape liquids and the uncertainty surrounding the long-term health impacts of vaping.

For Tuaraki, however, the kaupapa extends far beyond discussing health risks.

"We noticed that we're not reaching our whānau if we solely talk about the health effects over time, and we decided to take another approach in a different way. So tonight, be prepared to get into the zone of the Power of Hā," said Tuaraki.

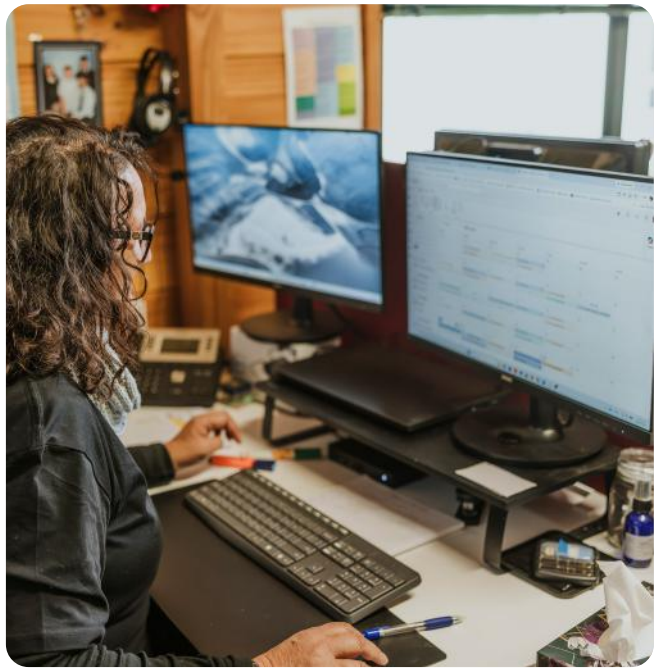
Central to the wānanga was a message of empowerment. Rather than relying on fear-based messaging, 'Power of Hā' encouraged participants to reconnect with their own mana and recognise their ability to make informed decisions for themselves and their whānau. Through breathwork facilitated by Arian, attendees experienced firsthand how something as simple and natural as breathing can become a tool for wellbeing, regulation and self-awareness.

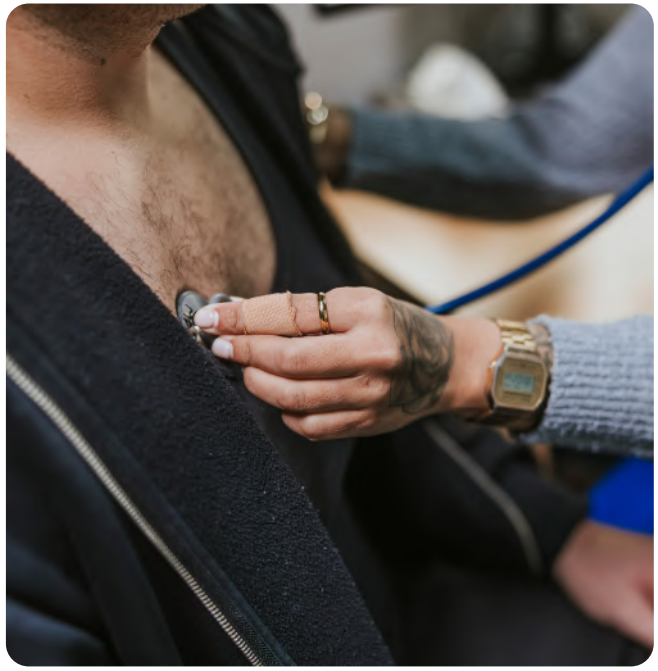
A month after the event, one participant reported successfully quitting vaping, three continued their journey on the smoking cessation programme – with one quitting dual use of smoking and vaping, and the team are continuing their work to hold regular 'Power of Hā' wānanga. Feedback received from participants reaffirmed their interest in ongoing wānanga such as this, with 84% indicating they would return.

The success of the event has highlighted the value of culturally grounded approaches that meet people where they are. By combining health education with practical wellbeing tools and kaupapa Māori principles, 'Power of Hā' offered a fresh and engaging way to start conversations about smoking, vaping and long-term hauora.

HEALTH COMMUNITY EVENTS

Events Held	**7** FY2026	**27** FY2025







RANGATAHI ENGAGED WITH THE 502

	1,416 FY2026	**1,300** FY2025
Māori descent	**62%** FY2026	**63%** FY2025

The 502 Rangatahi Ora

The 502 Rangatahi Ora, an iwi-led Youth One-Stop Shop (YOSS) in the heart of Porirua, has continued to strengthen its role as a trusted space where rangatahi aged 10 – 24 years can access health services, support, and opportunities to connect.

Over the past year, increasing numbers of rangatahi engaged with the service, reflecting growing awareness of the support available and the positive reputation The 502 has built within the community. Alongside its day-to-day clinical and wellbeing services, kaimahi delivered a range of initiatives designed to promote hauora, connection, and personal development.

Highlights included Last Brain Standing, an interactive quiz night, and Jam Sesh, a Youth Week event held at Cobham Court. Delivered in partnership with local health and community organisations, the event featured basketball, live performances, an open mic, and a BBQ, creating a welcoming environment for rangatahi and their whānau to come together.

Centre Manager Mel Haerewa says the growing interest in The 502 reflects its commitment to supporting rangatahi in a mana-enhancing and youth-focused way.

To help address some of the everyday pressures facing young people and their whānau, the centre also established a community clothing initiative, collecting donations of quality clothing and footwear for those who need them.

“We’ve seen a good mix of rangatahi coming in for our services this year and, considering the high cost of living, the donated items have been a game changer for many of them. They can come in and pick up a pair of shoes or a new shirt. We’ve been incredibly fortunate to receive so many quality donations for our rangatahi.”

The initiative has become a valued addition to the service, helping to meet practical needs while reinforcing The 502’s commitment to supporting the overall wellbeing of rangatahi and their whānau.



TOA: TE ROOPU ĀWHINA

Toa Te Roopu Āwhina Social Services continues to strengthen whānau wellbeing through innovation, strategic partnerships, grounded in the values, tikanga and aspirations of our tūpuna. Our mahi is focused on creating lasting impact for whānau and communities.

In response to the growing community need, the Toa-Te Roopu Āwhina (TRA) team has expanded iwi-led service delivery, strengthened support pathways and increased our capacity to respond to the aspirations and needs of whānau.

Responding to increasing housing insecurity and homelessness across our communities, we have strengthened housing, reintegration and homelessness initiatives, ensuring continued support for some of our most vulnerable community members.

Another key focus this year has been enhancing food security and community wellbeing through E Kai, Toa Pātaka, Te Umu ki Rangituhi Social Supermarket, Māra Kai initiatives, and strategic partnerships with Aotearoa Food Rescue Alliance, Kaibosh, Second Harvest and Wellfed.

Despite the challenges faced by our community, the team has supported the continued growth and development of Care Services, including expanding into Te Tauihu, and the development of a more integrated, responsive and multi-functional model of care.

Recognising the need for resilient and future-ready services, we have strengthened organisational capability through Business Continuity Planning, emergency preparedness, workforce development, and strategic partnerships. These initiatives help ensure we can continue to provide responsive and sustainable support for whānau during challenging times.







Referrals | Hapori Pilot

The Hapori Pilot has evolved into the Hapori Response Programme to report concerns with Oranga Tamariki. This kaupapa has empowered whānau to strengthen their responsibility of providing a safe, loving, healthy environment for their tamariki, while supporting whānau moemoeā. Our Iwi-led team has continued to prevent any uplifts of pēpi or tamariki into non-kin care.

Te Pae Oranga (TPO) Panel

Our Pakeke Te Pae Oranga panel exceeded its annual Police referral target. We have a strengthened relationship with Police who have acknowledged the positive outcomes achieved for participants and their whānau. This process has supported participants to divert from the justice system, avoid a conviction but still be accountable for their actions.

A success story:

A male rangatahi came to the panel due to a graffiti offence. This talented rangatahi has a passion for art, photography and skateboarding. As part of his plan, he created and gifted an art piece to show his understanding of the rangatahi Te Pae Oranga panel, and to express his respect for the panel process.

His artwork presented on a skateboard deck has the word ‘whakaute’, translated to ‘respect’. He felt it was important to include a taniwha to acknowledge the guidance and leadership the panel has shown towards him and his whānau. His autographed piece will be proudly hung by the Youth Aide Team at the Porirua Police station.

Family Harm

Family harm incidents have increased due to a range of contributing factors, including the rising cost of living, unemployment, housing insecurity, and mental health and addiction challenges. Some whānau are also involved with Oranga Tamariki following reports of concern relating to family violence.

In collaboration with other partners involved in the Porirua Whāngaia Ngā Pā Harakeke process, a Memorandum of Understanding (MOU) is being developed. The parties share a common commitment to addressing and reducing family harm across the Porirua community, strengthening collective efforts to support the safety and wellbeing of whānau.

REFERRALS

	FY2026	FY2025
Family Harm referrals	131	115
Referred with Report of Concern	89	72
Referrals to Iwi Panel	283	172







Care Services Poipoi Tangata

Mātua Whāngai

The Mātua Whāngai team have supported their dedicated caregivers, who provide care, stability, and support for tamariki and rangatahi, providing 2,000 bednights this last year. Over the financial year the team have actively grown their Mātua Whāngai caregiver network and welcomed enquiries from whānau and others who may be interested in becoming caregivers.

Care Services

The Care Services team currently operates two homes, providing 24-hour care and support for rangatahi placed through an emergency bed arrangement with Oranga Tamariki. Each home accommodates up to four rangatahi, providing a safe, stable, and supportive environment during times of need. The service has provided 4,027 care home bednights, reuniting rangatahi with their whānau, helping with relocation, education, and school holiday programmes.

Transition to Independence

Throughout the financial year, the Te Tauihu (TTI) service has transitioned and supported rangatahi to build confidence, independence, and essential life skills. Positive outcomes include rangatahi completing their studies, gaining employment, securing accommodation and reconnecting with whānau. Four rangatahi gained their learner licences, with two currently working towards their restricted licenses. They have also supported rangatahi with education enrolments, job applications, healthcare appointments, financial matters, and accessing community services, as well as providing kai packs to whānau in need. Through ongoing guidance and building trusting relationships, they continue to empower rangatahi to achieve their goals and take positive steps towards independence.

Supervision with Activity

The Supervision with Activity service provides one-to-one support for rangatahi involved in the Youth Court system, including those assessed as being at high risk. Over the past year, three rangatahi achieved a discharge under the Oranga Tamariki Act 1989, a significant outcome that allows the Youth Court to discharge a charge without proceeding to a conviction. Through relationship-based support and meaningful activities, rangatahi have had opportunities to contribute to their communities, including delivering kai boxes to whānau in need. Others have been supported to gain scuba diving certificates, obtain their driver's licences, and achieve educational milestones, including one rangatahi completing NCEA Level 2.

CARE SERVICES		
Matua Whāngai (bednights)	2,000 FY2026	2,711 FY2025
Care Homes (bednights)	4,027 FY2026	3,647 FY2025
Tamariki supported to stay with whānau	158 FY2026	132 FY2025

Care Services – Te Tauihu

Connection, culture and wellbeing

Team Acting Manager for Te Tauihu Care Services, Matt Leary, believes some of the most meaningful mentoring happens outside everyday environments, where rangatahi can reconnect with themselves, each other and te taiao. A recent mentoring trip to D'Urville Island gave three rangatahi the opportunity to step away from everyday pressures while strengthening all four dimensions of Te Whare Tapa Whā.

Bush walks, beach exploration and hiking supported taha tinana, encouraging physical activity in a natural environment. Matt observed a noticeable shift in taha hinengaro, with the rangatahi becoming more relaxed, present and mentally refreshed as the trip progressed. Time away from their usual routines allowed them to reset, and by the end of the trip they were already planning to return to fish, dive and hunt.

Evenings around the campfire, playing cards and sharing stories strengthened taha whānau, building trust, connection and meaningful relationships. Stargazing, visiting waterfalls and spending time immersed in nature nurtured taha wairua, fostering a sense of calm, perspective and belonging.

Matt says experiences like these highlight the value of relationship-based mentoring, building confidence, resilience and wellbeing through meaningful connections with people, place and te taiao.

Care service support in Te Tauihu

In March 2026, Care Services was approached by one of our partner services, in collaboration with whānau from Te Tauihu/Whakatū, to provide urgent support for seven tamariki who required temporary care.

Following Family Court orders placing the tamariki in the temporary care of the Chief Executive, Te Rūnanga o Toa Rangatira Care Services was asked to provide a dedicated team of kaimahi to support their care and wellbeing.



The seven tamariki ranged in age from 18 months to 17 years. Our priority was to provide stability, consistency and a sense of normality during what was an extremely challenging and disruptive time for them. Kaimahi managed the home, supported daily routines and activities, and worked to ensure the tamariki could remain together within their community.

This response brought together kaimahi from across Te Rūnanga o Toa Rangatira, including Care Services, Ratonga Whānau Hononga, Mātua Whāngai, Ratonga Ora and Mauri Ora. This collaborative approach strengthened our ability to respond to the needs of the tamariki and whānau and ensure a coordinated and culturally grounded response.

