

Critical Asset & Infrastructure Services

This report relates to the following businesses, now managed under the overall OnSite customer facing brand and structure, whilst retaining their own identities: -

OnSite

Critical Assets	Pipeline & Civil Engineering	Asset Management

Critical Assets (including Rail and Sewer Rehab) provides services to clients with critical assets, where the impact of asset failure would be significantly detrimental to the client. They deliver services across new asset construction and asset maintenance, with capabilities in drainage, structures, earthworks, minor civils and surveying. They also specialise in the rehabilitation of sewers with a broad range of techniques, including ultra-violet and hot cured liners. They are particularly active in Rail and Water markets and service other markets with critical assets, such as Airports, Water and Local Authorities.

Pipelines and Civil Engineering (PaCE) delivers complex civil and M&E projects, including design, build and maintenance. Delivery is supported by modular build and maintenance as well as offsite specialist partners with bespoke workshops for fabrication. Capability includes automated metering infrastructure installation programmes, asset renewal programmes, new pipelines, combined civil and M&E projects, water and wastewater infrastructure, major civils and specialist projects. Their largest market is the Water Sector where they operate nationally and they also have notable activity with local authorities.

Asset Management (Including Flow, Waterways, Jetting & CCTV and PortaDam) utilises specialist teams, systems and equipment that enhance assets, through monitoring, data collection, reporting and intervention. In addition, they carry out repair, maintenance and construction of foul and surface water networks, as well as specialising in river and canal improvement works. They have a trademarked PortaDam business which provides a quick and cost-effective water barrier alternative to conventional sheet piling. It is used by a broad range of clients throughout the UK, who have responsibility for canals, rivers and lakes. Key markets include water, local authorities, highways and waterways.

Overview of Year 2025/26 and Forward Outlook



Critical Assets

OnSite Rail has performed well against growth and operating targets, following a slower start to the Rail CP7 period and the creation of Great British Rail which has impacted workflow in the sector. The team is well placed to continue the growth plan in 2026/27, delivering trackside drainage services, large diameter sewer lining projects using UV techniques, minor civils, planned preventive maintenance works and management of critical risk, either directly to Network Rail or to a number of main contractors. The rail business has secured frameworks across all the key Network Rail routes/regions. Expansion remains a key focus with and target markets, such as airports. The OnSite Rail brand is strong in the market, recognised as a trusted partner for drainage and specialist activities.

The sewer lining division had another successful year, outperforming growth and operating profit targets. This business specialises in hot cured liners up to large diameters and is a proven and trusted service delivery framework supplier to several water utilities and other clients. The lining market is expected to be significant across the Water regulator's Price Control period, due to Water Company targets to reduce infiltration entering damaged sewers. The lining business is well placed to capitalise on this opportunity. Further capital investment into specialist plant and machinery will support growth in this buoyant market area over the next 5 years.



Pipelines & Civil Engineering (PaCE)

PaCE has performed strongly through the year, outperforming growth and operating profit targets, even with the usual slower start to the Water regulator's Price Control (AMP8) period. The AMP period is still expected to see significant spend in key areas, that PaCE operate in, including large design and build schemes, AMI metering, mains renewals and reducing nutrient pollution, nature-based solutions, and reducing storm overflows. The main client base for PaCE relates to the Water market, however they also have long term relationships with Local Authorities and other clients in the main geographical locations.



Asset Management

The Asset Management Services Business are all complementary to each other, sharing resources, securing work for each other and delivery combined projects.

Flow has performed well against profit targets despite challenges from lower revenue caused by an evolving market segment. The sewer flow team has continued to support several customers with innovative smart network projects including flow measurement, sewer level and early warning flood sensor installation projects. Flow monitoring supports a number of clients needs including CSO control, sewer design and predictive modelling projects, infiltration assessment and flood risk assessment and response. The flow team also benefit from access to wider resource from the Asset Management business, (who are trained to the required flow monitor installation standards) to flex for peak delivery as a centre of excellence for flow monitoring calibration and maintenance. The Flow business will benefit from key requirements in Water Company Final Determinations relating to reducing storm overflows and reducing sewer flooding.

Waterways, Jetting and CCTV outperformed its revenue target for 2025/26 but was slightly behind its profit target. The Waterways business has secured an important framework relating to canal and river work across the UK and also provides key minor civils projects to water companies, sometimes linked to Flow and PortaDam activity. It specialises in works in and around waterways such as canal repairs and riverbank works. The Jetting and CCTV segment had a diverse set of clients, including Water Companies, Local Authorities, Commercial and Industrial Clients. The focus is on higher margin activity where the value add and expertise, means the low cost, low quality operators don't compete. The Waterways team is supporting with Civils activity linked to Flow survey and is expected to continue to support in these areas across the Price Control period.

PortaDam continues to perform well. PortaDam is being increasingly used to support with flood alleviation and asset maintenance projects, linked to climate change and more frequent flooding along with asset deterioration. Often joint schemes are delivered by PortaDam and Waterways. Further growth is expected in this market area.