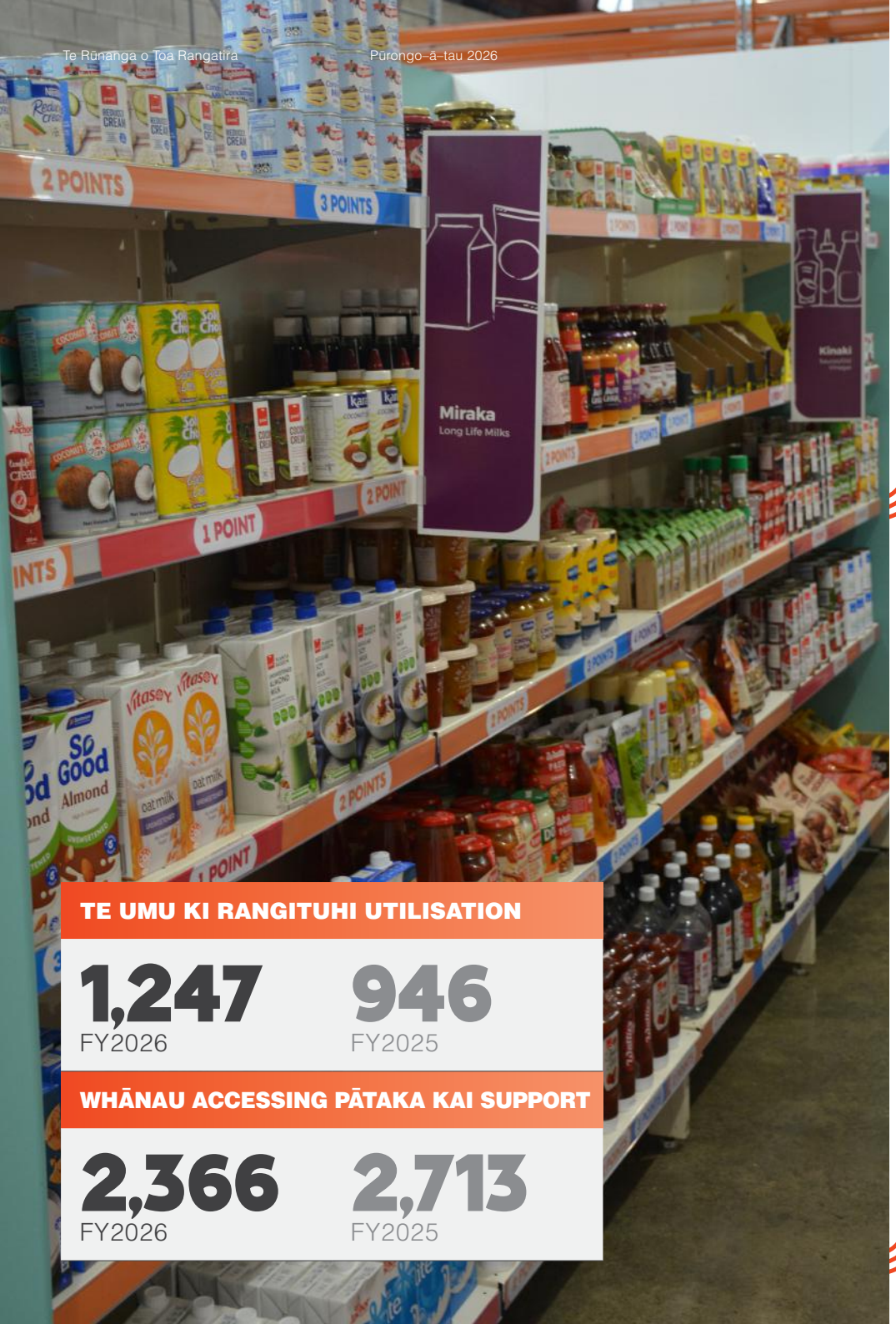
A rostered team of two kaimahi travelled to Whakatū each week, providing continuity of care and support. The team included experienced koro and kuia alongside younger kaimahi, creating a balance of experience, energy, guidance and connection that reflected the needs of the tamariki and rangatahi.

As the placement progressed, the tamariki began settling into consistent routines. Feedback from their school and early childhood education providers identified positive changes in their behaviour, language and engagement. A key strength throughout the placement was the continued connection between the tamariki and their mātāmua, whose presence provided an important source of guidance, connection and stability.

Over the 14-week period, Care Services worked closely with the tamariki, whānau, partner services and the Oranga Tamariki social work team. Kaimahi supported the initial reintegration visits with the tamariki's grandparents and, ultimately, their successful return to the care of their maternal grandparents.

Recent reports indicate that the tamariki and their grandparents are doing well. This mahi demonstrated the importance of whānau-centred, relationship-based and culturally grounded care, and what can be achieved when our services work collectively to keep tamariki connected to each other, their whānau and their community.

"Mā ngā pakiaka, e tū ai te rākau."
- With strong roots, the tree will stand.



TE UMU KI RANGITUHI UTILISATION

1,247	946
FY2026	FY2025

WHĀNAU ACCESSING PĀTAKA KAI SUPPORT

2,366	2,713
FY2026	FY2025

Te Umu ki Rangituhi Social Supermarket

Te Umu ki Rangituhi stands as a living expression of manaakitanga, resilience, and the enduring responsibility of Ngāti Toa to care for our people.

As the cost of living continues to challenge whānau, Te Umu ki Rangituhi has become a vital community hub where kai security is delivered with dignity, choice, and compassion. Through our Social Supermarket, Pātaka Kai, food rescue programme, and the dedication of our staff and volunteers, more than 2,000 whānau from Pukerua Bay to Tawa accessed support this year. Every visit was more than access to kai, it was an opportunity to restore mana, strengthen connections, and link whānau with the wider support available through Te Rūnanga o Toa Rangatira.

This year, we were humbled by the support of Moana Road, whose gifts brought joy and encouragement to many whānau, particularly during times when financial pressures were greatest. We also acknowledge the outstanding generosity of the Whitby community and New World Whitby, whose Family2Family initiative donated 136 bags of groceries, along with New World Tawa, whose community contributed a further 50 bags of essential kai.

We extend our heartfelt thanks to the Porirua Club, the Porirua Club Pantry team, and Vaka Tautua Pasifika Disability Organisation for their generosity and unwavering support throughout the year. Their contributions, alongside those of our many community partners, demonstrate the power of collective action in strengthening whānau wellbeing and ensuring no one faces hardship alone.

Looking ahead, Te Umu ki Rangituhi will continue to evolve beyond the traditional concept of kai assistance. Our vision is to strengthen whānau resilience by integrating food security with wrap-around support, building community capability, and creating pathways that empower whānau towards greater independence and wellbeing.

Te Whare Whakaruruhau o Raumanuka

Te Whare Whakaruruhau o Raumanuka provides a safe, supportive environment for tāne transitioning from corrections facilities and community-based sentences.

Currently housing 10 tāne across the Treadwell and Rata Street properties, the service operates 24/7, providing stability, guidance, and wraparound support. Demand remains strong, with numbers expected to increase.

The programme supports tāne to reconnect with their culture, strengthen wellbeing, and contribute positively to their communities. Tāne regularly volunteer at Te Umu ki Rangituhi, support local environmental projects, assist neighbours during emergencies, and participate in kapa haka activities.

Cultural education remains a priority, with six tāne graduating from tikanga and kawa programmes at Ōrongomai Marae. Positive outcomes include three tāne in employment, one in tertiary study, one operating their own business, and five successfully transitioning from the whare since July 2026.

I am my safety plan

A tāne Māori explains his journey to healing through a Te Ao Māori approach;

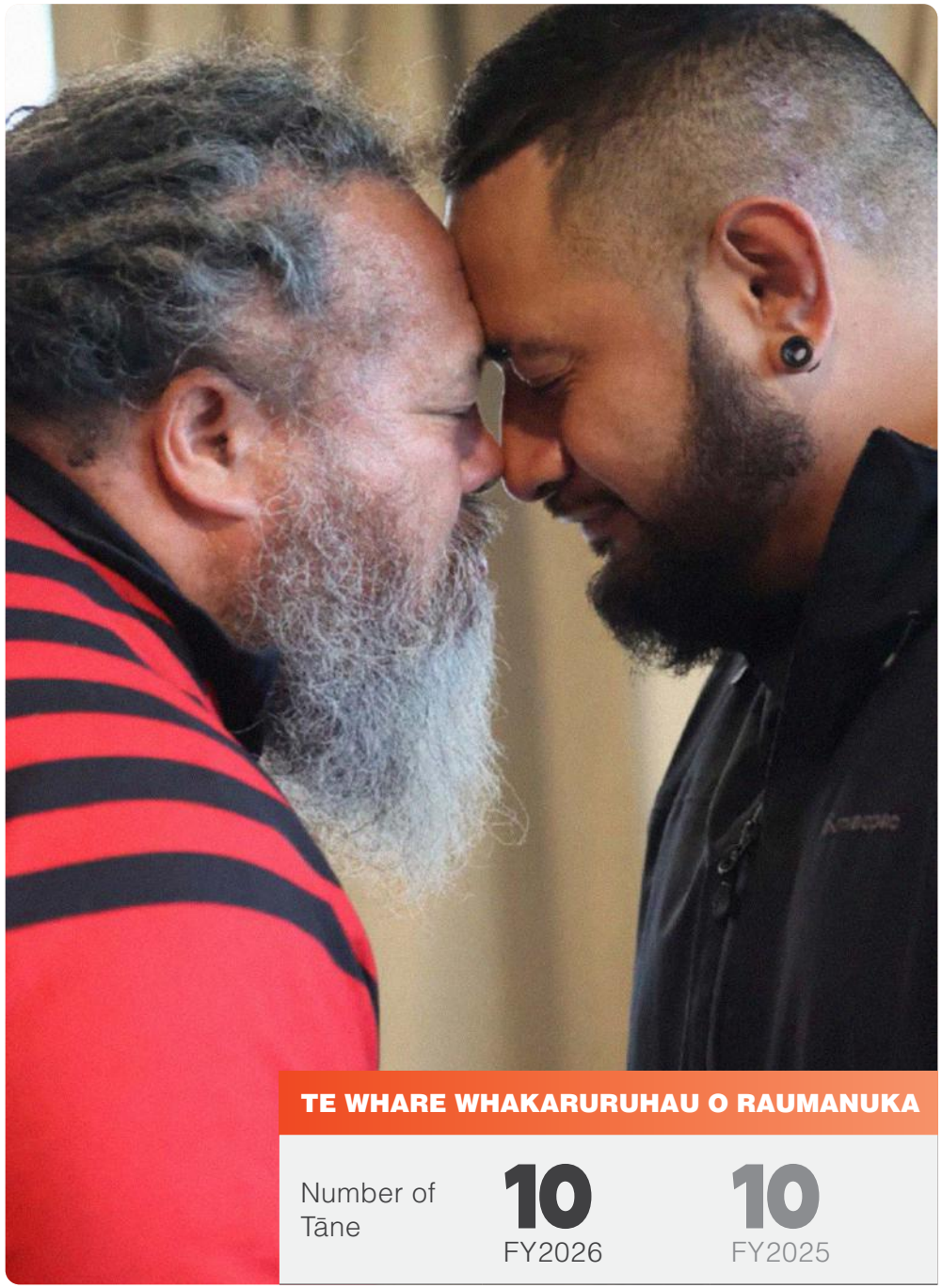
The eight tikanga of Ngāti Toa Rangatira, gifted to the Whare, have guided my reintegration journey through tikanga and kawa based practices.

Under the korowai of the Whare and through the teachings of our tūpuna, I have been supported to implement a safety plan that has strengthened my resilience, trust in others, and confidence in myself.

As one kaumātua from Te Āti Awa shared; *"Ko! Ko! Koia! – Keep turning the dirt over to breathe new life."*

A reminder that reintegration is an ongoing journey of being pono and tika.

"My journey has taught me the importance of being accountable for my actions. I have been given the opportunity to rebuild my life, make positive changes and continue growing."



TE WHARE WHAKARURUHAU O RAUMANUKA

Number of Tāne	10 FY2026	10 FY2025





Porirua Community Leaders Forum

The Porirua Community Leaders' Forum (PCLF) continues to bring together leaders from across iwi, community, education, business, social services, Pacific, migrant and government sectors to identify shared priorities and coordinate collective action for Porirua.

Established in 2021, the Forum provides a space where community voices help shape the future of our city and supports the long-term vision of Porirua being the best place to raise a whānau.

For Te Rūnanga o Toa Rangatira, the Forum demonstrates our role as kaitiaki not only for our people, but for everyone who calls Porirua home. Through the Forum, Toa helps create the conditions for communities, organisations and agencies to work together on the issues that matter most to whānau.

A significant milestone this year was the establishment of a new operating model to guide the Forum from 2026 and beyond. The model strengthens community-led decision-making, creates clearer pathways from community voice to collective action, and establishes a Kaitiaki Rōpū to provide stewardship and ensure accountability to the aspirations of Porirua communities.

In March 2026, Forum members agreed seven shared priorities for collective action: renewable energy, community resilience, kai security, rangatahi resilience, wai, housing, and drug harm. These priorities reflect what communities have consistently identified as most important for the wellbeing of whānau and the future of Porirua.

Momentum is already building across several kaupapa areas. Housing and kai rōpū have been established and are bringing organisations together to improve coordination, visibility and collective action. Drug harm prevention continues to be strengthened through collaborative initiatives such as ROCC, while climate and resilience work is progressing through the legacy of the Porirua Assembly on Climate and community-led responses to a changing environment.

Together, these initiatives demonstrate the power of community-led leadership. By connecting people, strengthening relationships and turning shared aspirations into action, the Porirua Community Leaders' Forum is helping build a stronger, more resilient Porirua for current and future generations.







Te Āhuru Mōwai

Te Āhuru Mōwai continue to operate a whānau-focused service aligned with the tikanga, values and aspirations of Ngāti Toa Rangatira.

Its core purpose is to provide and maintain warm, dry, and safe homes for tenant whānau, while working alongside community partners to support broader wellbeing outcomes across the rohe.

Te Āhuru Mōwai delivered 17 new homes, with 80 more under construction. The build programme is progressing towards 120 new homes by September 2027 across Tawa, Porirua, Paekākāriki and Waikanae.

Ngāti Toa and local trades remained central to this mahi, with $8.7 million invested in work delivered by Ngāti Toa businesses, supporting local economic development and building capability within the rohe.

Tenant whānau satisfaction remained high at 85%, exceeding the annual target of 80% and reflecting the value of a kaupapa Māori, whānau-focused approach to providing warm, dry, and safe homes.



TE ĀHURU MŌWAI HOUSING SUPPORT		
Tenant satisfaction	85% FY2026	87% FY2025
Occupancy	98% FY2026	99% FY2025
Welcome visits within 6 weeks	100% FY2026	100% FY2025
Annual inspections completed	100% FY2026	90% FY2025

PĀTAKA TOA



He ara whakamua

Pātaka Toa has navigated changes across its service portfolio over the past year, while retaining and growing key services such as Piki Te Mauri Attendance Service and Te Pikau o te Rangi, our neurodiverse programme.

It has been a year of both challenge and progress, with continued opportunities for our tamariki, rangatahi and whānau to learn, develop and connect with their Ngāti Toa identity.

From literacy support and marae-based wānanga to rangatahi enterprise, environmental learning and cultural education, this mahi has helped our young people explore their strengths, build new skills and see what is possible for their futures.

Looking ahead, the establishment of Kura Toa, our new charter school, marks an exciting next step. Preparing to open in February 2027, Kura Toa will provide more learning opportunities grounded in whakapapa, culture and identity, and shaped by the aspirations of our rangatahi.

The following highlights showcase the mahi, achievements and opportunities created through Pātaka Toa over the past year.

PĀTAKA TOA SERVICES REACH

Puna Mātauranga Students	**123** CY2025	**87%** are Ngāti Toa	**79** CY2024	**94%** are Ngāti Toa
Te Hoe Ākau Whānau	**110** FY2026	**41%** are Ngāti Toa	**148** FY2025	**43%** are Ngāti Toa

Te Hoe Ākau

Te Hoe Ākau remains a place of growth, connection, and opportunity, supporting whānau to navigate pathways with confidence and purpose.

This year has been one of both achievement and transition, as we responded to the conclusion of government funding by scaling down and pivoting our service.

Our commitment to empowering whānau remains central. We have continued to support pathways back into employment, further training, and education, ensuring whānau can re-engage, build capability, and move forward with confidence.

While we have experienced challenges over the past year, our team has demonstrated resilience and adaptability, refining our approach to maintain strong impact in a changing environment. Despite operating at a reduced scale, we have remained focused on meaningful outcomes.

Key areas of impact include:

- Driver licencing support: Removing a critical barrier to employment and increasing independence.
- Work readiness support: CV development, interview preparation, and workplace skills.
- Work placement opportunities: Providing practical experience and connections to employment.
- Pastoral care: Addressing barriers, strengthening wellbeing, and sustaining engagement.
- Networks and Relationships: Partnerships with employers, education and training providers is critical for us to maintain access to opportunities and strengthen pathways for whānau.

Looking ahead, we remain committed to sustaining our core services, strengthening partnerships, and continuing to support whānau into employment, training, and education with clarity, confidence, and pride.





NUMBER OF INDIVIDUALS SUPPORTED

Employment	**28** FY2026	**45** FY2025
Training	**23** FY2026	**79** FY2025

ENROLMENTS & NCEA QUALIFICATIONS

26 Total enrolled CY25	**16 | 62%** Achieved NCEA L1–3
17 Total enrolled CY24	**14 | 82%** Achieved NCEA L1–3

Puna Mātauranga

In 2025, Puna Mātauranga continued to create supportive spaces for our tamariki, rangatahi and whānau across Porirua to learn, connect and grow.

Through study nights, marae-based wānanga, literacy support and opportunities to work towards NCEA credits, learners built confidence, strengthened friendships and developed a stronger belief in their own abilities.

Key highlights included delivering our first NCEA rangatahi wānanga in Te Tauihu, where students gained credits through Mahi Ako programmes at Whakatū Marae and Kaiteriteri. We also expanded Ako Pānui, our structured literacy tutoring programme, providing targeted support to help tamariki strengthen their literacy skills.

It was inspiring to see our tamariki and rangatahi support one another, celebrate their achievements and take pride in their culture and identity.

Pātaka Toa ki Te Tauihu

Pātaka Toa ki Te Tauihu continues to strengthen the presence of Ngāti Toa Rangatira through relationships and connections across a large rohe, extending from Whakatū to Wairau.

Through education, rangatahi development, mātauranga Māori and community engagement, this mahi supports our whānau while strengthening our connections with the wider communities and institutions within our area of kaitiakitanga.

A key focus is supporting tamariki and kaiako through the Strengthening Early Learning Opportunities (SELO) programme, which is delivered across Wairau in partnership with local early childhood education centres. This mahi includes professional development and opportunities for kaiako to strengthen their understanding and use of te reo Māori, alongside experiences that connect learning to local history and place. Recent activities have included participation in a te reo Māori symposium and a local history bus tour of Wairau.

The Ako Pānui (Structured Literacy) programme continues to support tamariki, with nine children currently enrolled. Alongside this, Pātaka Toa is investing in the development of rangatahi through Pakihi Rangatahi, supporting young people to build entrepreneurial skills, develop business ideas and gain practical experience. Following the success of the first rōpū's Pō Mākete earlier this year, a new group of six rangatahi are now developing their own business ideas.

For rangatahi aged 16 and over, accredited Tikanga Māori and Ngā Taonga Tākaro wānanga are delivered through Mahi Ako, providing opportunities to build mātauranga, skills and qualifications grounded in te ao Māori.



Our mahi also extends beyond dedicated programmes, with Pātaka Toa working alongside schools, kōhanga, councils and community organisations across Te Tauihu.

This has included supporting Nelson City Council's Kura Taiao programme at Whakatū Marae, which brought together more than 100 students, as well as ongoing engagement with local kura including Nelson College for Girls. These engagements provide opportunities to share Ngāti Toa Rangatira history, pūrākau, waiata and local kōrero, while supporting pōwhiri and helping strengthen understanding of our iwi and our connections to the region.

Another important kaupapa is Te Ipukarea, our annual inter-iwi sports event. The event brings whānau and rangatahi together from across the region, strengthening relationships, whanaungatanga and connections between iwi. Following a strong showing from our teams last year, there is continued excitement and momentum as we prepare for this year's event.

Together, this mahi reflects the breadth and importance of Pātaka Toa ki Te Tauihu. Working across a significant geographic area from Wairau to Whakatū, the team is building enduring relationships, creating opportunities for whānau and rangatahi, and ensuring Ngāti Toa Rangatira remains connected, visible and active across Te Tauihu.

STRENGTHENING EARLY LEARNING		
ECE Centres	16 CY2025	23 CY2024
Kaiako	88 CY2025	141 CY2024

ENRICHING LOCAL CURRICULUM		
Early Childhood	0 CY2025	0 CY2024
Primary School students	62 CY2025	52.5 CY2024
Intermediate students	43 CY2025	76.5 CY2024
Secondary students	0 CY2025	0 CY2024
Total students	105 CY2025	129 CY2024


Desired state
Education Excellence
Our people are thriving through an integrated learning ecosystem that starts with whakapapa and ends with excellence.
Education is a critical lever for achieving personal, academic and economic prosperity.
Investing in education excellence is investing in the collective health, wellbeing and enduring strength of Ngāti Toa.
We are committed to ensuring education pathways reflect who we are, where we come from, and where we want to go. Ngāti Toa works alongside whānau, iwi, and community to empower every learner to thrive in a rapidly changing world.
Māori learners experience lower engagement and educational outcomes compared to national averages. This has long-term impacts on wellbeing, income, and rangatiratanga.
Our mission is to ensure the provision of high-quality education services, information, and resources to support the educational achievement and progression of Ngāti Toa whānau.
We aim to support learner-specific needs through the development of Mauri Ora plans and effective collaboration between whānau, iwi, and schools.
Our philosophy ensures that every Ngāti Toa learner has the tools, confidence, and choice to succeed.



MĀHUTONGA

MĀHUTONGA		
Number of Navigator Provider Contracts	33 FY2026	N/A FY2025
Number of Ka Kā Te Rama Contracts	106 FY2026	N/A FY2025

Establishing Māhutonga

Our First Year as a Commissioning Agent

The establishment of Māhutonga as a commissioning agent for Whānau Ora marks a defining moment, not just for our organisation and iwi, but for whānau across Region 2. In our first year, we moved from a standing start to a fully operational commissioning entity, building the systems, relationships, and team culture needed to support whānau-led transformation across Waiariki, Te Tairāwhiti, Heretaunga, Manawatū-Whanganui, Taranaki, and Te Upoko o Te Ika.

Building the Team

Our first task was assembling a team capable of hitting the ground running. What we built was more than a workforce. It was a team grounded in shared purpose, willing to learn fast, adapt often, and hold whānau at the centre of every decision. The learning and growth has been enormous: navigating the mechanics of commissioning, building relationships across a vast and diverse region, and developing the confidence to lead in a role with no existing playbook to follow.

Carving Out a Ngāti Toa Commissioning Model

Guided by our deep understanding of Whānau Ora and knowledge of community service provision it informs how we engage, invest, and hold ourselves accountable. We are excited to share our commissioning journey to others that are moving towards this space and particularly the impact to community and whānau achieved.

Building an Evidence Base

Good commissioning starts with knowing where and why to invest. This year we established the base that guides our decisions, including our Regional Needs Assessment and Investment Plan. That helped us understand how to consider the needs of rural and more isolated communities as well as those in urban areas. The other part of the evidence base is the data collection from our Whānau Ora Providers and the whānau they work with, with information going into the NZ Statistic IDI databases so that it'll be possible to build a picture of where to focus resources where they will make the greatest difference.

Contracting a Provider Network

Within our first year, we contracted 33 Providers across the region for a 12-month term, supporting a network of 174 Navigators working directly alongside whānau. Whānau Ora Providers are the backbone of our commissioning model: the people and organisations translating our investment into real, on-the-ground change. As part of the Ngāti Toa commissioning approach we also wanted to open up the Whānau Ora model to other Service Providers, and with our regional needs assessment we had a better understanding where whānau would be best served with a different level of navigator service coverage. This meant being able to bring on an additional 13 Service Providers from 1 July 2026, so that we now have 46 Providers providing 174 Navigators. We've also been able to offer three–year contracts so that Providers have confidence to better plan and provide certainty to their kaimahi.

Launching the Other Whānau Initiative Fund

We launched our first Other Whānau Initiative Fund, which we call Ka Kā Te Rama, which opened the door for whānau-led ideas and aspirations to be resourced directly. The response exceeded expectations, with over 400 applications received and 90 successful initiatives being funded, representing a total investment of over $9 million. This fund reflects the heart of the Whānau Ora approach: trusting whānau to know what they need and backing them to lead.

Inducting Our Investment Board

To ensure our investment decisions are robust, informed, and grounded in evidence, we inducted our Investment Board this year. Working alongside our Regional Needs Assessment, the Board provides strategic advice on our investment priorities. The founding members are Te Pūoho Kātene, Kiriwaitingi Rei, Kara Puketapu-Dentice, Dr Mara Andrews, Chrissie Hape and Alex Hawea.

Looking Ahead

From establishment to expansion, our first year has been one of foundation–building: learning quickly, listening closely, and putting whānau at the centre of everything we do. As we move into year two, Māhutonga carries forward a stronger network, an evidence base to guide our investment, honouring the vision of Kahurangi Tariana Turia and others that spearheaded Whānau Ora, and a growing sense of what's possible when whānau lead.









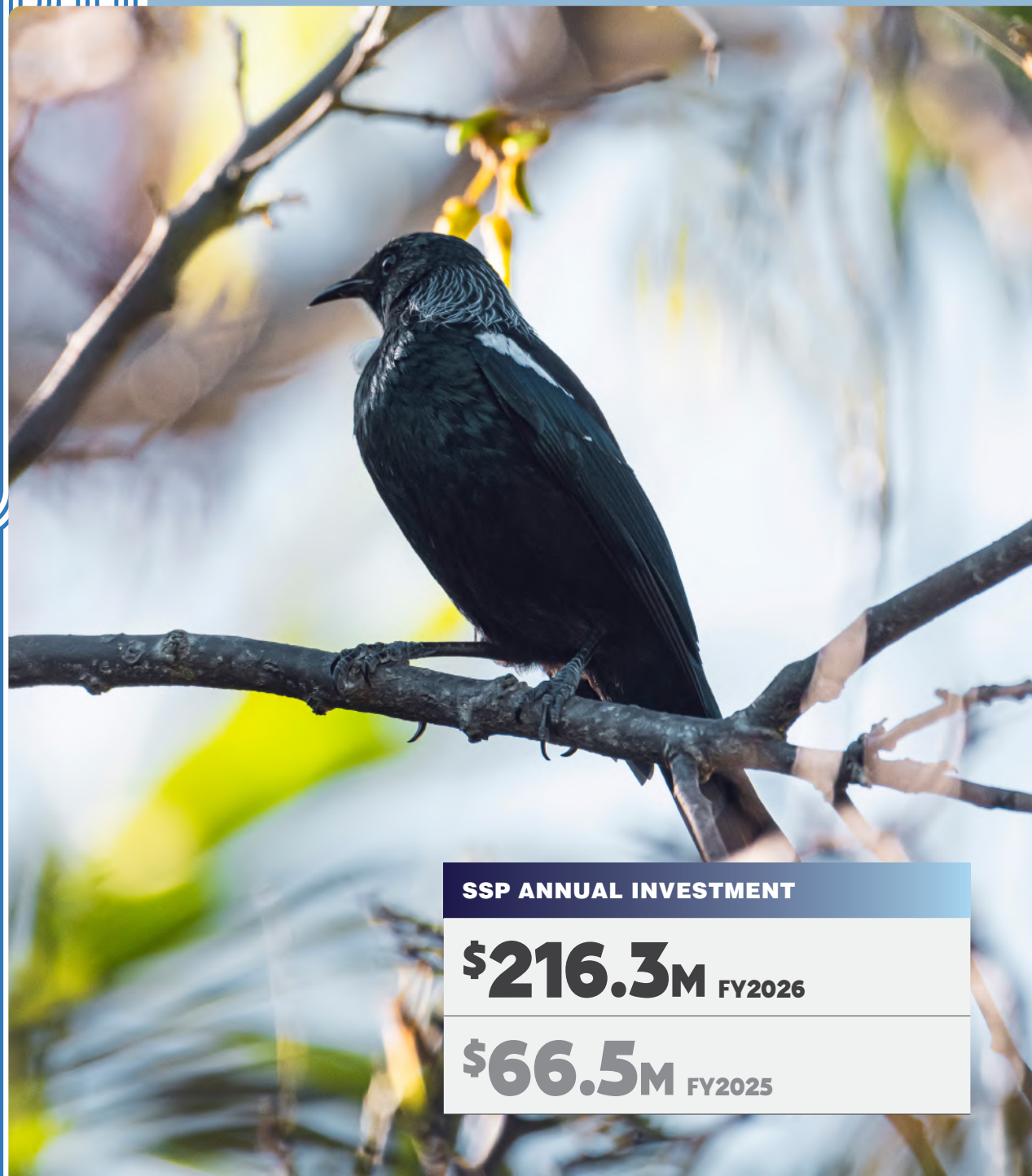
ŌHANGA

Our Prosperity

Growing a sustainable economic base. Our prosperity is supported by a culture of self-determination, resilience, and growth. We continue to realise the benefits of robust and ethical investments that are aligned to the aspirations of the iwi, working together collaboratively to grow the Ngāti Toa Rangatira economy.

Fundamental to our ongoing success is the protection and growth of our economic base providing ongoing opportunities for whānau wellbeing and success.