Summary

Overall, the OnSite group of companies continue to realign and focus on the new targets for the Water and Rail Sectors in their new price control periods. They operate in secure and robust markets and the future outlook remains positive, considering the very large pipeline of opportunities from the price control periods, as well as other exciting growth potential area with other clients and market areas such as Quarries, Defence, Nuclear and Airports, where the core capabilities can be deployed.

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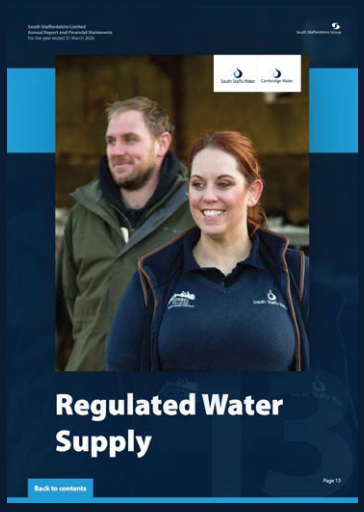

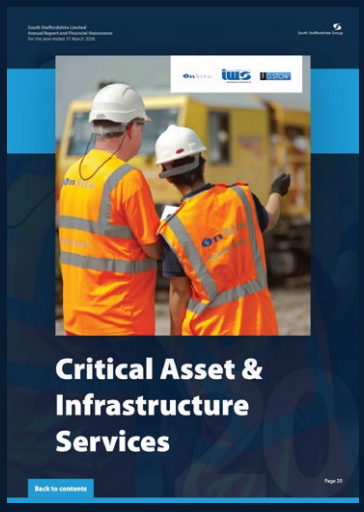

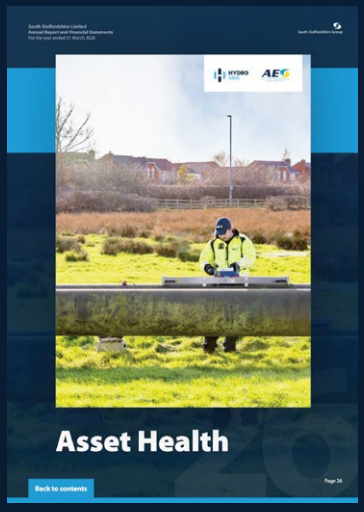

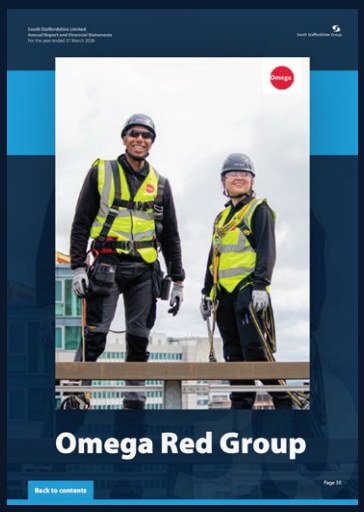

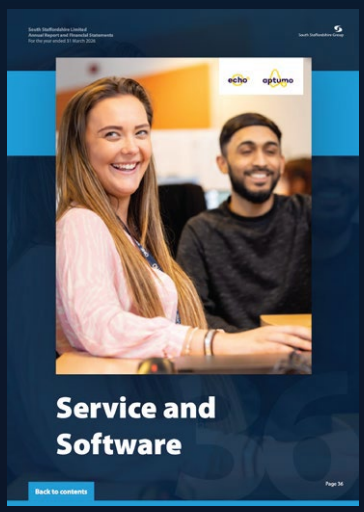



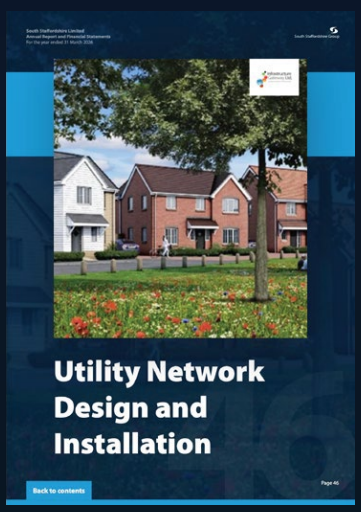

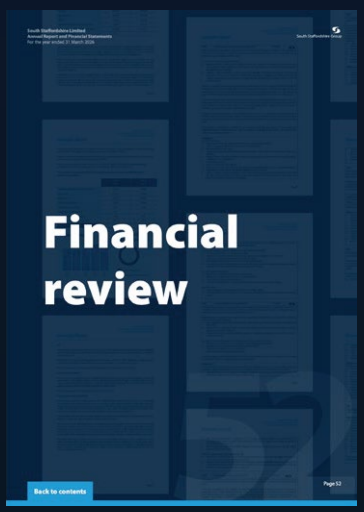

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