Please note the amounts shown for FY2025 have been updated to reflect updated allocation methodology used for FY2026



SSP ANNUAL INVESTMENT

$216.3M FY2026

$66.5M FY2025



A Home for the Hapori: BizHub Opens Its Doors

For six months, BizHub existed wherever we could find room — a pop-up in Kai Tahi one week, Ūpane the next; carrying tables, kai, and banners, and the belief that Porirua's business community deserved a place of its own. This year, that belief became a whare.

In March 2026, we opened our new whare at 7 Hartham Place South, Porirua. It was a milestone, but as our team kept saying on the day, the opening wasn't the finish line. It's where the real mahi began filling the space with people, ideas, and the everyday business of supporting businesses.

Six Months in the Making

Kia whakatōmuri te haere whakamua - we carry the past with us as we step into the future. That whakataukī shaped our approach, because BizHub was built from pop-ups, mentor sessions, coffee catch-ups, and lunch-break conversations with founders who kept showing up before there was anywhere permanent to show up to.

That groundwork made opening day a homecoming for a community that had already been meeting us halfway.

BIZHUB SERVICES		
Individual businesses supported	**296** FY2026	**N/A** FY2025
% that were Māori owned	**29%** FY2026	**N/A** FY2025

A Village Behind the Vision

None of this happens alone. BizHub stands on the sustained backing of Te Rūnanga o Toa Rangatira, Porirua City Council, WellingtonNZ, Te Matarau a Māui, Wellington Pasifika Business Network, and Creative HQ - six organisations who walked with us from pop-up to permanent home. He mihi nunui to the Todd Foundation, whose early belief and generosity gave us the confidence to build something lasting.

And then there's the Porirua business community - the people who RSVP'd, turned up, and have been rocking with us since the first pop-up. It's humbling to still see them walking through our doors.

What BizHub Offers Now

BizHub has settled into a weekly rhythm built around the realities of running a business: co-working space, upcoming mentoring for the decisions that keep founders up at night, and a community that gets the curveballs business throws at you. That rhythm now includes The Peak, our fortnightly Friday sanctuary for founders, and capability workshops focused on business acumen, finance, leadership and more.

More than a physical space, BizHub is becoming a place where people know they can come for guidance, build meaningful relationships, and take the next step in their business journey.

Looking Ahead

The opening of BizHub is only the beginning. As we continue to grow, our vision is simple: to be the place where business owners can walk through our doors at any stage of their journey, knowing they'll find the support, expertise, and connections they need to move forward.

Success looks different for every business, and our role is to help each one move forward with confidence. That's what Doing Business the Porirua Way means to us, and it's the culture we'll continue building alongside our community.







Rūnanga spend on iwi, Māori and Pasifika businesses

Supporting iwi, Māori and Pasifika owned businesses remains an important part of how we use our spending to contribute to positive economic and social outcomes for our people and community.

During FY26, 69% of Rūnanga spend was with iwi-registered, Māori or Pasifika-owned businesses, compared with 33% in FY25.

The significant year-on-year increase reflects changes in the nature of services commissioned by the Rūnanga, particularly through Māhutonga, with a number of providers delivering these services being Māori or Pasifika owned.

One of our iwi-owned businesses that we worked with this year is AMP Builders Ltd, a registered building company based in Porirua. It is owned and managed by Apirana (Api) McMillan-Parata. The AMP Builders team were involved in the upgrade of the Ora Toa Waitangirua Medical Centre which opened in December 2025. The project transformed an ageing building into a modern, fully refurbished medical centre, creating an improved and welcoming environment for whānau and healthcare services.

IWI, MĀORI OR PASIFIKA BUSINESSES

69% FY2026	**33%** FY2025
$36.2M FY2026	**$7.8M** FY2025

Investments and Cash Yield

Investments

The investment portfolio delivered positive long-term outcomes. Managed funds returned 7.4% for the year, above the Group's cost of debt, despite a sharp market fall in March 2026, and they now also serve as a standing liquidity reserve. The Trust's sale of its carbon credits in July 2025 realised $8.5 million ahead of a significant weakening in the carbon market.

Across our joint ventures and associates, results improved markedly, from a combined loss of $9.2 million in FY2025 to $1.1 million this year. As in any diversified portfolio, some investments faced tougher conditions, and where that is the case, we are acting early and applying clear stewardship principles so that capital stays aligned with our long-term objectives.

Joint ventures and associates

Across all part-owned businesses combined, the Group recorded a net loss of $1.1 million this year, a marked improvement on last year's $9.2 million loss. Last year's result included a one-off write-down on the sale of Whitby Village. Cash distributions from these businesses totalled $60,809 this year (from Armillary), against $1.86 million last year, a swing that reflects both the underlying results below and Switched On Group's move from joint venture to subsidiary partway through the year.

Team IM recorded a loss of $1.1 million this year, reflecting the timing of contract awards rather than any change in the underlying opportunity. As a specialist consultancy, Team IM carries the capability and platform costs needed to deliver large government programmes ahead of the revenue those programmes generate. This year, the progression of a key public sector contract was slower than anticipated, which meant costs were incurred before the corresponding revenue could be recognised. The business continues to build a strong pipeline, with further opportunities under active discussion. The capability invested this year positions Team IM well to convert that pipeline as contracts progress. The Board continues to monitor performance closely and is working with management on the options that will best support the business and deliver value for the Group.

Aegis Group recorded a $300 thousand loss this year, a modest result after paying $1.37 million in dividends in FY2025. Its portfolio is not uniformly weak: Silverstream Village, another Aegis asset, was revalued up by an estimated $1.6 million in May 2026. Toa Homes LP and Optimos recorded combined losses of $200 thousand; Toa Homes is under review to assess the future direction and challenges operating within this constrained market. Against these, Armillary, CCL and Rāranga together contributed a combined profit of $0.87 million, evidence that the portfolio has assets creating real value alongside those that are struggling.

Switched On Group

The most significant commercial event of the year was acquiring control of Switched On Group (SOG) on 30 November 2025. Previously accounted for as a joint venture, SOG is now consolidated, so its full revenue, expenses, assets, and liabilities are included in the Group's accounts.

The one-off, non-cash gain of approximately $15.3 million arose from remeasuring our previously held interest at the point control passed. The annual goodwill review confirmed that no impairment was required, with the recoverable value of the business substantially exceeding its carrying value. SOG comfortably met all of its banking covenants throughout the year and is performing in line with expectations.







TOTAL EQUITY INTERESTS

$469M	$437M
FY2026	FY2025

Construction and building supplies

Our construction and building supply businesses, Te Kāinga Ururua and the ITM Group (Toa Building Supplies, Harmo, Parapine, ITM Paraparaumu and Prenail), made a combined loss of around $1.5 million this year. It was a really tough year for building right across the country. Even so, Toa Building Supplies still made a profit at a time when more than 550 construction and building firms around New Zealand closed their doors.

Across Aotearoa, construction work fell 4.1% in 2025 to $55.7 billion, and building work on its own fell 8.2%. Industry experts expect 2025 to have been the low point, with things starting to pick up from 2026.

Because of these conditions, the Group is reviewing how much the ITM Group businesses are worth in our books. This review is due by 31 July 2026 and could lower their recorded value by up to $8.5 million. It brings their value into line with today's market and sets them up for the recovery expected from 2026.

Separately, changes in interest rates caused a $3.775 million loss on paper for our Kimihia 1 and 3 interest rate swaps. These are agreements that fix the interest rate on some of our borrowing. No cash has left the organisation, and this doesn't affect our ability to repay our loans or meet our banks' conditions.



Carbon credits

In July 2025, Toa Rangatira Trust sold its full holding of 148,747 NZU carbon credits at $56.50 per unit, realising proceeds of approximately $8.4 million. When we received these NZUs, they traded at an average of around $6.60 per unit, valuing the holding at roughly $1.0 million. By selling in 2025, the Trust realised approximately eight and a half times that value, converting a long-held asset into significant capital for the iwi.

These funds will be used to purchase whenua of cultural significance to Ngāti Toa Rangatira, supporting the iwi's long-term aspirations. The sale was also well timed, with the carbon market softening considerably since. NZUs have recently traded at around $52 per unit, while Government carbon auctions in June and September 2026 received no bids. Had the Trust retained its units, they would now be worth approximately $0.7 million less.

RETURN ON INVESTED CAPITAL

	FY2026	FY2025
Joint Ventures	-3.3%	27.7%
Associates	-25.9%	17.9%
Managed Funds	8.8%	9.8%

CASH YIELD ON INVESTMENTS*

	FY2026	FY2025
Joint Ventures	0%	6.3%
Associates	5.13%	6.2%

*Cash yield on joint venture investments was 0.0% in FY2026 (FY2025: 6.3%). Switched On Group, previously the largest contributor to joint venture cash distributions, became a consolidated subsidiary during the year and is no longer included in this measure. None of the remaining joint ventures made a cash distribution during the year. With the recent acquisition of a 51% shareholding in Construction Contracts Limited (CCL), we expect the joint venture portfolio to begin generating cash distributions again, and anticipate the cash yield on joint ventures to improve in FY2027.

Property Portfolio

Property remains the foundation of the Group's commercial position. Investment property of approximately $747 million is the largest share of the Group's assets and its most important source of long-term value.

The portfolio includes school whenua leased to the Ministry of Education, forestry land, police land, commercial property and development land, held for the income they generate today and the enduring benefit they will provide for future generations.

After the strong revaluation gains of FY2025, portfolio values held steady this year. Some assets increased in value and others eased, reflecting market conditions across sectors and regions rather than any concern with the assets themselves. Performance this year was driven by rental income and operating activity rather than valuation gains, which is a more reliable foundation for the long term.

The school whenua portfolio remains one of our most strategically important holdings. Leased to the Crown on long-term arrangements, it provides secure income while keeping whenua in collective Ngāti Toa ownership. As acquisition debt is repaid over time, future generations will inherit high-quality whenua producing reliable income.

RENTAL YIELD ON INVESTMENT PROPERTIES

6.22%	7.8%
FY2026	FY2025

Land Development and Strategic Acquisitions

Kenepuru Landing was one of the Group's strongest results. All 53 sections were sold during the year, generating approximately $14.4 million in revenue and $5.1 million in gross margin, a 35% margin.

After several years of patient development through a challenging property market, the project is now delivering realised returns, new housing for Porirua and work for iwi member trades. Those proceeds give the Group greater flexibility in how we allocate capital.

The Group also sold 17 Camrose Grove for a gain of $2.05 million and continued to strengthen its strategic land position through targeted acquisitions and active management of existing holdings. Not all whenua is held for commercial return alone. Increasingly, the portfolio includes land of cultural, strategic and intergenerational significance, reflecting a view of value that includes both economic and non-economic outcomes.





WHĀNAU HOMES UPGRADED THROUGH TE TUMU PAEROA HOUSING REPAIRS PROGRAMME

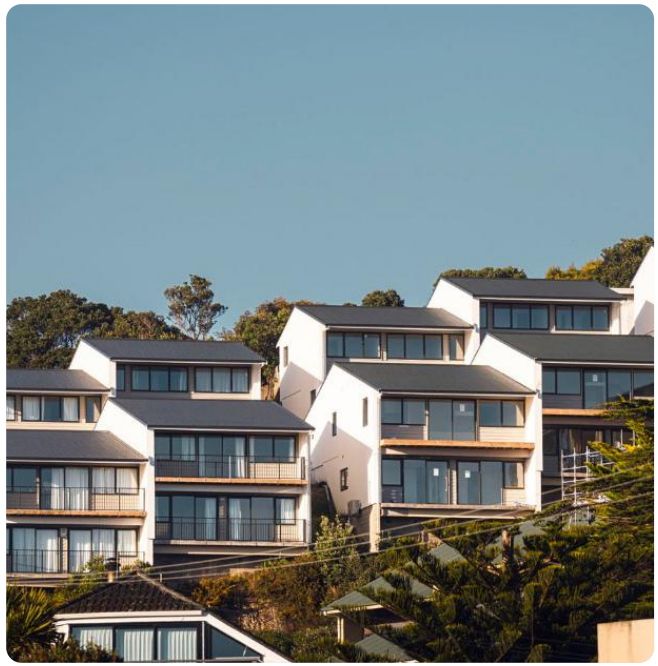
5	N/A
FY2026	FY2025

OWNED PROPERTIES MAPPED INTO THE GIS PROPERTY MANAGEMENT SYSTEM

99.34%	N/A
FY2026	FY2025

KENEPURU - SECTIONS SOLD

Stages 3A & 3B	84	N/A
	FY2026	FY2025





Property & Development

All owned properties mapped into the GIS Property Management System

During the year, Te Rūnanga o Toa Rangatira achieved complete mapping of all owned properties within the GIS Property Management System. This provides a single source of truth for property information, improving visibility across the portfolio and supporting more informed decision-making for asset management, planning and reporting. The GIS platform is now being used to strengthen property governance and will continue to be expanded to incorporate future property acquisitions. Future development priorities include automating the mapping and assessment of Right of First Refusal (RFR) opportunities to support more efficient evaluation of whenua and property opportunities as they arise.

Number of whānau homes upgraded through Te Tumu Paeroa Housing Repairs Programme

The Te Tumu Paeroa Housing Repairs Programme continued to improve the quality, safety and longevity of homes occupied by whānau. Five homes were upgraded during the reporting period, delivering practical improvements that enhance living conditions and help maintain housing stock for future generations. A further two homes entered the programme during July, with additional properties under assessment, demonstrating ongoing commitment to supporting whānau wellbeing through targeted housing investment.

View Road Housing Outcomes

The View Road housing development continues to provide housing opportunities for registered Ngāti Toa whānau. At the reporting date, 16 units were tenanted, with all occupied homes rented to Ngāti Toa whānau. A further two units had either been sold or were in the process of being sold to Ngāti Toa purchasers, while the remaining vacant units were being prepared for allocation to additional whānau.

The development continues to play an important role in improving access to quality housing, creating pathways to home ownership, and supporting the long-term housing aspirations of Ngāti Toa whānau.

Kenepuru Landing

Stages 3A and 3B of Kenepuru Landing continued to progress during the year, with horizontal development works completed, titles issued, and 84 sections sold across Stages 3A and 3B to date, including 53 in FY2026. The development contributes to the supply of new housing in Porirua and has enabled the continued establishment of a new residential community on the Kenepuru whenua. This has also translated to procurement opportunities and benefits flowing through to our iwi member trades ecosystem. Opportunities to strengthen the connection between our whānau and this community remain an area of focus.

VIEW ROAD		
Number of Units Rented	**16** FY2026	**N/A** FY2025
% Ngāti Toa tenants	**100%** FY2026	**N/A** FY2025



Asset Stewardship

FY2026 was a year of consolidation and stewardship for the Group. Over the past five years, Ngāti Toa has built a substantially larger and more diversified asset base through strategic land acquisitions, property investment, business ownership, and development. Total assets now stand at approximately $1.14 billion and net assets of ~$469 million. With that base in place, our focus is shifting from acquisition towards optimising what we hold, so that its benefits endure for future generations.

The Group reported a surplus of approximately $18.7 million, with total comprehensive revenue and expense of approximately $21.2 million. This includes a one-off, non-cash accounting gain of approximately $15.3 million on taking control of Switched On Group, and a non-cash mark-to-market loss of $3.775 million on interest rate swaps. This was also the first year in which Switched On Group was consolidated into the Group's accounts, which significantly increases the scale of reported revenue, assets, and liabilities. Comparisons with FY2025 should be read with that in mind.

Capital, Debt and Liquidity

As the Group has grown, so has the importance of disciplined capital management. Borrowings of approximately $569 million are attached to long-life assets, including the school whenua portfolio, property developments and business acquisitions. Debt is best understood alongside the assets it has helped the iwi secure, which together underpin net assets of approximately $465 million held collectively for Ngāti Toa.

During FY2026 we strengthened our approach to capital stewardship. A capital recycling and investment prioritisation framework is in effect, minimum working capital cash thresholds are set and maintained, and minimum cash thresholds ($20mil+) are currently held in managed funds as a standing reserve.







Looking Ahead

Our focus is now as much on strengthening and optimising what we hold as it is on growth. The objective remains unchanged: to protect and grow the economic base of Ngāti Toa Rangatira, so that future generations inherit both the responsibility and the opportunity that comes with collective ownership.







AWATOA

Growing Tomorrow's Leaders

The future of Ngāti Toa Rangatira is shaped by the opportunities we create for our rangatahi today.

AWATOA brings together a connected pathway of programmes that inspire creativity, build confidence and equip young people with the skills, experiences and support to thrive. From their first spark of curiosity through to education, employment and leadership, each programme is designed to help our rangatahi realise their potential while remaining grounded in who they are.

The journey begins with AWATOA Creators, Studio School and Holiday Programmes, where hands-on learning nurtures curiosity and confidence.

He Kākano Internship Programme builds on this learning through internships, mentoring and industry partnerships, while He Wawatanui - Dreaming Big inspires rangatahi to explore careers in science, technology and other future-focused industries.

Programme Highlights

- **AWATOA Creators, Studio School & Holiday Programmes** – Inspiring creativity, curiosity and confidence. Over 200 rangatahi.
- **He Kākano** – Connecting rangatahi with industry through internships and mentoring. 6 whānau.
- **He Wawatanui** – Dreaming Big – Encouraging future careers in science, technology and innovation. 400 rangatahi.

The stories throughout this section show these pathways in action, demonstrating that when we invest in our rangatahi, we invest in the future of Ngāti Toa Rangatira.

Growing Our People

Every pathway starts with curiosity. These are some of the whānau finding their way through our pathways, and the wider kaupapa behind it all.

NZCEC First Responders

Levana Arthur NZCEC L3 — Studying psychology

"I joined the First Responders course to learn new skills and rebuild my confidence in studying. The experience made learning enjoyable again and gave me the confidence to return to study and pursue my lifelong passion for psychology."

Other Participants:

Maraea Edwards
NZCEC L3 — Wellington Free Ambulance

Selwyn Katene
NZCEC L2 — Health Literacy for Whānau

He Kākano

Brooke Metekingi Placed with Sharesies

"My journey with Sharesies started through the He Kākano programme. After initially missing out on a role, I was offered a six-month opportunity that turned into a permanent position. Just over a year later, I'm now a Team Lead, continuing to learn about the investing world and sharing that knowledge with my whānau. I'm really proud of how far that first opportunity has taken me."

Other Participants:

T'yara Collins Placed with Te Tumu Paeroa

Ruka Love Final placement, Sharesies

Connor Chadwick Sharesies & Datacom next

William Fermanis Studying Software Engineering

Ethan Dunlop Research Team — Victoria University







This Year Across AWATOA

AWATOA Creator

Recyclable and repurposed materials become real, rangatahi-led projects — from maker-space student builds to school-holiday programmes with whānau — growing this generation's role as kaitiaki of the taiao.

AWATOA Studio

Gaming, robotics and 3D printing — hands-on tech experiences for tamariki, building digital skills and creating digital stories in AWATOA's own creative and technical spaces.

He Wawatanui

Dream big: inspiring 400 rangatahi & whānau from Porirua schools to believe dreams can come true. Pillar 3 — science: hands-on experiences with some of the best scientists locally.

Whakatupu – Growing Our People

Mā te huruhuru, ka rere te manu.
Adorn the bird with feathers so it may fly.

Our vision is to create opportunities that enable whānau to discover their potential, build capability and pursue pathways meaningful to them. Through health, technology, STEM, research and further study, we open doors to practical experience and support whānau to grow confidence, skills and knowledge that strengthen whānau and community.

NZCEC – Pathways Into Health

NZCEC gives whānau an accessible pathway to explore health and emergency care. Tauira are moving into nursing, paramedicine, midwifery, psychology and Wellington Free Ambulance, while others are strengthening health literacy and gaining practical First Aid skills to support whānau. The programme builds confidence and creates pathways into further study and the health sector.

He Kākano – Technology & STEM

He Kākano creates pathways for whānau to explore careers in technology and STEM. The 18-month internship with Te Tumu Paeroa, Sharesies and Datacom provides practical experience across technology environments, while wider support connects whānau with STEM study, research experience and industry opportunities. From software development and networking to cybersecurity and science, curiosity becomes experience — and experience becomes a career pathway.



TE AO TŪROA

Our Environment

Nurturing a resilient environment to sustain future generations. Our environment is sustained through reclaimed connections and mātauranga relevant to our natural resources.

We have the benefit of empowered kaitiaki who are leaders and co-managers of our natural environment, and a deep commitment to environmental sustainability. Our ability to adapt to the impacts of climate change will ensure we provide future generations with every opportunity.



SSP ANNUAL INVESTMENT

$2.4M FY2026

$3.0M FY2025

Please note the amounts shown for FY2025 have been updated to reflect updated allocation methodology used for FY2026



TE WHAKAHOKINGA MAI O WHITIREIA

Restoring the Past, Shaping the Future

The return of Whitireia was more than the acquisition of 53 hectares of whenua. It was the restoration of a legacy, the fulfilment of a long-held aspiration, and a powerful reminder that our future is strongest when it is grounded in the experiences and wisdom of our tūpuna.

For Ngāti Toa Rangatira, Whitireia is a place of deep cultural, historical and spiritual significance. It was once a thriving kāinga and an important food-gathering place for our people. In 1848, our tūpuna gifted the whenua to the Anglican Church on the understanding that a kura would be established for Ngāti Toa tamariki. That promise was never honoured.

When Ngāti Toa rangatira and Member of Parliament Wiremu Te Kākākura (Wī) Parata sought the return of the land in 1877, arguing that the whenua had been gifted for a specific purpose that had never been fulfilled, the court instead delivered one of the most damaging decisions in New Zealand's legal history. Chief Justice James Prendergast declared Te Tiriti o Waitangi a "simple nullity", dismissing the rights of Māori and creating a legal precedent that undermined Treaty claims for generations.

Although the injustice was acknowledged through the Ngāti Toa Rangatira Claims Settlement Act 2014, Whitireia itself remained outside iwi ownership.

In October 2025, that changed. After 177 years, Te Rūnanga o Toa Rangatira purchased 53 hectares of Whitireia from Radio New Zealand, bringing the whenua back into Ngāti Toa ownership. The acquisition reconnects the maunga with neighbouring settlement lands and represents the culmination of generations of determination, advocacy and unwavering belief that one day Whitireia would return home.

The significance of this moment was shared by hundreds of iwi members, kaumātua, whānau and manuwhiri who gathered to witness Te Hokinga Mai o Whitireia. It was a day of celebration, reflection and reconnection—a moment where the mauri of the whenua and the people were reunited.

As Callum Kātene, then-Chair of Te Rūnanga o Toa Rangatira, reflected, the return of Whitireia is not simply about reclaiming land. It is about reconciliation, healing and creating opportunities for generations yet to come. Whitireia now stands as a beacon of hope, demonstrating that while we cannot change the past, we can honour it by shaping a different future.

The return of Whitireia embodies this year's Annual Report theme. By holding fast to the stories, struggles and aspirations of those who came before us, we are building a future that reflects their vision and our collective responsibility as kaitiaki.

He rā whakahirahira tēnei mō Ngāti Toa Rangatira. Kua hoki mai te whenua. Kua hoki mai te mauri.









OUR IMPACT

Harbour Accord one year on

The Te Awarua o Porirua (Porirua Harbour) Action Plan is a collaboration of the signatories to Te Wai Ora o Parirua – Porirua Harbour Accord (the Harbour Accord). The partner agencies are Te Rūnanga o Toa Rangatira, Porirua City Council, Greater Wellington, Wellington City Council and Wellington Water Ltd (now Tiaki Wai).

These agencies signed the Harbour Accord on 6 February 2025. But signing a document does not actually 'do anything' to restore the harbour. An Action Plan affirms that promises must result in real, effective actions on the ground and within the harbour's waterways.

The Action Plan gives effect to the objectives and principles of the Harbour Accord by articulating an implementation pathway based on an iwi-led mauri ora approach for the restoration of Te Awarua o Porirua harbour and catchment. This includes developing agreed restorative actions which involve joined up and aligned work programmes. It is based on the fundamental principles of rangatiratanga, whakapapa, mana whenua, mahinga kai, manaakitanga, whanaungatanga, wairuatanga, kotahitanga and kaitiakitanga. The plan proposes a suite of actions to restore Te Awarua o Porirua to achieve the purpose of the Harbour Accord to address excessive sedimentation, tackle water pollution and restore habitats. The actions are founded on the principle of ka mua, ka muri. Te whakarauoratanga - The past in front of us: restoration and renewal.

These actions are articulated within a mauri ora approach to the harbour which includes the principles of:

- **kiritau** (restored balance);
- **haumaru** (safety, stability, resilience);
- **oranga** (healthy ecosystems and cultural practices);
- the involvement of **whānau** and communities in the restoration of the harbour.

Like Te Awarua o Porirua, the Action Plan is a living document. It will be periodically reviewed and updated as challenges arise, new information emerges and the partner organisations refine their approaches to tackling the degradation of the harbour. In keeping with good practice, updated versions of the plan will be made publicly available to support transparency, accountability, and ongoing collective stewardship.

The health and wellbeing of Te Awarua o Porirua has long been a priority for Ngāti Toa and the communities connected to the harbour. In February 2025, Te Rūnanga o Toa Rangatira joined with Porirua City Council, Greater Wellington, Wellington City Council and Wellington Water (now Tiaki Wai) to sign Te Wai Ora o Parirua – Porirua Harbour Accord. While the Accord marked an important commitment, it was always understood that lasting change would require more than signatures on a page. It would require collective action, shared responsibility, and a clear pathway for restoring the harbour and its catchment.

Over the past year, that commitment has taken shape through the development of the Te Awarua o Porirua Action Plan. The plan translates the aspirations of the Harbour Accord into practical, coordinated action, providing a framework for partner agencies to work together in restoring one of the region's most significant taonga. Guided by an iwi-led mauri ora approach, the Action Plan sets out how agencies will align their efforts to address the challenges facing the harbour, including excessive sedimentation, water pollution, and habitat degradation.

At its heart, the Action Plan reflects the values that have shaped Ngāti Toa stewardship of Te Awarua o Porirua for generations.

The plan is guided by the principle of ka mua, ka muri – looking to the past to guide the future. Through the concept of Te Whakarauoratanga, restoration and renewal are not simply about repairing environmental damage, but about strengthening the relationship between people and place. The desired outcomes are framed through a mauri ora lens: achieving kiritau, where balance is restored; haumaru, where the harbour is safe, stable and resilient; and oranga, where ecosystems and cultural practices can thrive. Central to these outcomes is the active participation of whānau and communities, recognising that meaningful restoration can only be achieved through collective effort.

Importantly, the Action Plan is not intended to be a static document. Like Te Awarua o Porirua itself, it is a living framework that will evolve as new knowledge emerges, challenges change, and restoration efforts progress. Regular review and public reporting will ensure transparency, accountability, and continued collaboration among partners and communities.







Planting

This year, Tiaki Taiao significantly expanded its restoration efforts, delivering more planting programmes than ever before and increasing activity by more than 80% on the previous year.

Delivered across riparian, wetland, and restoration sites, this work represents an ongoing commitment to enhancing biodiversity, improving water quality, and restoring the health of our natural ecosystems. Every planting contributes to stronger, more resilient landscapes that will benefit both the environment and future generations.

This achievement was made possible through the collective efforts of our dedicated kaimahi, volunteers, whānau, schools, and partner organisations. Together, these collaborative efforts continue to strengthen our role as kaitiaki, demonstrating what can be achieved when we all come together, working towards a shared vision of environmental restoration.

By continuing to invest in large-scale planting programmes, Tiaki Taiao is helping to create healthier waterways, thriving native habitats, and a lasting legacy of restoration across our rohe.

NUMBER OF TREES/STEMS PLANTED (RIPARIAN, RESTORATIVE, WETLAND)

34,000	18,500
FY2026	FY2025





Pest Control

Pest animal and weed control remains one of the most effective ways we can protect and restore the health of our whenua.

Combined with our restoration planting and community clean-up efforts, this mahi helps create thriving ecosystems that support native biodiversity, improve environmental resilience, and strengthen the wellbeing of our people.

This year, Tiaki Taiao undertook pest animal and weed control across 1,445 hectares of whenua, helping to reduce the impact of invasive species and protect vulnerable habitats throughout our rohe. By restoring the natural balance of our forests, wetlands, and waterways, we are ensuring these places continue to sustain our taonga species and future generations.

Every hectare managed reflects our commitment to Ngāti Toa values of kaitiakitanga. Through the dedication of our kaimahi and the support of our partners and landowners, we continue to safeguard the mauri of our environment while investing in the long-term health of the landscapes that define our whakapapa.

This ongoing mahi demonstrates our commitment to caring for our taiao in a way that delivers lasting environmental outcomes, ensuring our whenua remains healthy, resilient, and thriving for generations to come.

HECTARES OF PEST ANIMAL AND WEED CONTROL UNDERTAKEN

1,445ha	950ha
FY2026	FY2025







Engagements

Throughout the year, the Taiao unit continued to strengthen connections between people and the environment by creating meaningful opportunities for whānau, schools, community groups, and partner organisations to actively participate in the restoration and protection of our taiao.

While eight formal engagement activities were delivered this year, the focus shifted towards providing high-quality experiences that created lasting environmental and cultural outcomes. Through planting days, restoration projects, species translocations, and conservation initiatives, participants were encouraged to deepen their understanding of kaitiakitanga while making a tangible contribution to the health of our whenua and wai.

Beyond community engagement, the team continued to build capability and strengthen cultural connections through a range of restoration initiatives. Restoration work progressed across the rohe, including ongoing maintenance at Battle Hill and Rangituhi, while plans advanced for a cultural weka harvest on Kapiti Island. A sensitive-species operation was also successfully completed on the island, alongside the launch of a new kōkako surveying development programme that has already seen two Ngāti Toa uri receive specialist training.

Together, these initiatives demonstrate that meaningful engagement is about more than participation—it is about empowering our people, building environmental capability, and ensuring traditional knowledge and conservation practices continue to be passed from one generation to the next.





NUMBER OF ENGAGEMENT DATES (PLANTING, CLEANUPS, BIODIVERSITY)

FY2026	FY2025
8	10

Number of Cultural Impact assessments and other related research

Te Mana Taiao team prepares Cultural Impact Assessments (CIA) for our most significant sites relating to major resource consents or other proposed developments.

Te Aranui o Te Rangihaeata (Transmission Gully) was commissioned by Waka Kotahi (NZTA) for a complex number of ongoing consenting issues relating to the construction of the highway. This work includes the restoration of the Wainui and Te Puka streams at Paekākāriki. We also prepared a detailed CIA for the Mt Welcome Station subdivision development which is being fast-tracked.

The CIA highlighted concerns about the impact of the proposed development on the Taupō Swamp and Te Kākaho Stream. Other research was undertaken in collaboration with WCC and Taranaki Whānui for the Paekawakawa catchment which includes Newtown and Island Bay for the Local Climate Adaptation Pilot (LCAP) project.

This involved a hīkoi from Lindaret Park down to the coast following the original Paekawakawa Stream, which is mostly piped underground. The historical degradation of this natural stream means that the suburbs have less resilience to flooding during heavy rain events as happened during April 2026.

This research has enabled WCC to build improved resilience to disruptive weather events for the community of Island Bay.

Finally, major research was completed into the history and significance of the coast between Tītahi Bay and Ōhariu Valley which contributed towards the return of Pikarere Farm.



NUMBER OF SUBMISSIONS & CULTURAL IMPACT ASSESSMENTS

	FY2026	FY2025
Number of submissions and input into RMA and associated environmental plans and policies	9	15
Number of Cultural Impact assessments and other related research	6	5

Renewed Te Whakaminenga o Kapiti 31-year partnership Ngāti Toa Rangatira, Āti Awa and Ngā Hapū o Ōtaki

Established in 1994, Te Whakaminenga o Kapiti brings together Ngāti Toa Rangatira, Ngā Hapu o Ōtaki, Te Āti Awa ki Whakarongotai and Kapiti Coast District Council to support an enduring relationship grounded in the principles of partnership, consultation and active protection.

In 2025, Te Whakaminenga o Kapiti marked 31 years of partnership. Since its first meeting on 8 March 1994, the partnership has provided an important forum for mana whenua to engage collectively with Council on matters affecting our people, whenua, wai and communities.

The partnership is guided by a Memorandum of Partnership, developed and signed by the partners in 1994. It continues to provide a foundation for how the relationship is maintained, including the expectation that partners engage with one another reasonably, respectfully and in good faith.

For Ngāti Toa Rangatira, Te Whakaminenga o Kapiti is an important mechanism for maintaining our mana whenua voice across the Kapiti Coast and ensuring that iwi perspectives are considered in local decision-making. While the partnership provides a collective forum for engagement, there are also matters where direct engagement with Ngāti Toa Rangatira is required and undertaken.

After more than three decades, Te Whakaminenga o Kapiti remains an important example of mana whenua and local government working together to strengthen relationships and support better outcomes for the people and places of Kapiti.

Number of Submissions input into RMA

This year, Te Mana Taiao has been actively engaged at the coalface of the Government's reform of the Resource Management Act 1991 (RMA) and Conservation Act 1987 through a series of submissions that emphasised the need for any replacement framework to uphold Te Tiriti o Waitangi principles, recognise and protect mana whenua rights and interests, and strengthen the role of iwi in natural resource management and decision-making.

Our submissions highlighted the importance of embedding kaitiakitanga, protecting settlement provisions, areas and resources of cultural significance, and ensuring that environmental outcomes are achieved alongside the wellbeing of present and future generations.

As part of the submission process, Te Rūnanga o Toa Rangatira convened a wānanga with the support of Greater Wellington which ensured a collective voice of iwi and Council alike.

Legislation change under the current government has had a significant impact on our work. At the same time, many whānau wanted to understand what the changes meant for them, and how to have their say. In response, we increased our efforts to break down complex legislative proposals into accessible information to support whānau to write their own submissions, ensuring their voices were heard.

Wheel Deal Highlight – Driving kaitiakitanga through sustainable transport

The introduction of the Wheel Deal salary sacrifice scheme has been a huge success and reflects our commitment to caring for both our people and our environment.

This year, 39 kaimahi have opted in for this deal, each saving an average of $1,487 in tax. Alongside the increasing proportion of hybrid and electric vehicles within the Rūnanga fleet, the scheme supports our broader sustainability aspirations by reducing emissions and encouraging lower-carbon transport choices.

This initiative demonstrates how practical incentives can empower our kaimahi to make environmentally responsible decisions while delivering meaningful financial benefits, reinforcing our commitment to kaitiakitanga and a more sustainable future.

Percentage of fleet transitioned over to hybrid/EV

The percentage of the Te Rūnanga o Toa Rangatira fleet made up of hybrid and electric vehicles increased from 47% in 2025 to 55% in 2026, reflecting continued progress towards a more sustainable and lower-emissions fleet.

This increase demonstrates our ongoing commitment to reducing our environmental footprint while ensuring our vehicle fleet continues to meet the operational needs of our kaimahi and communities. Transitioning to hybrid and electric vehicles supports our wider sustainability objectives and contributes to reducing carbon emissions across our operations.





FLEET THAT IS HYBRID/EV

55%	47%
FY2026	FY2025



WHAI MANA

Our Organisation

Building a strong organisation founded on leadership and connection. Our organisation is strengthened by sound governance and management structures that support our growth and prosperity.

We recognise the need to provide development and leadership opportunities for our tamariki and rangatahi. We build platforms for efficient and effective connectivity of our people. We nurture strategic partnerships that benefit our local and global interests, and align with our values and strengthen our aspirations.

Please note the amounts shown for FY2025 have been updated to reflect updated allocation methodology used for FY2026



SSP ANNUAL INVESTMENT

$1.6M FY2026

$2.3M FY2025



IWI ENGAGEMENT

Number of iwi pānui sent	**53** FY2026	**66** FY2025
Number of hui-a-iwi held	**6** FY2026	**13** FY2025

Communications & Events

The Communications and Events team continues to oversee regular pānui, media, website and social channels, publications and branding, while providing strategic communications advice across the Rūnanga.

Our mahi spans the breadth of the Rūnanga, connecting and sharing what is happening across our areas of work, with events and engagement a key focus. This year, alongside our specialist events, we have also supported a General Election campaign to encourage voter participation.

We are focused on better reflecting and sharing the stories of our iwi members in Te Tauihu and across te ao, ensuring their voices, experiences and connections to Ngāti Toa Rangatira are represented.

A significant area of support has been Māhutonga, including communications for the establishment of the Commissioning Agency, as well as the establishment and enrolment campaign for Kura Toa, our Charter school.

As a small team, we continue to deliver a broad and diverse portfolio across communications, engagement and events for the Rūnanga.

Our social reach:

Facebook – 9.4k followers
Instagram – 3.3k followers

Other channels we also look after include:

The 502, Ora Toa Facebook and Instagram, Māhutonga Facebook and Instagram, Ahurea-Taiao Instagram, LinkedIn.

Multiple websites include:

Te Rūnanga, Ora Toa, Māhutonga, Ūpane, Porirua Locality and The 502.











Toa on Tour – Ahikāroa

This year, we took a different approach to Toa on Tour.

Rather than travelling across the motu and overseas, we brought the kaupapa home – back to our grassroots, our people and the things that are important to us as Ngāti Toa Rangatira.

Through a series of short videos, whānau shared stories about who we are, the roles we each play in upholding the mana of Ngāti Toa, and what it means to be ahi kā today. From tikanga and the paepae, to kaimoana, waiata, caring for our whenua and urupā, and understanding how iwi decisions are made, the series highlighted the people and mahi that keep our ahi kā burning.

The kōrero captured moments of laughter, sadness and reflection, while remembering those who have gone before us and acknowledging the many whānau who continue to uphold our mana here at home, across Te Tauihu, Aotearoa and around the world.

The series provided another way for whānau to connect from wherever they are, while laying the foundation for our 2026 AGM kaupapa, Te Ahikāroa – Holding the Flame, Honouring the Ties. It was a reminder that Toa on Tour doesn't always need to take us somewhere new – sometimes the most important journey is coming home.

Te Kāhui Whakarehunga

Te Kāhui Whakarehunga is an iwi forum bringing together iwi from the top of the Horowhenua District, across the Hutt Valley and the lower North Island down to Te Tauihu.

Established in response to the call of the late Kiingi Tuheitia Pōtatau Te Wherowhero VII, the collective provides a platform for iwi to work together on shared priorities while maintaining their own mana motuhake and rangatiratanga.

This year, Te Kāhui Whakarehunga has focused on the Government's proposed local government reforms, working collectively with the region's councils to ensure mana whenua are recognised as Treaty partners and that existing settlements, relationships and obligations are protected.

A key milestone was the July hui where the collective agreed on shared principles for future regional governance and committed to establishing an ohu (working group) with councils to progress the mahi.

Communications staff from the respective iwi have also collaborated on a General Election campaign, focused on preparing, educating and informing our whānau ahead of the 2026 General Elections.

Te Kāhui Whakarehunga provides a strong platform for iwi to stand together on matters of Regional and National importance, while strengthening collaboration across relevant and important kaupapa.







Finding his way back to Ngāti Toa

For Peter Wright, connecting with his Ngāti Toa whakapapa began with a simple act of supporting his nephew.

What started as helping his nephew register for a Māori rugby league team soon became something much bigger, with one registration leading to much of the wider whānau reconnecting and registering with Ngāti Toa.

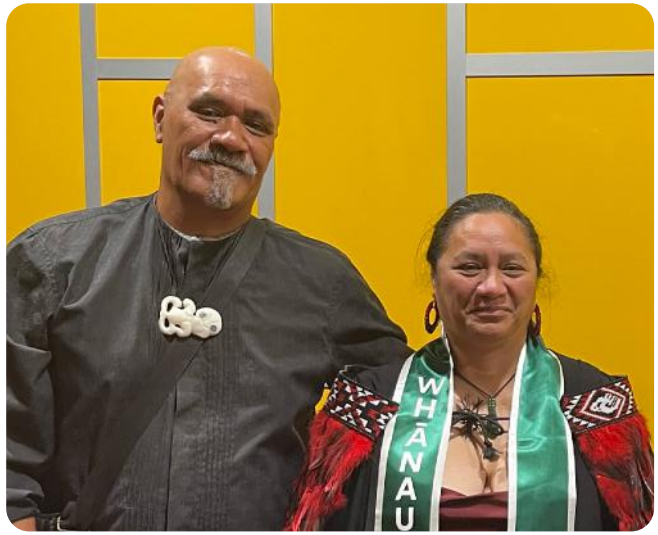
As part of the registration process, Peter began exploring his whakapapa through the Thoms line, tracing his ancestry back through Tametame's first marriage to Amelia Guard. Along the way, he discovered generations of tūpuna and the stories that connect him to Ngāti Toa.

Tracing his whakapapa sparked a genuine curiosity about his identity and heritage. Seeing how his tūpuna stretched back seven or eight generations inspired him to learn more about the people who came before him and the legacy they left behind.

That curiosity has grown into a wider journey of reconnecting with his culture. Peter has been learning his pepeha, strengthening his te reo Māori, and listening to waiata from the Kōpara, whenever he can, often during walks or while travelling for work. When a waiata captures his attention, he'll spend time exploring its meaning to deepen his understanding.

Peter's story is one shared by many whānau. Sometimes all it takes is a single step to reconnect, opening the door to discovering whakapapa, strengthening identity, and inspiring future generations to do the same.





He Kōrero Nā Elsie Rei

For Elsie Rei, whakapapa, whānau and service sit at the heart of her journey.

Born from the line of Ngahui Rei nō Manaia, Elsie carries the legacy of her grandparents, Tommy Hamumu Rei and Hinekoto Wineera Pene, and her great grandparents, Kuia Mata Kotua and Wharehuia Rei. Today, Elsie continues to nurture those connections, living in Takapūwāhia with her partner of more than 30 years and surrounded by the love of her whānau.

Elsie and her partner have one son, named in honour of her father, Ngahui Rei. He lives in Timaru, where he works in the meat industry as a knife hand. Through her son, Elsie is now a proud māmā and nanna to four mokopuna- Ngahui Jnr, Kahutoa, Kairangi and their newest addition, baby girl Hariata Lucy. Her eldest grandson Ngahui Jnr also lives with Elsie and Donald, continuing the strong bonds of whānau that guide her every day.

A self-described animal lover and proud owner of one dog and four cats, Elsie brings warmth, care and compassion into everything she does.

Elsie's journey with Te Rūnanga o Toa Rangatira began during the COVID-19 response, where she supported whānau as a front door kaiārahi, assisting with phone calls, bookings and administration. She then supported the under-five immunisation programme through administration and door-to-door engagement, helping connect whānau with important health services.

Her passion for helping others led her into social services, where she worked as a kaiārahi supporting whānau in need. Elsie describes this as one of the most rewarding roles she has held, where she gained confidence, learned new skills and developed her computer and communication abilities. From there, she continued her mahi at Te Umu ki Rangituhi Social Supermarket as a Personal Assistant before moving into her current role with Care Services, where she has recently transitioned from casual work into a full-time position after two years of supporting the team.

Elsie is a hands-on person who enjoys learning through experience. She embraces new opportunities, builds her skills through mahi and continues to grow as she supports others. Her achievements include graduating with a Whānau Ora Diploma, completing her fire warden certification, undertaking the Whāriki course for Care Services, and continuing her professional development through health and safety and Crisis Prevention Institute training.

Across every role she has held, Elsie has valued the opportunity to learn, contribute and support whānau. She credits Grace Katene for her encouragement and support from the beginning of her journey with the Rūnanga.

Outside of mahi, Elsie's greatest joy comes from spending time with her whānau and friends. She loves cooking for others, especially preparing kai to share with her workmates and whānau. Whether it is making sandwiches for the team or gathering around a shared meal, Elsie believes food brings people together.

"Food tastes sweeter when sharing."

STAFF THAT WHAKAPAPA TO NGĀTI TOA		
Whakapapa Ngāti Toa	**189** FY2026	**194** FY2025
Total headcount	**494** FY2026	**515** FY2025



He Kōrero Nā Leana Leary

Tēnā tātou e te iwi, Ko Leana Alma Leary tōku ingoa. I am the daughter of Rangiriri and Phyllis Kohe, wife to Matty, and māmā to our three beautiful tamāhine, Kyla Lee, Brooklyn Morgan and Jayden Renee.

My whakapapa and whānau journey have played an important role in shaping who I am and the mahi I do today. My father spent his early childhood on Rangitoto ki te Tonga (D'Urville Island), before our whānau journey took us between Whakatū, Kirikiriroa and Porirua. While living in Porirua, Dad and his brothers were involved in Toa sports teams, and it was there, at a dance, that he met my mother from Lower Hutt.

Our whānau eventually returned home to Whakatū, where I grew up surrounded by whānau, attending whānau classes and playing sport alongside my cousins. Sport has always been an important part of our whānau and taught me the value of teamwork, resilience and understanding how our individual contributions strengthen the collective. These lessons continue to shape how I work alongside whānau today.

I have experience working within iwi spaces and a particular passion for Kōhanga Reo, tamariki and whānau development. I hold qualifications in Manaaki Tangata and a Postgraduate Diploma in Kaitiakitanga. Through my study and research, I developed the Paiaka Model, which is designed to strengthen individuals and whānau through connection, support and identity.

Like the roots of a tree, I believe that when our foundations of whakapapa, identity and relationships are strong, our people are better positioned to grow and flourish.

As the Pātaka Toa Lead for Ngāti Toa Rangatira in Te Tauihu, my role is focused on strengthening the capability, confidence and connection of our whānau, tamariki and rangatahi through education, culture, identity and opportunity.

A key part of this mahi is SELO – Strengthening Early Learning Opportunities, delivered across Wairau. We work alongside early learning centres to build on their existing strengths, providing tailored cultural support through karakia, waiata, local pūrākau, whakapapa and histories relevant to their communities.

This year, this mahi has included the Te Kaiaotanga o te Reo Symposium and our History Bus Tour. We also ensure Te Kōhanga Reo o Ngā Puāwai is connected to our kaupapa and has access to relevant resources, keeping our own whānau at the heart of what we do.

In Whakatū, we currently deliver Ako Pānui structured literacy to nine tamariki, focusing on the foundations of reading and writing while building confidence and creating a positive learning environment.

Where further support is needed, our Te Pikau o te Rangi team provides an additional layer of support for neurodivergent tamariki and their whānau.

We also have six rangatahi participating in Pakihi Rangatahi in Whakatū. The programme supports young entrepreneurs to develop their ideas and build practical skills in planning, budgeting, marketing, communication, problem-solving and leadership, while growing confidence in their own aspirations.



Honouring Dr Lorraine Eade

We extend our warm congratulations to iwi member Dr Lorraine Eade, whose many years of service to Māori, governance and the wider community have been recognised with her appointment as a Member of the New Zealand Order of Merit (MNZM) in the New Year Honours.

With whakapapa connections to Ngāti Toa Rangatira, Ngāti Rārua, Rangitāne, Ngāti Tama, Ngāti Koata, Te Ātiawa, Ngāi Tahu, Ngāti Raukawa and Te Arawa, Lorraine has a strong connection to Te Tauihu and the communities that make up this part of the motu.

A proud descendant of Mere Te Hiko, Lorraine has maintained a close connection with her Ngāti Toa, Ngāti Rārua and Rangitāne whakapapa. Over many years, she has been an important point of connection for Ngāti Toa whānau in Te Tauihu, supporting whānau, maintaining relationships and helping hold the ahi kā. Her knowledge of the people, places and connections across the region has been valued by whānau, and her ongoing commitment reflects the importance of keeping those relationships strong across generations.

Alongside these connections, Lorraine has made a significant contribution through her work in governance, leadership and service to Māori and the wider community. This honour recognises not only her professional contributions, but also the time, care and commitment she has given to the people and communities around her.

It is a proud moment for Lorraine, her whānau and iwi, and an opportunity to acknowledge the contribution she has made over many years.

He mihi nui ki a koe, Lorraine, on this well-deserved honour.







Making Space for Whānau Voice

Following last year's Hui ā Tau, we made a commitment to create more regular opportunities for whānau to connect, kōrero and have a voice in the kaupapa of our iwi.

This has led to the establishment of monthly Hui-ā-Whānau, providing an open forum for whānau to connect online from wherever they are, hear updates, raise issues and share their whakaaro. We have also established quarterly Hui-ā-Whānau across Te Tauihu o Te Waka a Māui, with hui held in both Wairau and Whakatū.

These hui have become an important space for whānau connection and have helped turn kōrero into progress. Across the year, whānau have identified priorities and progressed smaller pieces of work, including exploring a stronger local presence in Wairau, future use and development of the Tuamarino property, processes for Tangata Kaitiaki, cultural redress planning, and ongoing taiao, freshwater and fisheries kaupapa.

More importantly, these hui have provided a consistent platform for whānau to share their views, ask questions, stay connected to the wider work of the Rūnanga and help shape the kaupapa that matter to them. This ongoing connection will continue to be an important part of how we engage with and listen to our whānau moving forward.



TOA EDUCATION & SPORTS GRANTS





EDUCATION GRANTS

Recipients

Aaron Hemi
Abbie Gibson
Alana Tino Ono
Amber Moriarty
Amiria Ratu-Le Bas
Ammon Elkington
Anahera Staples-Rei
Angus Parker
Anthony Raumati
Arana Kenny
Ariana Davis
Ariki Osborne
Auburn Parata
Audrey MacDonald
Ava Edwards
Azania Thomas
Beau Wehi
Te Whatarauhi Rei
Bella Anderson
Bianca Elkington
Brady Parker
Brierley Stewart
Brigham Riwai-Couch
Bronte Metekingi
Bruce Haenga
Calisa Hippolite
Caylee Parata
Celia Moleni
Chante Botica
Charlene-Jackwalyn Chase
Cheyna Matenga
Chloe Tukukino
Christina Duncan
Christopher Gibbs
Dajir Pilitati
Darian de Thierry
Destiny Stuart
Donna Box
Elysha Taylor
Erena Smallman
Frances Watson
Frank Hippolite
Frankie Davis
Grace Stewart
Guy Ritani
Hannah Abera
Henarenui Whakaroa
Holly Bates Williams
Holly Irvine
Hori Walker
Huitau Elkington-Wilson
Hyrum Elkington
Isabella Marsh
Ivy Stokes
Jade Osborne-Aitken
James Kauri
Jamie Grey
Jamie Love
Jamie Williams
Jana Te Aroha Anderson
Jazaius Kalolo
Jershon Elkington
Jolene Rangihaeata
Jordanna Hermens
Joshua Matenga
Josiah Metekingi
Jury Teniteni-Smeaton
Kahe Te Rau-O-Te-Rangi Pomare
Kahura Moke
Kahurangi Amaru
Kahurangi Baker
Kaiora Edmonds
Kama Smith
Kawharu Hippolite
Keelan Heemi-Alofaifo
Khyan-Rei Collins
Kiamaia Rei
Kimihia Wi-Neera
Klein Salmon
Kohurangi Rowlands-Ngatai
Kyle Pene
Lana Davies
Larisa Winterburn
Latoya Narayan
Laykin Paenga
Layla Nolan
Leon Hohepa
Levi Toy
Lily Fearn
Louise Walker
Lucca Tuffery
Mahara Parai
Maia Grace-Paul
Manaia Greening
Manaia Wawatai
Manutai Wi Rutene-Pomare
Maraea White
Marama Elkington
Marama Mohi
Melannie Warahi
Meretene Davis
Metapere Staples-Rei
Michelle Tupaea
Mikkeline Olsen
Miriama Hayes
Moana Wakefield
Moana Woods
Mykie Katene
Natalia Repia
Nathaniel Cashell
Nicola White
Nikora Greening
Olivia Clamp
Paora Hawea
Paora Wineera
Parehuia Mackay
Pharus Paewai
Phoebe-Robyn Turner O'Carroll
Pirihira Balt
Pirihira Tukapua
Poppy Gibson
Purity Rimaha
Rachael Vaimoso
Rahiripounamu Nicholson
Ramari Spain
Rebecca Pitcher
Rebekah James
Rehua Guthrie
Rhiannon Robinson
Ria Elkington
Robert Katene
Robyn-Maree Araiti
Saffron Katene
Sam Wixon
Samantha Heemi
Schellee Joyce
Shayahn Bishop
Shaye Tapp
Simone Leaupepe
Stacey Sinclair
Stacia Haitana
Stella Crossan
Strantz Kendall
Sue-Ann Parish
Tahuwhenua Pomare
Tailah Love
Taimona Wright
Taka Kauri
Tamara Solomon
Tania Noble Shedlock
Tanira Kingi
Tarah Mihaere
Tatana Parai-Karepa
Tayla-Paige Kenny
Tayte Marsh
Te Ataraukura Tapuke
Te Huia Davis
Te Paea Paringatai
Te Rongopai Clay-Mackay
Te Waiora Wanoa-Sundgren
Teresa Foster
Tia Tahata
Tiana Solomon
Tiare Luke
Tiare Rehu Murchie
Tiffany Matthews
Tina Thompson
Tommy Kete-Ruston
Trina Elkington-Ball
Turuhira Bevan
Tuteremoana Ropata
Tylar Metekingi
Unaiki Rei
Victoria Bain
Wayne Trevor Ritani
William Fermanis



SPORTS GRANTS

Individual

Arawa Metekingi Pu-Tamainu	Rugby League	Western Australian Māori Rugby League Inc	WA Māori Rugby League U17 Tama 2026
Areka Metekingi Pu-Tamainu	Rugby League	Western Australian Māori Rugby League Inc	WA Māori Rugby League U15 Tama 2026
Ayesha Burn	Crossfit	NBR Functional Training	NBR FT Team
Brooklyn Bishop	Softball	Wellington Softball Association	Wellington U13
Dakota Bryan	Equestrian	Masterton A & P Association	Tamariki Equestrian
Darius Vaoliko	Volleyball	St Patricks College	St Patricks College Senior A Volleyball
Dayton Boladuadua	Basketball	Fiji Basketball NZ	U17 Boys Fiji Basketball NZ
Elijah Tipu	Rugby League	Raukawa ki Runga	Raukawa ki Runga 11's
Elizabeth Atkinson	Soccer	Māori Football Aotearoa (South)	U16 South
Ella Elkington	Touch	Waikato Touch	Waikato U18 Mixed
Emily Tanira	Basketball	Tamaki Makaurau Poituukohu	U20 Kotiro Tamaki Makaurau Poituukohu
Estienne Boladuadua	Basketball	Fiji Basketball NZ	Fijian Women Fiji Basketball NZ
Eunacee Kopa	Waka Ama	Te Au ki te Tonga Waka Sport	J19 Womens
Flynn Rangitutia	Water Polo	Otago Waterpolo	Otago Waterpolo u16
Gia Bishop	Netball	Ikaroa ki te Tonga	Ikaroa ki te Tonga U16
Hikareia Stephens	Waka Ama	Motueka Waka Ama Club	J16 W1 Singles 500m Sprint
Hiwa Warbrick	Rugby League	BOP District Rugby League	BOP U16 Boys
Iraia-Roera Tipa	Rugby League	Te Toka tū o Waitaha Māori Rugby League Club	Te Toka tū o Waiaha Māori Rugby League
Iraiha Keelan-Henare	Waka Ama	Otaki Waka Hoe	Hihiko
Isaac Cooper	Futsal	Shirley Boys High School Senior	Shirley Boys High School Senior Futsal
Israel Reece	Boxing	Arapawa Boxing Club Inc	Top of the South
Jaqeylah-Mei Katene-Laing	Netball	Netball Taranaki	Taranaki Open Representatives Team
Kalae Kenny	Basketball	Porirua Basketball Association	U16 Boys PBA
Keira Noble-Shedlock	Hockey	Wellington Hockey Association	Wellington Women Tier 1 NHC 2025
Kobie Roberts	Rugby League	Wellington Rugby League	Wellington Orcas U16
Kristy Knox	Touch	BOP Touch Association	BOP Open Mens
Luke Barnsley	Surfing	Māori Surf Nationals	Wellington Board Riders
Maraea Weston	Waka Ama	Te Kura o Ngaruahinerangi	Te Kura o Ngaruahinerangi
Marnie Barber	Waka Ama	Akarana Waka Ama Club	Masters Crew
Meziah Weston	Waka Ama	Te Kura o Ngaruahine	Te Kura o Ngaruahinerangi
Mia Katene-Paerata	Volleyball	Waitakere East Central Auckland Volleyball Association	U19 WECA Girls
Michael Rongo Jr	Crossfit	NBR Functional Training	NBR FT Team
Monica Guthrie-Barlow	Hockey	Waikato-Maniapoto Māori Hockey	Waikato-Maniapoto Wahine B Squad
Nikora Greening	Softball	Manawatu Softball Association	Manawatu U19 Boys
Noah Black-Smith	Touch	Wellington Touch Association	U16 Mixed
Noah Tanira	Basketball	Tamaki Makaurau Poituukohu	U16 Tama Tamaki Makaurau Poituukohu
Orewa Murphy	Rugby League	Waikato Rugby Football League Inc.	Waikato U16 Kotiro
Oriwia Guthrie	Hockey	Waikato-Maniapoto Māori Hockey	Waikato-Maniapoto Wahine B Squad

Individual

Pania Nin	Waka Ama	Akarana Waka Ama Club	
Raha Elkington	Touch	Waikato Touch	Waikato U14 Boys Sharks
Rawiri Barnsley	Surfing	Māori Surf Nationals	Wellington Board Riders Club
Rehua Guthrie	Hockey	Waikato-Maniapoto Māori Hockey	Waikato-Maniapoto Wahine B Squad
Reiona King	Pickleball	Hamilton Pickleball Club	
Rico Southon	Waka Ama	Akarana Waka Ama Club	
Salanoa Gray	Rugby League	Waikato Rugby Football League Inc.	Waikato U16 Tama
Serenity Neru	Netball	Ikaroa ki te Tonga	U15
Sharee Allen	Softball	Wellington Evergreens Woman's Softball Club	Wellington Evergreens Woman's Softball
Sonny Smith	Touch	Wellington Touch Association	U18 Boys
Summer Hubay	Volleyball	Te Awamutu College Volleyball	Te Awamutu College Volleyball Premier Girls
Tamatehura Henare	Waka Ama	Otaki Waka Hoe	Otaki
Tane Lyver	Basketball	Basketball Hawkes Bay	U18 A Boys
Tania Noble-Shedlock	Hockey	Wellington Hockey Association	Wellington Women Tier 1 NHC 2025
Tayzhin Smith	Rugby League	Te Upoko o Te Ika a Maui	Te Upoko o Te Ika a Maui U11s
Te Anau Aue	Rugby League	Awa Aotearoa	Awa Aotearoa U10 Māori Rugby League
Te Anau Aue	Tag	Poneke Kuku Tag	Cook Island Oceanis U11 Boys
Te Kerehi Thompson	Netball	Rotorua Men's & Mixed Netball Association	Rotorua 2
Titan Nin	Waka Ama	Akarana Waka Ama Club	
Victor Neru	Rugby League	AWA Aotearoa	AWA u11 Boys
Wiremu Nin	Waka Ama	Akarana Waka Ama Club	
Zarius Taupe	Rugby League	Awa Aotearoa Māori Rugby League	U10 Boys
Zekie Taupe	Rugby League	Awa Aotearoa Māori Rugby League	U10 Boys

International

Angus Lyver	Decathlon	Athletics NZ	NA
Atlanta Hetariki	TAG	NZ TAG Blacks	U18 Girls Black TAGs NZ Team
Cassidy Karika	Basketball	Cook Island Basketball Federation	u17 Cook Island Basketball Federation Womens
Jahlia Laumua	Handball	NZ Handball Federation	NZ Womens U17 Handball Team
Kalae Kenny	Basketball	Basketball Federation of Fiji	Fiji U17 National Basketball Team (Boys)
Kiharoa Landon-Lane	Baseball	Baseball NZ	U23 Baseball NZ
Latrell Tatana-Wehipeihana	Basketball	Hoopnation	U18 Mens
Stella Crossan	Kayaking	Canoe Racing NZ	NA
Stella Crossan	Sprint Kayaking	Canoe Racing NZ	U18 Junior
Taine Marshall	Basketball	Poneke Basketball Association Manatopu	Poneke U18 Tama
Tama Kotua	Baseball	Southern Cross Baseball Academy	Pac-Men U14
Tane Landon-Lane	Baseball	Baseball NZ	U23 Baseball NZ
Waitohi Burgess	Basketball	FIBA CHINA	2025 FIBA China Girl's Summer Camp Team
Xavier Albert	Weightlifting	New Zealand Weightlifting	New Zealand Weightlifting
Yvanni Gibson	Softball	Softball NZ	NZ U23 Womens Softball

Club

Rakaipaaka Basketball Club	Basketball	Rakaipaaka Basketball Club	MIXED Grades/Ages
Raukawa ki te Tonga Basketball Club	Basketball	Raukawa ki te Tonga Basketball Club	MIXED Grades/Ages
Toa Basketball	Basketball	Toa Basketball	NA
Toa Waka Ama Club	Waka Ama	Toa Waka Ama Club	MIXED Grades/Ages
Toa Women's Hockey	Hockey	Toa Hockey Club	NA

TE RŪNANGA O TOA RANGATIRA INCORPORATED GROUP



Summary Consolidated Financial Statements

For the year ended 30 June 2026.

The Board Members are pleased to present the summary consolidated financial statements of Te Rūnanga o Toa Rangatira Incorporated Group for the year ended 30 June 2026.

For and on behalf of the Board.

Lesley Udy
Heawahine

Caleb Ware
Mema Poari

6 November 2026

Independent Auditor's Report

For the year ended 30 June 2026

Shape the future
with confidence

Independent auditor's report to the members of Te Rūnanga O Toa Rangatira Incorporated

Report on the summary financial statements

Opinion

The annual report includes summary financial statements and statement of service performance information on 99 to 102 and 11 to 86, and comprises the summary consolidated statement of financial position as at 30 June 2026, the summary consolidated statement of comprehensive revenue and expense, summary consolidated statement of changes in equity, summary consolidated statement of cash flows and service performance information for the year then ended, and related notes, are derived from the audited financial statements of Te Rūnanga O Toa Rangatira Incorporated (the "Entity") and its subsidiaries (together the "Group") for the year ended 30 June 2026.

In our opinion, the accompanying summary financial statements and statement of service performance are consistent, in all material respects, with the 30 June 2026 audited financial statements, in accordance with FRS-43: *Summary Financial Statements* issued by the New Zealand Accounting Standards Board.

Summary financial statements and statement of service performance

The summary financial statements for the year ended 30 June 2026 do not contain all the disclosures required for full financial statements under generally accepted accounting practice in New Zealand. The statement of service performance is presented consistently with the presentation in the audited financial statements. Reading the summary financial statements and the auditor's report thereon, therefore, is not a substitute for reading the audited financial statements and the auditor's report thereon. The annual report and the audited financial statements do not reflect the effects of events that occurred subsequent to the date of our report on the audited financial statements.

The audited financial statements and our report thereon

We expressed an unmodified audit opinion on the audited financial statements for the year ended 30 June 2026 in our report dated 6 November 2026.

Those charged with governance responsibilities for the annual report

Those charged with governance are responsible on behalf of the Entity for the preparation of the summary financial statements and statement of service performance in accordance with FRS-43: *Summary Financial Statements*.

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Auditor's responsibility

Our responsibility is to express an opinion on whether the summary financial statements and statement of service performance are consistent, in all material respects, with the audited financial statements based on our procedures, which were conducted in accordance with International Standard on Auditing (New Zealand) (ISA (NZ)) 810 (Revised): *Engagements to Report on Summary Financial Statements*.

Ernst & Young provides agreed upon procedures and solvency return assurance services to the Entity's subsidiaries. Partners and employees of our firm may deal with the Entity on normal terms within the ordinary course of trading activities of the business of the Entity. We have no other relationship with, or interest in, the Entity and its subsidiaries.

Ernst & Young

Chartered Accountants
Wellington
6 November 2026

TE RŪNANGA O TOA RANGATIRA INCORPORATED GROUP

Summary consolidated statement of comprehensive revenue and expense

For the year ended 30 June 2026

	2026	2025
	$000's	$000's
Total revenue incl. non operating	163,701	167,850
Total expenditure incl. non operating	(144,246)	(120,433)
(Loss) surplus	**19,455**	**47,417**
Share in profit (loss) of joint ventures/associates	(1,529)	(9,230)
(Loss) surplus for the year before tax	**17,926**	**38,187**
Tax expense	814	3,048
Net (loss) surplus after tax	**18,740**	**41,235**
Other comprehensive revenue and expense:		
Total other comprehensive revenue and expense	2,469	582
Total comprehensive revenue and expense for the year	**21,209**	**41,817**
Total comprehensive revenue and expense is attributable to:		
Te Rūnanga o Toa Rangatira	21,147	41,880
Non-controlling interest	62	(63)
	21,209	**41,817**

TE RŪNANGA O TOA RANGATIRA INCORPORATED GROUP

Summary consolidated statement of financial position

As at 30 June 2026

Assets	2026 $000's	2025 $000's
Current assets		
Cash and cash equivalents	49,131	44,019
Other current assets	150,388	123,746
Total current assets	**199,519**	**167,765**
Non-current assets		
Property, plant and equipment	86,485	54,256
Investment property	747,356	741,666
Other non-current assets	102,599	59,809
Total non-current assets	**936,440**	**855,731**
Total assets	**1,135,959**	**1,023,496**

Liabilities	2026 $000's	2025 $000's
Bank overdraft	1,132	705
Other current liabilities	105,001	70,106
Total current liabilities	**106,133**	**70,811**
Non-current liabilities		
Loans and borrowings	554,774	513,555
Other non-current liabilities	9,726	2,294
Total non-current liabilities	**564,500**	**515,849**
Total liabilities	**670,633**	**586,660**
Net assets	**465,326**	**436,836**
Equity		
Equity	457,931	436,785
Non-controlling interest	7,395	52
Total equity	**465,326**	**436,836**

TE RŪNANGA O TOA RANGATIRA INCORPORATED GROUP

Summary consolidated statement of changes in net assets/equity

For the year ended 30 June 2026

	2026	2025
	$000's	$000's
Balance 1 July	436,836	395,019
Total comprehensive revenue and expense for the year	21,147	41,880
Movement in non-controlling interest	7,343	(63)
Total equity	**465,326**	**436,836**

Consolidated statement of cash flows

	2026	2025
	$000's	$000's
Net cash (outflow)/ inflow from operating activities	30,172	(5,351)
Net cash (outflow) from investing activities	(28,487)	(178,442)
Net cash (outflow)/ inflow from financing activities	3,000	192,368
Net (decrease)/increase in cash and cash equivalents	**4,685**	**8,575**
Cash and cash equivalents at 1 July	43,314	34,739
Cash and cash equivalents at 30 June	**47,999**	**43,314**

TE RŪNANGA O TOA RANGATIRA INCORPORATED GROUP

Summary notes to the consolidated financial statements

For the year ended 30 June 2026

Our financial statements

a. General Information

Te Rūnanga o Toa Rangatira Incorporated (the Rūnanga) is an incorporated society and a registered charity under the Charities Act 2005, registration number CC42382. The Rūnanga is domiciled in New Zealand and the registered office and principal place of business is 3 Wi Neera Drive, Porirua City Centre, Porirua.

The primary activity of the Rūnanga is the provision of assistance by way of relief of poverty, promotion of health, and wellbeing and advancement of education for all members of Ngāti Toa Rangatira and the community.

The Rūnanga is the mandated iwi organisation and corporate trustee over the Ngāti Toa Rangatira settlement assets. The subsidiary entities of the Group are primarily involved in managing the preservation of the settlement assets and to build capability of the investment assets.

The consolidated full financial statements comprise the Rūnanga and its controlled entities, associates, and joint arrangements (together referred to as the "Group" and individually as "Group Entities").

The consolidated full financial statements have been prepared in accordance with the requirements of the Financial Reporting Act 2013, which includes the requirement to comply with New Zealand Generally Accepted Accounting Practice (NZ GAAP). The Group is a public benefit entity and these consolidated financial statements comply with the PBE Accounting Standards as appropriate for Tier 1 not-for-profit public benefit entities. As a registered charity, the Rūnanga is required to prepare financial statements in accordance with NZ GAAP as specified in standard XRB A1. The Group is a Tier 1 reporting entity as it has total expenditure greater than $33 million in the current and preceding reporting periods.

The consolidated full financial statements are for the year ended 30 June 2026 and were authorised for issue by the Board on 6 November 2026.

b. Basis of preparation

The summary financial statements are prepared on a going concern basis using the historical cost basis modified as defined in the specific accounting policies in the full financial statements (principally fair valuation of investments and revaluation of certain property, plant and equipment).

These summary financial statements are presented in New Zealand dollars ($), which is the Group's functional currency and have been rounded to the nearest thousand unless otherwise stated.

c. Summary financial statements

The summary financial statements comply with PBE FRS 43 Summary Financial Statements. They cannot be expected to provide as complete an understanding as is provided by the full financial statements. The specific disclosures included in the summary statements have been extracted from the full Group financial statements. A copy of the full financial statements can be obtained from the Ngāti Toa website www.ngatitoa.iwi.nz and is available from the office at 3 Wi Neera Drive, Porirua.

The Group full financial statements approved 21 October 2026 have received an unmodified audit report. These summary financial statements have been examined by the auditor for consistency with the full financial statements. An unmodified auditor's report is provided on these summary financial statements.

d. Subsequent events

After the reporting date and prior to the authorisation of these financial statements, the Group completed sales relating to Stage 3B of its Kenepuru Landing development. Property sales revenue of $4.2 million was recognised from settlements completed up to 14 October 2026. This event is considered a non-adjusting subsequent event.

On 30 October 2026, Kimihia Number 1 Limited (K1), Kimihia Number 2 Limited (K2) and Kimihia Number 3 Limited (K3) (together, the Borrowers) reached financial close under a new syndicated Senior Facility Agreement (SFA) with ANZ Bank New Zealand Limited, Commonwealth Bank of Australia (CBA) and Westpac New Zealand Limited, with CBA acting as Facility Agent.

K1, K2 and K3 are joint borrowers under the SFA. Each Borrower draws only against its own tranche, with the Borrowers linked through cross-guarantees and cross-security. Each Borrower remains a separate legal entity; there is no statutory amalgamation.

Total facilities of $533.7m comprise:

Tranche 1 (K1): $301.0m – refinancing of K1's existing senior facility

Tranche 2 (K2): $85.0m – funding the Group's acquisition of the final tranche of Deferred Selection Properties (DSPs) under the Ngāti Toa Rangatira Deed of Settlement, occupied by the Ministry of Justice, the Department of Corrections and New Zealand Police. Tranche 2 draws as each property settles.

Tranche 3 (K3): $147.7m – refinancing of K3's existing senior facility

The Borrowers are required to hedge at least 94% of combined borrowings over the first five years of the SFA, and no more than 103% of forecast borrowings at any time. The existing ANZ, Westpac and CBA interest rate swaps held by K1 and K3 were retained; the BNZ swap was novated and reassigned to CBA.







ŪPANE, WHITI TE RĀ

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TE RŪNANGA O
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ngatitoa.iwi.nz/strategic-documents